

From: (b) (6), (b) (7)(C) on behalf of [BPAM PMO TASKS](#)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: NEW TASK: CAE Quad Charts (Update) DUE: 3/12 @ 5PM (Mon) LEAD: (b) (6), (b) (7)(C)
Date: Monday, March 05, 2018 6:05:43 PM
Attachments: [Enterprise Service Quad Charts 2018Q2 \(Jan\) v2.pptx](#)

Hi (b) (6), (b) (7)(C)

Since this was tasked so far in advance, just wanted to give a friendly reminder that this deadline is approaching.

Thanks,

(b) (6), (b) (7)(C)
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C) On Behalf Of BPAM PMO TASKS
Sent: Wednesday, January 31, 2018 12:59 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: NEW TASK: CAE Quad Charts (Update) DUE: 3/12 @ 5PM (Mon) LEAD: (b) (6), (b) (7)(C)

Hi (b) (6), (b) (7)(C)

Please update the FM&E TI quad chart. No updates on Border Wall & Map slides required at this time. **Most recent updates from January are reflected in the attached.**

This is **due NLT 5:00 PM on Monday, 3/12.**

TASK GUIDANCE:

NB- Most recent updates from January attached!

From: (b) (6), (b) (7)(C)

Sent: Monday, January 29, 2018 4:23 PM

To: OIT TASKINGS (b) (7)(E) (b) (6), (b) (7)(C)

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED] OFAM-TASKINGS

(b) (7)(E) > [REDACTED] (b) (6), (b) (7)(C)

[REDACTED]; OF TASKINGS (b) (7)(E) (b) (6), (b) (7)(C)

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Subject: CAE Quad Charts (new schedule)

All

There is a new schedule for providing program Quad Charts (a little easier than having separate cadence for pre-FOC vs post-FOC programs). See below from (b) (6), (b) (7)(C). Next due date for Enterprise Services programs is in mid March. I will ask for the charts to be sent to me by March 12 to allow time for my assessment and any questions I might have before submitting them to CAE's office. We will likely add a new program, HRM5000 for the May submission.

I am attaching the most recent set of charts for ES. I am lacking two programs and will reach out separately to close the gap for our portfolio. Thanks to all of you for your support and I look forward to our meeting in February.

(b) (6), (b) (7)(C)

Portfolio Acquisition Executive, Enterprise Services

US Customs and Border Protection

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent #58; Monday, January 29, 2018 1:02 PM

To: BORKOWSKI, MARK S <[REDACTED] (b) (6), (b) (7)(C)>

[REDACTED]

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C) (b) (6)

[@hq.dhs.gov](mailto: @hq.dhs.gov);

(b) (6), (b) (7)(C)

Subject: Quad Charts Upda e

PAE's

Based on the discussion last week at the PAE meeting we are now going to all programs due every other month. The schedule for the rest of the FY is as follows:

1. Now—turn in ASAP the ones for this period.
2. 3/16/18
3. 5/18/18
4. 7/20/18
5. 9/21/18
6. 11/6/18

R

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Division Director

Acquisition Policy and Oversight (APO)

Office of Acquisition (OA)/AGO

(b) (6), (b) (7)(C) (office)

(b) (6), (b) (7)(C) (cell)

(b) (6), (b) (7)(C) (fax)

(b) (6), (b) (7)(C)

Thanks,

(b) (6), (b) (7)(C)

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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Homeland Security

ENTERPRISE SERVICES PROGRAMS

January 29, 2018 Quad Charts

2 programs pending



Homeland Security

OFAM Programs

FM&E TI

TRIRIGA

waiver for: The Border Wall and MAP

Program Manager: (b) (6), (b) (7)(C)

Program Level: Level 1

Program Type: Non-Information Technology

Program Description:

The CBP Office of Facilities and Asset Management (OFAM) Facilities Management and Engineering Division's (FM&E) Border Patrol & Air and Marine Program Management Office (BPAM PMO) manages the Tactical Infrastructure (TI) program in support of USBP operational requirements.

BPAM PMO in partnership with the U.S. Army Corps of Engineers (USACE), provides USBP with long-term planning, construction, and maintenance capabilities for the TI Program, which consists mainly of roads, wall (both pedestrian and vehicle), bridges, drainage structures, lighting systems, vegetation and debris removal and towers. The TI Program's most visible projects are the border wall and gates.

The purpose of the pedestrian and vehicle barrier is to impede and deny illegal cross-border activity by slowing, delaying, and acting as an obstacle to the adversary.



Naco Wall Replacement Project



Yuma Border Wall

Program: Tactical Infrastructure

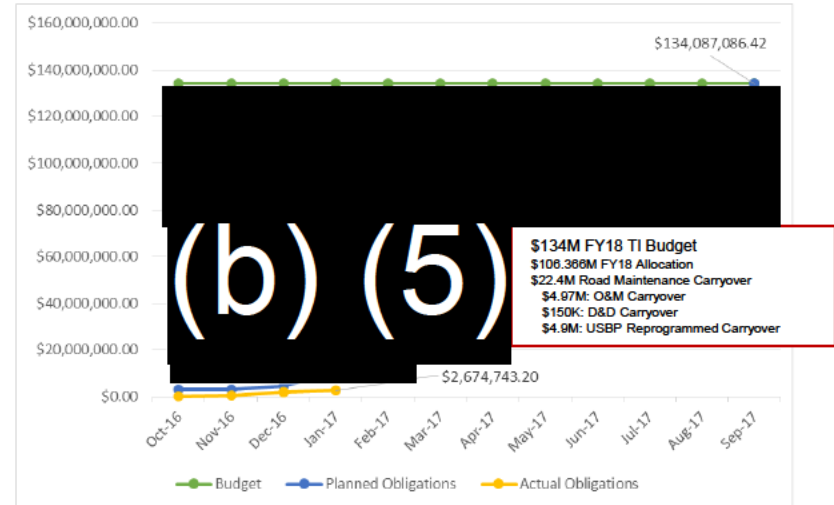
Program: January 25, 2018

LCCE: (FY07-FY36) is (b) (5)

EAC: (b) (5)

| Program/Project | Staffing | Documents & Data | Funding | Budget Execution | Cost | Schedules | Performance | Risk | Technical Interface | Stakeholder Interface | Customers |
|-----------------|----------|------------------|---------|------------------|------|-----------|-------------|------|---------------------|-----------------------|-----------|
| Program | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ |

- **Staffing:** Critical personnel gaps identified but lack of vacancies and difficulty in filling positions due to hard to fill locations.
- **Funding:** Received additional funding for road maintenance in FY17; however, additional funding will be required once real estate and environmental are cleared on all USBP required roads.
- **Schedules:** Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR) delays due to prior protests, insufficient inventory specifications and absence of documented maintenance standards.
- **Good relationship with customers** but unable to fully meet requirements due to lack of staffing and funding shortages.



Upcoming Events/Milestones: (next 12 months)

- \$22.4M carryover for Road Maintenance to be executed FY18; received USBP prioritization of requirements on Jan. 25, 2018.

(b) (5)

Key Takeaways:

- Critical federal personnel gaps continue to exist, thereby impacting Program's capability to manage and execute work.
- **Anapra Wall Replacement Project:**
 - Initial Anapra Wall replacement project was completed in October 2017.
 - (b) (7)(E)
 - Area encompasses the International Boundary and is considered a High Risk Encounter Area.

Program: FY17 Tactical Infrastructure (TI) Projects

Program: January 25, 2018

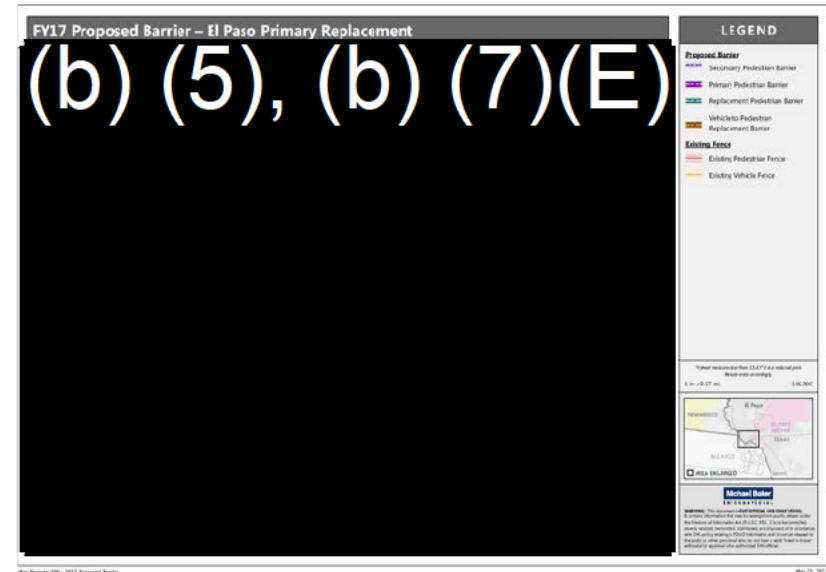
Program Manager: (b) (6), (b) (7)(C)
Program Level: Level 1
Program Type: Tactical Infrastructure

Program Description:

- **San Diego Primary Wall Replacement:** Current landing mat wall will be replaced with steel bollard wall. 14 miles of pedestrian wall replacement located in San Diego's Border Infrastructure System.
- **El Centro Primary Wall Replacement:** Current landing mat wall will be replaced with steel bollard wall. 2 miles pedestrian wall replacement located in El Centro Sector.
- **El Paso Vehicle Barrier Replacement:** 20 miles of Vehicle Barrier in Santa Teresa will be replaced with Pedestrian Wall . Current Vehicle Barrier will be replaced with steel bollard wall.
- **El Paso Primary Pedestrian Wall Replacement:** 4-mile pedestrian wall replacement. Current chain-link wall will be replaced with steel bollard wall.
- **Rio Grande Valley Gates:** 35 new gates in gaps of existing levee wall located in Cameron and Hidalgo Counties.



Gate in Rio Grande Valley

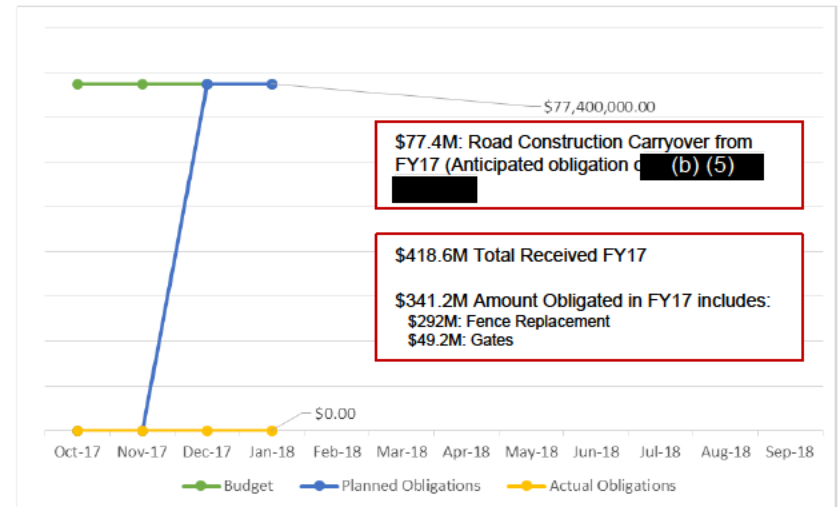


LCCE: Part of approved TI LCCE

EAC: In Progress

| Program/Project | Staffing | Documents & Data | Funding | Budget Execution | Cost | Schedules | Performance | Risk | Technical Interface | Stakeholder Interface | Customers |
|-----------------|----------|------------------|---------|------------------|------|-----------|-------------|------|---------------------|-----------------------|-----------|
| Program | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ | ■ |

- Risk: Tracking risk via project and program level risk registers. Schedule may be impacted due to expedited timeline for these projects.
- LCCE: In development to be included in the approved TI LCCE.



Upcoming Events/Milestones: (next 12 months)

- San Diego Primary Wall Replacement: (b) (5)
- El Centro Primary Wall Replacement: (b) (5)
- El Paso Vehicle Wall Replacement: (b) (5)
- El Paso Primary Pedestrian Wall Replacement: (b) (5)
- Rio Grande Valley Gates: (b) (5)
- (b) (5)

Key Takeaways:

- Critical federal personnel gaps continue to exist impacting the ability to manage and execute these projects.
- San Diego Primary Wall Replacement: (b) (5)
- El Centro Primary Wall Replacement: Construction on schedule.
- El Paso Vehicle Wall Replacement: Environmental waiver posted to Federal Register on January 22.
- El Paso Primary Pedestrian Wall Replacement: Awarded January 22.
- Rio Grande Valley Gates: Met with local utility companies to determine electrical power routes to gates from nearest sources. A/E Statement of Work in development.

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C); (b) (6)
Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall
Date: Friday, March 09, 2018 12:09:20 PM
Attachments: [DHS Wall Procurement 4-Square \(03.09.18 v3\).docx](#)

Hi,
Please see my email below. Hope you can help. Thank you

From: (b) (6), (b) (7)(C)
Sent: Friday, March 9, 2018 11:53 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6) <hq.dhs.gov>; (b) (6), (b) (7)(C)
Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Gentlemen,
I'm reaching out to you for assistance in providing information into a 4 square brief for the USM on the DHS Border Wall and specifically need your help with the 5th block, Procurement of Border Technology. The email string below provides more detail and I've attached what we have so far. What we think the dept is looking for are a few high level bullets on technology CBP is planning or engaged in acquiring for the border. I know this is a rather broad topic but perhaps there are a couple of projects you can hone in on and provide a brief description of. We have a very short suspense so if you or someone on your staff can provide the bullets requested this afternoon, it would be appreciated. I copied the OFAM and DHS pocs on this email too. I'm not sure if OFAM already reached out to you but I really wanted to keep things moving.

Thank you

From: (b) (6), (b) (7)(C)
Sent: Friday, March 9, 2018 10:55 AM
To: (b) (6), (b) (7)(C)
Cc: LEWIS, EARL (b) (6), (b) (7)(C) >; (b) (6) <hq.dhs.gov>; (b) (6), (b) (7)(C)
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6), (b) (7)(C)

Here are some thoughts for the acquisition block:

- FY18 Wall Program Approved on Dec 21, 2017 (ADM issued 1/19/18)
 - All required acquisition documents submitted and approved
- Briefing USM biweekly on status
- Continuing Wall ESC
- Starting to recruit and hire permanent PMO staff
- Starting the planning for the FY19 Wall Segments
 - This includes any required acquisition document updates

The fifth block (Border Technology) should go to USBP (PAE (b) (6), (b) (7)(C) and Requirements (b) (6), (b) (7)(C)

R

(b) (6), (b) (7)(C)

(b)(6);(b)(7)(C)

Division Director

Acquisition Policy and Oversight (APO)

Office of Acquisition (OA)/AGO

(b) (6), (b) (7)(C) *(office)*

(b) (6), (b) (7)(C) *(cell)*

(b) (6), (b) (7)(C) *(fax)*

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 08, 2018 12:44 PM

To: (b) (6), (b) (7)(C)

Cc: LEWIS, EARL (b) (6), (b) (7)(C) ; (b) (6) hq.dhs.gov; (b) (6), (b) (7)(C)

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hello all,

I'm reaching out to each of you seeking assistance in filling out a "4 Square/Message Square" (something I've never heard of) for use by the USM for a hearing on border Wall. We've been in touch with (b) (6) at the department and she was kind enough to provide guidance as how we might go about completing the squares. I'm not sure if it has to be 4 squares or if there can be more or less squares but that might become more apparent as we progress. My understanding is the information we provide should be high level key messages using only bullets of about the same length and the exact same format as the examples. I've attached 2 examples that were provided to us, MGMT Bailey HSGAC and MGMT Bailey Cyber Workforce. I've started work on the first block in the attachment, DHS Wall Procurement, since it's specific to the Procurement Directorate and I think I have an idea of what's required. I'll need your assistance for blocks 2-5.

The first block is entitled. "Prototypes (Process/Award/Assessment/Inform Final Design).

Procurement and BPAM can work this block.

The second Block, Border Wall Construction – FY17 and FY18 Projects at a Glance. Best BPAM PMO take this one on.

The third Block, Environmental Compliance/Legal Issues Approaches. BPAM's world.

The fourth block, Program Management and Acquisition (recommendation for this was briefing on the Border Infrastructure Program Management Office, considerations, etc..). BPAM and OA (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

The fifth block, Procurement of Border Technologies. I'm not sure who should take this block but looking for recommendations from you all on this one.

I believe the draft is due back to (b) (6) on Monday, 12 Mar but need to confirm.

(b) (6)

I don't have the Wall Program Update slides used for USM/S2 bi-weekly briefing you mentioned so could you please provide it to us? It's not familiar to me. Also, you'll notice the document I started working may not be formatted right but I'm not adept at working this type slide so I wasn't sure how to correct or increase in size to add data. It's just a first attempt!

Thank you all for your help.

From: (b) (6)

Sent: Thursday, March 8, 2018 10:45 AM

To: (b) (6), (b) (7)(C) (b) (6) HQ.DHS.GOV>;

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hi all –

I'm here to support. My thoughts, and (b) (6) can tell me if this is on track, for the 4-square on border wall might be:

Square 1: Prototypes (Process/Award/Assessment/Inform Final Design)

Square 2: Border Wall Construction – FY 17 and FY 18 Projects At A Glance

Square 3: Environmental Compliance / Legal Issues & Approaches

Square 4: Program Management & Acquisition (status of stand-up of new Border Infrastructure Program Management Office, acquisition status and considerations, etc.)

Most of this material can be derived from the Wall Program Update slides used for USM/S2 bi-weekly briefing. I have close to current slides we can draw from if needed.

I'm slightly less looped into procurement of border tech, but we can draw at least in part from the industry event with Border Security Technology Consortium if relevant. (b) (6), (b) (7)(C) worked on that from Mark Borkowski's staff. S&T handles procurements on related efforts. But I realize that is very small element of border technology efforts and so the CBP procurement team would need to be lead on that.

Thanks –

(b) (6)

From: LEWIS, EARL

Sent: Thursday, March 8, 2018 10:00 AM

To: (b) (6) hq.dhs.gov; (b) (6) HQ.DHS.GOV; (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6),

The Wall SME in the Procurement Directorate is a (b) (6), (b) (7)(C). I have asked (b) (6), (b) (7)(C) to talk the lead on this request for information. This request isn't straight forward. (b) (6), (b) (7)(C) may be reaching out to you shortly.

Thanks,
Earl

Earl J. Lewis III
Executive Director, Procurement
Deputy Head of the Contracting Activity
Customs and Border Protection
(b) (6), (b) (7)(C) (Desk)

From: (b) (6)

Sent: Wednesday, March 07, 2018 7:23:57 PM

To: LEWIS, EARL; (b) (6)

Cc: (b) (6), (b) (7)(C)

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Good news, CHCO does not want to count Accenture noses under the Accenture contract. Bad news is they want information on Wall and Border technology procurements. Please see below. I will send you and (b) (6) (I hope you are also still my friend too). We will need all three of us to populate the 4 squares. Sample/template coming in a second.

Thanks for the help.

(b) (6)

From: (b) (6)
Sent: Wednesday, March 7, 2018 12:46 PM
To: (b) (6) hq.dhs.gov; (b) (6) HQ.DHS.GOV>
Cc: (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov>
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

All,

Per the emails below I am the OCHCO POC that you can work with to complete this task. Using the previously attached Four-Squares (as examples only) I believe CBP will be required to fill in the following two squares:

- DHS's role in Wall Procurement;
- Procurement of Border Tech

We need to populate high level key messages only in these squares using bullets of about the same length and the exact same format as the examples. All I need from you are the high level bullets, I will consolidate your key messages into one four-square to send to MGMT.

Although there is currently no set suspense the hearing is next week and I recommend you complete this action NLT COB tomorrow 8 March 2018.

Please contact me with questions.

Very Respectfully,

(b) (6)

Senior Advisor
Office of the Chief Human Capital Officer (OCHCO)
U.S. Department of Homeland Security Headquarters
Office: (b) (6)
Cell: (b) (6)
(b) (6)

From: (b) (6)
Sent: Wednesday, March 7, 2018 12:33 PM

To: (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov>
Cc: (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov>
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Thanks (b) (6)

(b) (6)

Sending to you as promised. Based on traffic from (b) (6) (below), I think that we may have made the connection between OCPO & OCHCO POCs. Also including the attachments that I sent earlier in case they're helpful.

Respectfully & Sincerely,

(b) (6)

Chief of Staff, OCHCO

O: (b) (6), (b) (7)(C)

M: (b) (6), (b) (7)(C)

One Mission – Succeed Together

DHS Leadership Year – Lead From Where You Are (Q2 FY18)

“Leaders relentlessly upgrade their team, using every encounter as an opportunity to evaluate, coach, and build self-confidence.”

- Jack Welch, former Chairman and CEO of General Electric (1981 – 2001) and author of: Winning

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From: (b) (6)

Sent: Wednesday, March 7, 2018 11:41 AM

To: (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov>

Cc: (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov>

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6)

Thanks. (b) (6) is the CPO POC. She is at the same off site as I am at today. Copying her on this and I'll make sure she gets the attachments you've sent.

Got your voice mail.

Thanks

(b) (6)

From: (b) (6)
Sent: Wednesday, March 07, 2018 10:55:18 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6) :
(b) (6) is our Leg. Guy – (b) (6) is the OCPO acting Chief of Staff. (b) (6) will take OCPO info and put it into the “4-square / Message Square.” Please let us know who the OCPO POC is that (b) (6) should work with.

Confirmed w/ (b) (6) that we need to focus on MGMT’s role in “Staffing at CBP incl the Accenture contract”

(b) (6)
Please work with HCPP & SWPA. (b) (6) guidance is to reach out to CBP to confirm that we have their most current info.

Respectfully & Sincerely,

(b) (6)

Chief of Staff, OCHCO

O: (b) (6), (b) (7)(C)

M: (b) (6), (b) (7)(C)

One Mission – Succeed Together

DHS Leadership Year – Lead From Where You Are (Q2 FY18)

“Leaders relentlessly upgrade their team, using every encounter as an opportunity to evaluate, coach, and build self-confidence.”

- Jack Welch, former Chairman and CEO of General Electric (1981 – 2001) and author of: Winning

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From: (b) (6)
Sent: Wednesday, March 7, 2018 8:40 AM
To: (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov

Cc: (b) (6) hq.dhs.gov>

Subject: RE: Sample "4 Squares" - USM hearing on the border wall

(b) (6)

Attached are 2 recent samples of the "4-squares" used for such things. I'll be in touch later this morning about our shared task: Staffing at CBP incl the Accenture contract

(b) (6)

Heads up. Let's talk after Huddle.

Respectfully & Sincerely,

(b) (6)

Chief of Staff, OCHCO

O: (b) (6), (b) (7)(C)

M: (b) (6), (b) (7)(C)

One Mission – Succeed Together

DHS Leadership Year – Lead From Where You Are (Q2 FY18)

"Leaders relentlessly upgrade their team, using every encounter as an opportunity to evaluate, coach, and build self-confidence."

- Jack Welch, former Chairman and CEO of General Electric (1981 – 2001) and author of: Winning

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From: (b) (6)

Sent: Wednesday, March 7, 2018 7:14 AM

To: (b) (6) hq.dhs.gov>; (b) (6) hq.dhs.gov>

Cc: (b) (6) hq.dhs.gov>

Subject: USM hearing on the border wall

Importance: High

Good morning,

In preparation for USM's hearing next week, we need to prepare some message squares on 3 topics. One is shared between CHCO/CPO. Also, CHCO has just recently made these squares and knows the drill, so I hope (b) (6) can share that data with you, (b) (6)

Topics are:

DHS's role in Wall Procurement;

Procurement of Border Tech;
Staffing at CBP incl the Accenture contract

Ideally, we need the 3 squares by Monday 12n.

Thanks,

(b) (6)

(b) (6)
Acting Chief of Staff
Management Directorate
Department of Homeland Security
Desk: (b) (6)
Cell: (b) (6)
(b) (6)

KEY MESSAGES: DHS role in the Wall Procurement

(b) (5)

KEY MESSAGES: DHS role in the Wall Procurement

(b) (5)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall
Date: Friday, March 09, 2018 12:03:03 PM
Attachments: [DHS Wall Procurement 4-Square \(03.09.18\) BPAM DRAFT \(b\) \(6\), \(b\) \(7\)\(C\) edits\).....docx](#)

(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) –

Please find BPAM's submission attached for consideration. This includes OCC's review and edits.

Thanks,

(b) (6),

From: (b) (6), (b) (7)(C)
Sent: Friday, March 09, 2018 7:27 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Looping (b) (6) in on this to make sure we are all on the same page.

We (BPAM) will complete and send to OFAM for review.

(b) (6), (b) (7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, March 08, 2018 8:15 PM
To: (b) (6), (b) (7)(C)
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

How do you want to move on this? Let me know.

(b) (6), (b) (7)(C)
Chief of Staff
CBP/OFAM
Cell: (b) (6), (b) (7)(C)
✉: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 8, 2018 6:40 PM

To: (b) (6), (b) (7)(C)

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Looks like (b) (6), (b) (7) looped (b) (6), (b) (7) in – please let me know how you would us to proceed.

(b) (6), (b) (7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 08, 2018 3:52 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C) LEWIS, EARL

(b) (6), (b) (7)(C)

(b) (6) hq.dhs.gov; (b) (6)

HQ.DHS.GOV>

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Gotcha and thanks (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 08, 2018 3:51:22 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C) ; LEWIS, EARL; (b) (6), (b) (7)(C) (b) (6)

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Thanks for keeping me in the loop, (b) (6), (b) (7)(C) Given my recent move however, I will defer to (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) who I've added here on 2 and 4.

(b) (6), (b) (7)(C)

Desk: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 8, 2018 3:34 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C) LEWIS, EARL

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6)

hq.dhs.gov>;

(b) (6)

HQ.DHS.GOV>

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hi,

(b) (6) was able to provide vital input to the attached brief to help us out. OFAM please take a look at the areas where she recommends the PMO add more detail, specifically blocks 2 and 4.

(b) (6) sorry for the late notice and not including Counsel in earlier but could you please look at block 3 of the attached, Environmental Compliance/Legal Issues, and add any comments OCC might wish to provide for the USM brief. I don't know if you're still involved with Wall stuff so please let us know if another attorney has been assigned. I see (b) (6) is out today so turning to you.

(b) (6),

Sorry for bringing you in on this late but do you think you can contribute to block 5, Procurement of Border Technology (see attached)? We just need a couple of high level bullets describing any procurements you have that fit the heading.

(b) (6)

Including you in case you can help out with blocks 2 and 4 of the attached. Detailed information is not required, just a high level "at a glance" brief so hoping you can squeeze this into your busy schedule!

I'm hoping we can get an extension of the due date to tomorrow but anything you can provide today would be most helpful. Thanks all

From: (b) (6)

Sent: Thursday, March 8, 2018 3:10 PM

To: (b) (6), (b) (7)(C)

(b) (6)

HQ.DHS.GOV>

Cc: (b) (6), (b) (7)(C)

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6), (b) (7)(C) —

The email requesting this states due date of COB today, but this is in (b) (6) corner for communication back up. I'll leave this between you all and (b) (6) from here, but please see update attached. I tried to help move this 4-square forward at least a bit using a hardcopy of the February 2018 USM briefing. But OFAM and CBP OCC needs to provide input to ensure accuracy of information as well as validate what is appropriate to communicate. I've made notes accordingly, but they should look at entirety. Perhaps reach out to (b) (6), (b) (7)(C) to support this?

Also, any action on the second 4-square for border technology? As mentioned, PIL has limited visibility into those priorities and hot buttons.

V/r,

(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Thursday, March 8, 2018 2:27 PM
To: (b) (6) hq.dhs.gov; (b) (6) HQ.DHS.GOV>
Cc: LEWIS, EARL (b) (6), (b) (7)(C)
Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hi,

Earl told me he thinks we were to respond back today on this? My mistake, I thought it was Monday. I don't think it possible to get something to you today in part because no one on this side has responded to my email. I've reached out via phone and sending another email to ask for an update. I'll get a response to you tomorrow if that's ok?

From: (b) (6), (b) (7)(C)
Sent: Thursday, March 8, 2018 12:44 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C); (b) (6)
hq.dhs.gov; (b) (6), (b) (7)(C)
Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hello all,

I'm reaching out to each of you seeking assistance in filling out a "4 Square/Message Square" (something I've never heard of) for use by the USM for a hearing on border Wall. We've been in touch with (b) (6) at the department and she was kind enough to provide guidance as how we might go about completing the squares. I'm not sure if it has to be 4 squares or if there can be more or less squares but that might become more apparent as we progress. My understanding is the information we provide should be high level key messages using only bullets of about the same length and the exact same format as the examples. I've attached 2 examples that were provided to us, MGMT Bailey HSGAC and MGMT Bailey Cyber Workforce. I've started work on the first block in the attachment, DHS Wall Procurement, since it's specific to the Procurement Directorate and I think I have an idea of what's required. I'll need your assistance for blocks 2-5.

The first block is entitled. "Prototypes (Process/Award/Assessment/Inform Final Design). Procurement and BPAM can work this block.

The second Block, Border Wall Construction – FY17 and FY18 Projects at a Glance. Best BPAM PMO take this one on.

The third Block, Environmental Compliance/Legal Issues Approaches. BPAM's world.

The fourth block, Program Management and Acquisition (recommendation for this was briefing on the Border Infrastructure Program Management Office, considerations, etc.). BPAM and OA (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

The fifth block, Procurement of Border Technologies. I'm not sure who should take this block but looking for recommendations from you all on this one.

I believe the draft is due back to (b) (6) on Monday, 12 Mar but need to confirm.

(b) (6)

I don't have the Wall Program Update slides used for USM/S2 bi-weekly briefing you mentioned so could you please provide it to us? It's not familiar to me. Also, you'll notice the document I started working may not be formatted right but I'm not adept at working this type slide so I wasn't sure how to correct or increase in size to add data. It's just a first attempt!

Thank you all for your help.

From: (b) (6)

Sent: Thursday, March 8, 2018 10:45 AM

To: LEWIS, EARL (b) (6), (b) (7)(C) (b) (6) HQ.DHS.GOV>;

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hi all –

I'm here to support. My thoughts, and (b) (6) can tell me if this is on track, for the 4-square on border wall might be:

Square 1: Prototypes (Process/Award/Assessment/Inform Final Design)

Square 2: Border Wall Construction – FY 17 and FY 18 Projects At A Glance

Square 3: Environmental Compliance / Legal Issues & Approaches

Square 4: Program Management & Acquisition (status of stand-up of new Border Infrastructure Program Management Office, acquisition status and considerations, etc.)

Most of this material can be derived from the Wall Program Update slides used for USM/S2 bi-weekly briefing. I have close to current slides we can draw from if needed.

I'm slightly less looped into procurement of border tech, but we can draw at least in part from the industry event with Border Security Technology Consortium if relevant. (b) (6), (b) (7)(C) worked on that from Mark Borkowski's staff. S&T handles procurements on related efforts. But I realize that is very small element of border technology efforts and so the CBP procurement team would need to be lead on that.

Thanks –

(b) (6)

From: LEWIS, EARL

Sent: Thursday, March 8, 2018 10:00 AM

To: (b) (6) <hq.dhs.gov>; (b) (6) <HQ.DHS.GOV>; (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6),

The Wall SME in the Procurement Directorate is a (b) (6), (b) (7)(C). I have asked (b) (6), (b) (7)(C) to talk the lead on this request for information. This request isn't straight forward. (b) (6), (b) (7)(C) may be reaching out to you shortly.

Thanks,
Earl

Earl J. Lewis III
Executive Director, Procurement
Deputy Head of the Contracting Activity
Customs and Border Protection
(b) (6), (b) (7)(C) (Desk)

From: (b) (6)

Sent: Wednesday, March 07, 2018 7:23:57 PM

To: LEWIS, EARL; (b) (6)

Cc: (b) (6), (b) (7)(C)

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Good news, CHCO does not want to count Accenture noses under the Accenture contract. Bad news is they want information on Wall and Border technology procurements. Please see below. I will send you and (b) (6) (I hope you are also still my friend too). We will need all three of us to populate the 4 squares. Sample/template coming in a second.

Thanks for the help.

(b) (6)

From: (b) (6)

Sent: Wednesday, March 7, 2018 12:46 PM

To: (b) (6) <hq.dhs.gov>; (b) (6) <HQ.DHS.GOV>

Cc: (b) (6) <[REDACTED]@hq.dhs.gov>; (b) (6) <[REDACTED]@hq.dhs.gov>; (b) (6) <[REDACTED]@hq.dhs.gov>

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

All,

Per the emails below I am the OCHCO POC that you can work with to complete this task. Using the previously attached Four-Squares (as examples only) I believe CBP will be required to fill in the following two squares:

- DHS's role in Wall Procurement;
- Procurement of Border Tech

We need to populate high level key messages only in these squares using bullets of about the same length and the exact same format as the examples. All I need from you are the high level bullets, I will consolidate your key messages into one four-square to send to MGMT.

Although there is currently no set suspense the hearing is next week and I recommend you complete this action NLT COB tomorrow 8 March 2018.

Please contact me with questions.

Very Respectfully,

(b) (6)

Senior Advisor
Office of the Chief Human Capital Officer (OCHCO)
U.S. Department of Homeland Security Headquarters
Office: (b) (6)
Cell: (b) (6)
(b) (6)

From: (b) (6)
Sent: Wednesday, March 7, 2018 12:33 PM
To: (b) (6) <[REDACTED]@hq.dhs.gov>; (b) (6) <[REDACTED]@hq.dhs.gov>; (b) (6) <[REDACTED]@hq.dhs.gov>
Cc: (b) (6) <[REDACTED]@hq.dhs.gov>; (b) (6) <[REDACTED]@HQ.DHS.GOV>
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Thanks (b) (6)

(b) (6)

Sending to you as promised. Based on traffic from (b) (6) (below), I think that we may have made the connection between OCPO & OCHCO POCs. Also including the attachments that I sent earlier in case they're helpful.

Respectfully & Sincerely,

(b) (6)

Chief of Staff, OCHCO

O: (b) (6), (b) (7)(C)

M: (b) (6), (b) (7)(C)

One Mission – Succeed Together

DHS Leadership Year – Lead From Where You Are (Q2 FY18)

“Leaders relentlessly upgrade their team, using every encounter as an opportunity to evaluate, coach, and build self-confidence.”

- Jack Welch, former Chairman and CEO of General Electric (1981 – 2001) and author of: Winning

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From: (b) (6)

Sent: Wednesday, March 7, 2018 11:41 AM

To: (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov

Cc: (b) (6) hq.dhs.gov; (b) (6) HQ.DHS.GOV

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6)

Thanks. (b) (6) is the CPO POC. She is at the same off site as I am at today. Copying her on this and I'll make sure she gets the attachments you've sent.

Got your voice mail.

Thanks

(b) (6)

From: (b) (6)

Sent: Wednesday, March 07, 2018 10:55:18 AM

To: (b) (6)

Cc: (b) (6)

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6) :

(b) (6) is our Leg. Guy – (b) (6) is the OCPO acting Chief of Staff. (b) (6) will take OCPO info and put it into the “4-square / Message Square.” Please let us know who the OCPO POC is that (b) (6) should work with.

Confirmed w/ (b) (6) that we need to focus on MGMT’s role in “Staffing at CBP incl the Accenture contract”

(b) (6)

Please work with HCPP & SWPA. (b) (6) guidance is to reach out to CBP to confirm that we have their most current info.

Respectfully & Sincerely,

(b) (6)

Chief of Staff, OCHCO

O: (b) (6), (b) (7)(C)

M: (b) (6), (b) (7)(C)

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From: (b) (6)

Sent: Wednesday, March 7, 2018 8:40 AM

To: (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov

Cc: (b) (6) hq.dhs.gov

Subject: RE: Sample "4 Squares" - USM hearing on the border wall

(b) (6)

Attached are 2 recent samples of the “4-squares” used for such things. I’ll be in touch later this morning about our shared task: Staffing at CBP incl the Accenture contract

(b) (6)

Heads up. Let's talk after Huddle.

Respectfully & Sincerely,

(b) (6)

Chief of Staff, OCHCO

O: (b) (6)

M: (b) (6)

One Mission – Succeed Together

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From: (b) (6)

Sent: Wednesday, March 7, 2018 7:14 AM

To: (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov

Cc: (b) (6) hq.dhs.gov

Subject: USM hearing on the border wall

Importance: High

Good morning,

In preparation for USM's hearing next week, we need to prepare some message squares on 3 topics. One is shared between CHCO/CPO. Also, CHCO has just recently made these squares and knows the drill, so I hope (b) (6) can share that data with you, (b) (6)

Topics are:

DHS's role in Wall Procurement;

Procurement of Border Tech;

Staffing at CBP incl the Accenture contract

Ideally, we need the 3 squares by Monday 12n.

Thanks,

(b) (6)

(b) (6)

Acting Chief of Staff

Management Directorate

Department of Homeland Security

Desk: (b) (6)

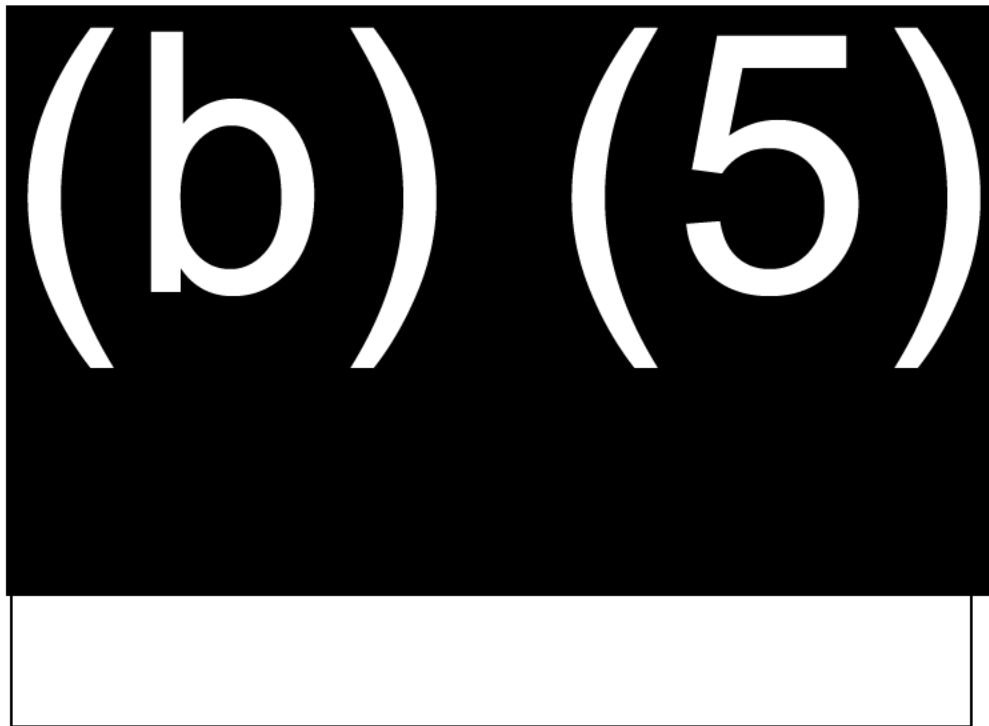
Cell: (b) (6)

(b) (6)

KEY MESSAGES: DHS role in the Wall Procurement

(b) (5)

KEY MESSAGES: DHS role in the Wall Procurement



From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters
Date: Tuesday, August 08, 2017 7:16:23 PM

(b) (6), (b) (7)(C) – We have some draft response being reviewed and will send a final ASAP.

Thanks,

(b) (6),
(b) (6),

From: (b) (6), (b) (7)(C)
Sent: Tuesday, August 08, 2017 2:24 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6)
Subject: FW: Follow up question about border project in San Diego sector from Reuters

Good afternoon:

Sorry to be such a bother. Please look at the inquiry below. I think I need held addressing all the questions other than #4. Is there anything you can offer/share/guidance? I have some ideas but want to be accurate in responding (b) (5)

(b) (6), (b) (7)(C) Thanks.

(b) (6), (b) (7)(C)/CBP Public Affairs

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego the first major construction to improve border infrastructure during the current administration?
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from?
- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move?
- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many companies will ultimately be selected to build prototypes? Is it correct that the prototypes will be used as secondary fencing in San Diego? How long ultimately will that barrier of prototypes be?
- 5) And this is not specifically about San Diego but I was curious about it as well: In Texas I saw that there were 200 notices published in the local newspaper over disputed parcels of land

along the border in Texas. Are those all related to parcels land where the ownership is not clear?

<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 2:19 PM

To: (b) (6) <(b) (6)@thomsonreuters.com>; Lapan, David <(b) (6)>

Cc: (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6)

Please let me know what type of deadline you are working. I will need to research some of this but here is some information which addresses some of what you are asking about.

CBP is aware that GAO is currently reviewing bid protests by a vendor that was not selected for further consideration under two solicitations for the design and construction of wall prototypes. Such protests are common in Federal contracting processes and no contracts may be awarded until the protests are resolved. By statute, GAO is required to issue a decision on a protest within 100 days of filing. CBP expects GAO's decision on these protests in early October 2017, which would delay construction to late October or early November, which is beyond our original summer 2017 timeline. CBP could resume contract consideration if the protest is resolved sooner. A total of 4-8 prototypes are expected to built.

CBP is updating the expected timeline of contract award and construction to allow for immediate resumption of the acquisition process based on GAO's decision. CBP will continue to take steps to implement the President's Executive Order on Border Security and Immigration Enforcement Improvements (EO 13767) to ensure operational control of the border.

(b) (6), (b) (7)(C)

CBP Public Affairs

From: (b) (6) <(b) (6)@thomsonreuters.com>

Sent: Tuesday, August 08, 2017 1:58 PM

To: Lapan, David <(b) (6)>

Cc: Media Inquiry <MediaInquiry@HQ.DHS.GOV>; (b) (6), (b) (7)(C)

>

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Thanks very much David! Appreciate the help and I will be looking forward to hearing back from

(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

From: Lapan, David [mailto:(b) (6)]
Sent: Tuesday, August 08, 2017 1:56 PM
To: (b) (6) Reuters News)
Cc: Media Inquiry; (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6) I know some of the answers to those questions but adding colleagues at CBP to provide detailed responses.

Regards,
Dave

From: (b) (6) @thomsonreuters.com
Sent: Tuesday, August 08, 2017 1:44:47 PM
To: Lapan, David
Cc: Media Inquiry
Subject: Follow up question about border project in San Diego sector from Reuters

Hi there David,
Hope you are doing well.

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego be the first major construction to improve border infrastructure during the current administration?
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from?
- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move?
- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many companies will ultimately be selected to build prototypes? Is it correct that the prototypes will be used as secondary fencing in San Diego? How long ultimately will that barrier of prototypes be?
- 5) And this is not specifically about San Diego but I was curious about it as well: In Texas I saw that there were 200 notices published in the local newspaper over disputed parcels of land along the border in Texas. Are those all related to parcels of land where the ownership is not clear?

<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

Thanks so much for your help with these and I will be looking forward to hearing back from you!

All the best,

(b) (6)

.....
(b) (6)

Reuters News

Reporter

www.reuters.com

3 Times Square, 18th Floor

New York, NY 10036

office: (b) (6)

cell: (b) (6)

email: (b) (6)

From: DHS Press Office [<mailto:pressoffice@messages.dhs.gov>]

Sent: Tuesday, August 01, 2017 8:03 AM

To: (b) (6) (Reuters News)

Subject: DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA



Press Office

U.S. Department of Homeland Security

Press Release

August 1, 2017

Contact: DHS Press Office, (202) 282-8010

**DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN
SAN DIEGO AREA**

WASHINGTON – The Department of Homeland Security has issued a waiver to waive certain laws, regulations and other legal requirements to ensure the expeditious construction of barriers and roads in the vicinity of the international border near San Diego. The waiver will be published in the Federal Register in the coming days.

This waiver is pursuant to authority granted to the Secretary of Homeland Security by Congress and covers a variety of environmental, natural resource, and land management laws.

The Department has exercised the waiver authority in Section 102 of the Illegal Immigration Reform and Immigrant Responsibility Act of 1996 (IIRIRA), as amended, on five previous occasions from 2005 to 2008.

The waiver covers certain border infrastructure projects in the United States Border Patrol's San Diego Sector, one of the busiest sectors in the nation. In fiscal year 2016 alone, the United States Border Patrol apprehended more than 31,000 illegal aliens and seized 9,167 pounds of marijuana and 1,317 pounds of cocaine in the San Diego Sector.

The sector remains an area of high illegal entry for which there is an immediate need to improve current infrastructure and construct additional border barriers and roads. To begin to meet the need for additional border infrastructure in this area, DHS will implement various border infrastructure projects. These projects will focus on an approximately 15-mile segment of the border within the San Diego Sector that starts at the Pacific Ocean and extends eastward, to approximately one mile east of what is known as Border Monument 251.

Congress provided the Secretary of Homeland Security with a number of authorities necessary to carry out DHS's border security mission. One of these authorities is found at section 102 of the IIRIRA.

Section 102(a) of IIRIRA provides that the Secretary of Homeland Security shall take such actions as may be necessary to install additional physical barriers and roads in the vicinity of the United States border to deter illegal crossings in areas of high illegal entry into the United States. In section 102(b) of IIRIRA, Congress has called for the installation of additional fencing, barriers, roads, lighting, cameras, and sensors on the southwest border. Finally, in section 102(c) of IIRIRA, Congress granted to the Secretary of Homeland Security the authority to waive all legal requirements that the Secretary, in his sole discretion, determines necessary to ensure the expeditious construction of the barriers and roads authorized by section 102 of IIRIRA.

The Department is implementing President Trump's Executive Order 13767, Border Security and Immigration Enforcement Improvements, and continues to take steps to immediately plan, design and construct a physical wall along the southern border, using appropriate materials and technology to most effectively achieve complete operational control of the southern border.

While the waiver eliminates DHS's obligation to comply with various laws with respect to covered projects, the Department remains committed to environmental stewardship with respect to these projects. DHS has been coordinating and consulting -- and intends to continue doing so -- with other federal and state resource agencies to ensure impacts to the environment, wildlife, and cultural and historic artifacts are analyzed and minimized, to the

extent possible.

#

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Office of Public Affairs 202-282-8010 mediainquiry@hq.dhs.gov



U.S. Department of Homeland Security Washington, DC 20016

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: Border Wall Interagency Taskforce Meeting
Date: Wednesday, February 28, 2018 8:49:07 AM
Attachments: (b) (5)

Heads up.

(b) (6), (b) (7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, February 28, 2018 8:47 AM
To: (b) (6), (b) (7)(C) OFAM-TASKINGS
(b) (7)(E)
Cc: (b) (6), (b) (7)(C)
BPAM PMO TASKS (b) (7)(E)
Subject: RE: Border Wall Interagency Taskforce Meeting

Yes – please advise as to the time OFAM would like to see it.

(b) (6), (b) (7)(C) – please task to (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, February 28, 2018 8:33 AM
To: OFAM-TASKINGS (b) (7)(E)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Border Wall Interagency Taskforce Meeting

We have not seen this.
We can just pull from the USM slides I believe.

(b) (6), (b) (7)(C) – could your team work the draft for this?

(b) (6), (b) (7)(C)

Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)

From: OFAM-TASKINGS

Sent: Wednesday, February 28, 2018 8:29 AM

To: (b) (6), (b) (7)(C)

Cc: OFAM-TASKINGS (b) (7)(E)

Subject: FW: Border Wall Interagency Taskforce Meeting

Hi (b) (6), (b) (7)(C) – The below was sent to Karl yesterday. I don't see this on BPAM's list, are you working it?

(b) (6), (b) (7)(C)

Senior Task Manager
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)

From: Enterprise Services Exec Sec

Sent: Wednesday, February 28, 2018 8:27 AM

To: OFAM-TASKINGS (b) (7)(E) (b) (6), (b) (7)(C)

Cc: Enterprise Services Exec Sec (b) (7)(E); (b) (6), (b) (7)(C)

Subject: FW: Border Wall Interagency Taskforce Meeting

Good Morning OFAM,

ExecSec was made aware of the below task from EAC Kolbe yesterday evening. I recognize this is now coming to your team late, however, it's likely your team is already hard at work completing this task. We're tracking for completion by **COB today 2/28**. Please provide a status of this task, as well as if (b) (6), (b) (7)(C) support is needed so we can make sure he is available to provide necessary support.

Thank you,

(b) (6), (b) (7)(C)

From: KOLBE, KATHRYN

Sent: Tuesday, February 27, 2018 8:28 AM

To: (b) (6) [@hq.dhs.gov](mailto:(b) (6), (b) (7)(C)@hq.dhs.gov); (b) (6), (b) (7)(C)

CALVO,

KARL H. (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Taskforce Meeting

(b) (6) Thanks for the invitation. I will defer to the Commissioner's schedule and be available as required.

(b) (6), (b) (7)(C) Please coordinate with the front office on scheduling.

Karl, Please provide drafts of the requested presentation by COB tomorrow.

(b) (5)

(b) (6), (b) (7)(C) Please be on stand-by to support this week.

(b) (6), (b) (7)(C) FYI/A

Thanks all...VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: (b) (6)

Sent: Monday, February 26, 2018 3:44 PM

To: (b) (6) @omb.eop.gov; (b) (6) @omb.eop.gov; KOLBE, KATHRYN

(b) (6), (b) (7)(C)

(b) (6)

; Hamilton, Gene (OAG)

(b) (6)

(b) (6)

Cc: (b) (6) @hq.dhs.gov; (b) (6) @hq.dhs.gov;

FLANAGAN, PATRICK S (b) (6), (b) (7)(C) >

Subject: Border Wall Interagency Taskforce Meeting

Good morning,

I hope that this finds you all well. Deputy Secretary Elaine Duke is hosting a Deputy's Level Interagency Meeting on the Border Wall. She has asked that you/your principle attend on behalf of your agency. Please see the current list of attendees:

- DHS:
 1. Deputy Secretary Elaine Duke
 2. Claire Grady, Undersecretary for Management
 3. Kevin McAleenan, Acting Commissioner, U.S. Customs and Border Protection
 4. Kathryn Kolbe, Executive Assistant Commissioner, Enterprise Services, U.S. Customs and Border Protection
- DOD:
 1. Kenneth Rapuano, ASD for Homeland Defense & Global Security
 2. TBD
- ACOE:
 1. LTG Todd T. Semonite, The Chief of Engineers
 2. TBD
- DOJ:
 1. Deputy Attorney General Rod Rosenstein
 2. Gene Hamilton, Senior Advisor to the Attorney General
- EPA:
 1. TBD
 2. TBD
- OMB:
 1. Kathleen Kraninger, Program Associate Director for General Government
 2. Jeffrey Harris, Associate Administrator, Office of Information & Regulatory Affairs
- GSA:
 1. Allison Brigati, Deputy Administrator
 2. TBD

The purpose of the meeting is to establish an Interagency Taskforce on the Border Wall. Please see a draft agenda below:

(b) (5)

In terms of a time frame for this meeting, Ms. Duke is targeting one of the following dates:

1. Wednesday, March 7, 2018 (2:00-3:00pm)
2. Thursday, March 8, 2018 (1:00-2:00pm)
3. Friday, March 9, 2018 (2:00-3:00pm)

Please let me know what date works best for your principle and their plus one. Have an excellent day.

Best,

(b) (6)

(b) (6)

Briefing Book Coordinator and Scheduler

Office of the Deputy Secretary

Department of Homeland Security

O: (b) (6)

C: (b) (6)

Wall Program Update

Prepared for DHS Headquarters

March 1, 2018



U.S. Customs and
Border Protection

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BW8 FOIA CBP 003155



Agenda

- Program Management & Acquisition
- Environmental Compliance Approach
 - Waivers & Litigation
- Border Wall Prototype
- FY 2017 Program
 - Projects Status
- FY 2018 Program
 - Projects Status
- Opportunities to Accelerate Construction
- Program Management Challenges
- Back Up

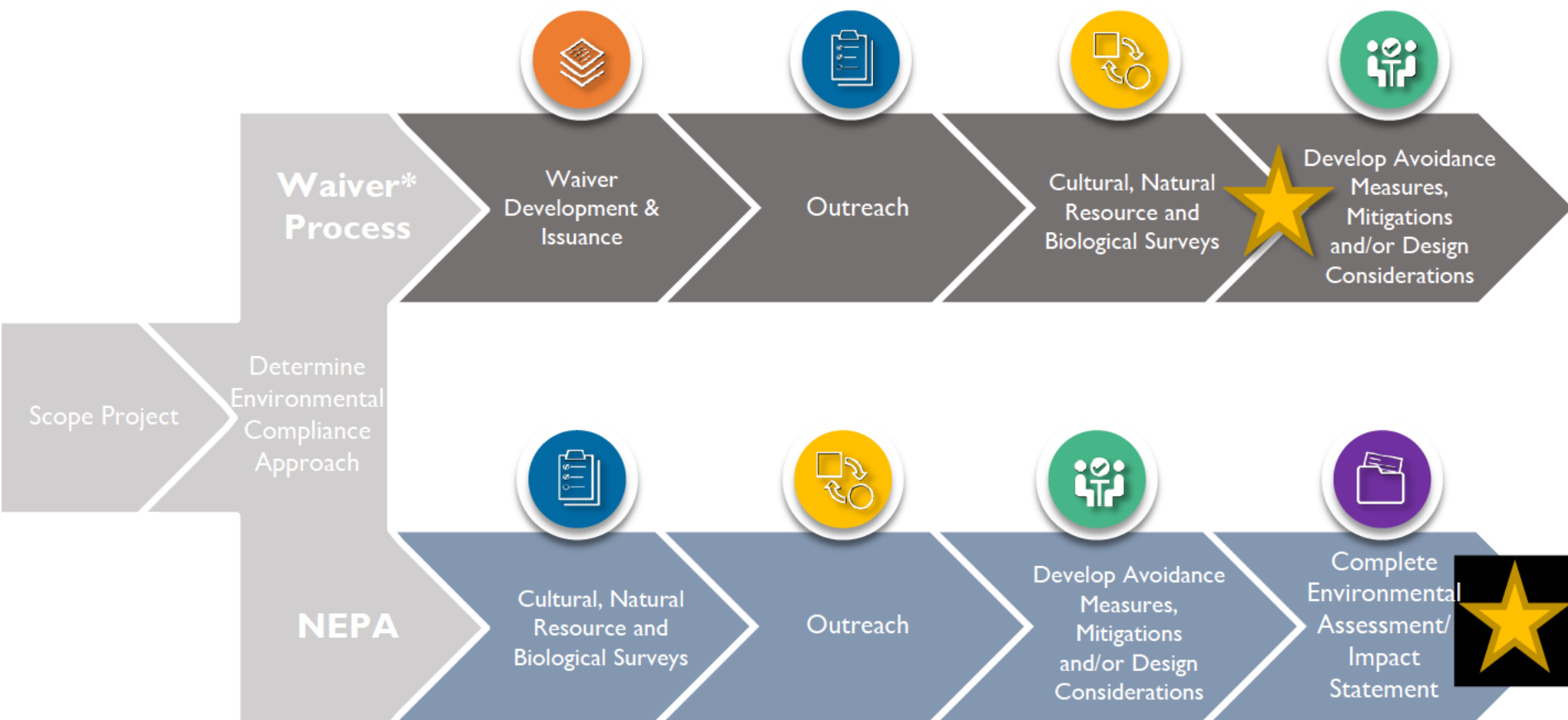


Program Management & Acquisition

- Wall Program Management Office Hiring
 - Hiring actions continue for the Border Infrastructure Program Management Office (18 personnel actions)
- Program Reviews
 - Bi-weekly USM Program Reviews
 - Monthly S2 Program Reviews
 - Monthly CBP-USACE Program Reviews
 - Monthly CBP-Internal Stakeholder Reviews
- FY18 Program Acquisition
 - Acquisition Decision Memorandum – Signed by USM Grady on 1/19
 - The Independent Cost Estimate (ICE) will be updated for San Diego Secondary after USBP selects features
 - DHS will revise the Independent Cost Estimate for the San Diego Secondary Wall Project by June 2018
- FY19 Program Acquisition
 - Planning is underway, assuming \$1.6B in FY19 investment
 - Acquisition Review Board anticipated for September 2018



Environmental Compliance Approach



Indicates when
construction may begin

**Waiver is required to construct on federal property due to permitting challenges*



(b) (5)



Border Wall Prototype



FY17 San Diego Sector Border Wall Prototype



Scope & Cost

- Scope: Construct, test and evaluate four concrete and four “other material” border wall prototypes to identify key attributes for potential wall designs
- Actual Cost: \$5M



(b) (7)(E)



Status

- Awarded contracts 8/26 & 9/7
- Construction started 9/26
- Construction completed 10/24
- Testing & Evaluation (T&E) started 11/27 & completed 12/13
- T&E assessment briefed 2/14
- Attribute recommendation 2/28
- T&E report final and signed 2/23
- PM Design specification approval 3/5
- Potential POTUS visit on 3/13 (awaiting confirmation)



Key Milestone Schedule

Wall Prototypes (FY17)

| San Diego, CA 4 Concrete/4 Other Materials | Type | Milestone | Actual | Status |
|-----------------------------------------------|------|---------------------------------------|----------|--------|
| | CON | Contract Award - Concrete | 8/26/17 | |
| | CON | Contract Award – Other Materials | 9/7/17 | |
| | CON | Construction Start | 9/26/17 | |
| | CON | Construction Complete | 10/24/17 | |
| | T&E | T&E Start | 11/27/17 | |
| | T&E | T&E Complete | 12/13/17 | |
| | T&E | T&E Report Complete | 2/23/18 | |
| | T&E | PM Design Specification Approval | 3/5/18 | |
| | T&E | CBP IPT Design Specification Approval | 3/8/18 | |



Risks/Mitigations

- Drafted messaging strategy for both public and intergovernmental stakeholders to explain findings and operational application

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY 2017 Program



Projects at a Glance

FY 2017 | 40 Miles

| Sector and Description | | Scope | Cost | Overall Status |
|------------------------|-------------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------|----------------|
| 1 | San Diego Primary Wall Replacement | Replace ~14 miles of primary wall in San Diego Sector (Imperial Beach & Chula Vista Border Patrol Stations (BPS)) | (b) (5) (est.) | |
| 2 | El Centro Primary Wall Replacement | Replace ~2 miles of primary wall in El Centro Sector (Calexico BPS) | \$20M (award) | |
| 3 | El Paso Primary Wall Replacement | Replace ~4 miles of primary wall in El Paso Sector (El Paso BPS) | (b) (5) (est.) | |
| 4 | El Paso Vehicle Barrier Replacement | Replace ~20 miles of vehicle barrier in El Paso Sector (Santa Teresa BPS) | \$78M (award) | |
| 5 | Rio Grande Valley Gates | Close 35 wall gaps in Rio Grande Valley (RGV) Sector (McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS) | (b) (5) (est.) | |

*Funding includes programmatic costs and planning for FY18 Program.

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

BW8 FOIA CBP 003163

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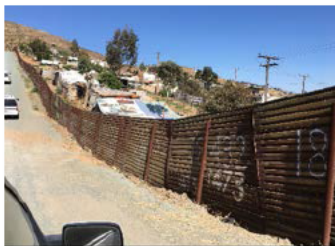


FY17 San Diego Sector Primary Pedestrian Wall Replacement



Scope & Cost

- Replace ~14 miles of 10' landing mat primary wall with 18' steel bollard wall in the Border Infrastructure System
- Estimated Cost: (b) (5)



Key Milestone Schedule

SDC Primary Replacement (FY17) ~14 Miles

| Imperial Beach & Chula Vista BPS San Diego Sector, CA | Type | Milestone | Baseline | Planned | Actual | Status |
|----------------------------------------------------------|------|-----------------------------------------|----------|----------|----------|---------------|
| | ENV | Waiver Signed by S1 and Published to FR | 7/27//17 | 8/2/17 | 8/2/17 | Complete |
| | ENV | Environmental Stewardship Plan Complete | 1/23/18 | (b) (5) | | 30+ Days Slip |
| | CON | Ready to Advertise | 10/11/17 | 10/11/17 | 10/11/17 | Complete |
| | CON | Advertise | 10/19/17 | 10/18/17 | 10/18/17 | Complete |
| | CON | Contract Award | 2/5/18 | (b) (5) | | 30+ Days Slip |
| | CON | Construction NTP | 3/6/18 | | | 30+ Days Slip |
| | CON | Construction Complete | 1/7/19 | | | 30+ Days Slip |



Status

- USACE conducted site visits with two of four pre-qualified bidders on February 1; second visit held February 13
 - Both prime contractors stated their intent to bid
 - Both prime contractors had key subcontractors with them and voiced no concerns with any "blacklisting" legislation
- Proposal due date has been extended to March 5 to allow bidders time to prepare bids



Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

Legend:



= Complete



= On Schedule



= 1-30 Days Slip



= 30+ Days Slip



= TBD

BW8 FOIA CBP 003164

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FY17 El Centro Sector Primary Pedestrian Wall Replacement



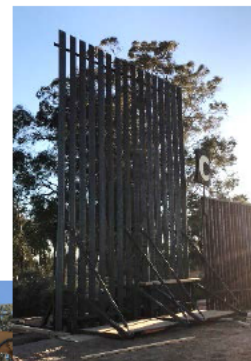
Scope & Cost

- Replace ~2 miles of 10' landing mat primary wall with (b) (7)(E) steel bollard wall west of the Calexico Port of Entry
- Award: \$20M



Status

- 100% design received on 1/24
- Construction NTP 2/15
- Construction team kickoff 2/19
- Began mobilizing equipment, staging panels, and environmental bird surveys 2/20
- 8 wall panels have been installed



Key Milestone Schedule

ELC Primary Replacement (FY17) ~2 Miles

| Calexico BPS 30 Feet in Height El Centro Sector, CA | Type | Milestone | Baseline | Planned | Actual | Status |
|-----------------------------------------------------------|------|-----------------------------------------|----------|---------|---------|---------------|
| | ENV | Waiver Signed by S1 and Published to FR | 8/31/17 | 9/5/17 | 9/5/17 | Complete |
| | ENV | Environmental Memo for Record | 2/9/18 | 2/9/18 | 2/12/18 | Complete |
| | CON | Ready to Advertise | 8/25/17 | 8/25/17 | 8/25/17 | Complete |
| | CON | Advertise | 8/31/17 | 8/31/17 | 8/31/17 | Complete |
| | CON | Contract Award | 11/7/17 | 11/8/17 | 11/8/17 | Complete |
| | CON | Construction NTP | 2/10/18 | 2/12/18 | 2/15/17 | Complete |
| | CON | Construction Complete | (b) (5) | | | 30+ Days Slip |



Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY17 El Paso Sector Primary Pedestrian Wall Replacement



Scope & Cost

- Replace ~4 miles of chain link and extruded metal fence with (b) (7)(E) steel bollard wall in downtown El Paso
- Estimated Cost: (b) (5)



Status

- Environmental Categorical Exclusion (CATEX) completed
- GAO received a protest which was resulted in one bidder no longer meeting the criteria for the pool. 1 bidder (that protested) was added, and one additional bidder that was determined to meet the criteria was also added



Key Milestone Schedule

El Paso (EPS) Primary Replacement (FY17) ~4 Miles

| El Paso BPS El Paso Sector, TX | Type | Milestone | Baseline | Planned | Actual | Status |
|-----------------------------------|------|----------------------------------------|----------|----------|----------|---------------|
| | ENV | Categorical Exclusion (CATEX) Complete | 6/23/17 | 6/23/17 | 6/23/17 | Complete |
| | CON | Ready to Advertise | 8/25/17 | 8/25/17 | 8/25/17 | Complete |
| | CON | Advertise | 8/31/17 | 10/27/17 | 10/27/17 | Complete |
| | CON | Contract Award | (b) (5) | | | 30+ Days Slip |
| | CON | Construction NTP | (b) (5) | | | On Schedule |
| | CON | Construction Complete | (b) (5) | | | 30+ Days Slip |



Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY17 El Paso Sector Vehicle Barrier Replacement



Scope & Cost

- Replace ~20 miles of Normandy and post-on-rail vehicle barrier with (b) (7)(E) steel bollard wall West of the Santa Teresa Port of Entry
- Award: \$78M



Status

- Construction Notice to Proceed 2/15
- First design submittal received on 2/23
- Design document currently under review with comments due back on February 28



Key Milestone Schedule

El Paso (STN) Vehicle Replacement (FY17) ~20 Miles

| Santa Teresa BPS El Paso Sector, NM | Type | Milestone | Baseline | Planned | Actual | Status |
|----------------------------------------|------|-----------------------------------------|----------|---------|---------|---------------|
| | ENV | Waiver Signed by S1 and Published to FR | 8/31/17 | 1/22/18 | 1/22/18 | Complete |
| | ENV | Environmental Stewardship Plan Complete | (b) (5) | | | 30+ Days Slip |
| | CON | Ready to Advertise | 9/12/17 | 9/12/17 | 9/12/17 | Complete |
| | CON | Advertise | 9/20/17 | 9/21/17 | 9/21/17 | Complete |
| | CON | Contract Award | 12/29/17 | 1/22/18 | 1/22/18 | Complete |
| | CON | Construction NTP | 1/28/18 | 2/15/18 | 2/15/18 | Complete |
| | CON | Construction Complete | (b) (5) | | | 30+ Days Slip |



Risks/Mitigations

(b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



FY17 Rio Grande Valley Sector Wall Gates



Scope & Cost

- Construct 35 new gates in wall gaps located in Cameron and Hidalgo Counties
- Project broken into three packages to expeditiously based on real estate
 - 5 Gates in Cameron County
 - 11 Gates in Cameron County
 - 19 Gates in Hidalgo County
- Estimated Cost: (b) (5)

(b) (7)(E)



Status

- Real estate planning underway
- Local stakeholder and landowner engagement underway
- A/E statement of work in development



Key Milestone Schedule

| RGV Gates (FY17) 35 Gates | | | | | |
|-------------------------------------------------------------------------------------------|------|-----------------------------------------|---------|--------|--------|
| McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS Rio Grande Valley Sector, TX | Type | Milestone | Planned | Actual | Status |
| | ENV | Waiver Signed by S1 and Published to FR | (b) (5) | | |
| | ENV | Environmental Stewardship Plan Complete | | | |
| | CON | Ready to Advertise | | | |
| | CON | Advertise | | | |
| | CON | Contract Award | | | |
| | CON | Construction NTP | | | |
| | CON | Construction Complete | | | |



Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

BW8 FOIA CBP-000188



FY 2018 Program



Projects at a Glance

FY 2018 | 74 Miles

| | Sector and Description | Scope | Independent Cost Estimate | Overall Status |
|--------------|------------------------------------------------------------|------------------------------------------------------------------------------------|---------------------------|----------------|
| 6 | Rio Grande Valley (RGV) Levee Wall System (Hidalgo) | Construct ~28 miles of new levee wall system in RGV Sector (Hidalgo County) | (b) (5) | |
| 6.A | RGV-01 Levee Wall System | ~2.9 miles | | |
| 6.B | RGV-02 Levee Wall System | ~7.9 miles | | |
| 6.C | RGV-03 Levee Wall System | ~5.5 miles | | |
| 6.D | RGV-04 Levee Wall System | ~11.2 miles | | |
| 7 | Rio Grande Valley Border Wall System (Starr) | Construct ~32 miles of new border wall system in RGV Sector (Starr County) | (b) (5) | |
| 7.A | RGV-05 Border Wall System | ~2 miles | | |
| 7.B-E | RGV-06-09 Border Wall System | ~30 miles | | Pending H&H |
| 8 | San Diego Secondary Barrier | Replace ~14 miles of secondary wall in San Diego Sector | TBD | |

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

BW8 FOIA CBP 003170



FY18 Rio Grande Valley Sector RGV-01 Levee Wall System



Scope & Cost

- Construct ~2.9 miles of levee wall system in Hidalgo County
- Estimated Cost:

(b) (7)(E)

(b) (7)(E)



Status

- Design completed 1/26
- Pre-solicitation notice published on 2/9
- Request for Proposal solicitation on hold - awaiting USACE legal
- CBP contacted landowner prior to planned RFP release



Key Milestone Schedule

| RGV-01 Levee Wall (FY18) ~2.9 Miles | | | | | |
|---------------------------------------|------|--------------------------------------------|---------|---------|-------------|
| Rio Grande Valley 1 RGV Sector, TX | Type | Milestone | Planned | Actual | Status |
| | RE | Initial Landowner ID (~2.6 miles on USFWS) | USFWS | 1/22/18 | Complete |
| | RE | Appraisal/Valuation (for ~0.3 miles) | (b) (5) | | On Schedule |
| | RE | Possession (for ~0.3 miles) | | | On Schedule |
| | ENV | Waiver Signed by S1 and Published to FR | | | On Schedule |
| | ENV | Environmental Stewardship Plan Complete | | | On Schedule |
| | CON | Ready to Advertise | | | On Schedule |
| | CON | Advertise | | | On Schedule |
| | CON | Contract Award | | | On Schedule |
| | CON | Construction NTP | | | On Schedule |
| | CON | Construction Complete | | | On Schedule |



Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule

(b) (5)

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

BW8 FOIA CBP 003171



FY18 Rio Grande Valley Sector RGV-02 Levee Wall System



Scope & Cost

- Construct ~7.9 miles of levee wall system in Hidalgo County
- Estimated Cost:
(b) (5)

(b) (7)(E)



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



Key Milestone Schedule

| RGV-02 Levee Wall (FY18) ~7.9 Miles | | | | | |
|---------------------------------------|------|-----------------------------------------|---------|--------|-------------|
| Rio Grande Valley 2 RGV Sector, TX | Type | Milestone | Planned | Actual | Status |
| | RE | Initial Landowner ID | 9/1/17 | 9/1/17 | Complete |
| | RE | Appraisal/Valuation | (b) (5) | | On Schedule |
| | RE | Possession | | | On Schedule |
| | ENV | Waiver Signed by S1 and Published to FR | | | On Schedule |
| | ENV | Environmental Stewardship Plan Complete | | | On Schedule |
| | CON | Ready to Advertise | | | On Schedule |
| | CON | Advertise | | | On Schedule |
| | CON | Contract Award | | | On Schedule |
| | CON | Construction NTP | | | On Schedule |
| | CON | Construction Complete | | | On Schedule |



Risks/Mitigations

(b) (5)

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FY18 Rio Grande Valley Sector RGV-03 Levee Wall System



Scope & Cost

- Construct ~5.5 miles of levee wall system in Hidalgo County
- Estimated Cost:
(b) (5)

(b) (7)(E)



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



Key Milestone Schedule

| RGV-03 Levee Wall (FY18) ~5.5 Miles | | | | | |
|---------------------------------------|------|-----------------------------------------|---------|---------|-------------|
| Rio Grande Valley 3 RGV Sector, TX | Type | Milestone | Planned | Actual | Status |
| | RE | Initial Landowner ID | 1/22/18 | 1/22/18 | Complete |
| | RE | Appraisal/Valuation | (b) (5) | | On Schedule |
| | RE | Possession | (b) (5) | | On Schedule |
| | ENV | Waiver Signed by S1 and Published to FR | (b) (5) | | On Schedule |
| | ENV | Environmental Stewardship Plan Complete | (b) (5) | | On Schedule |
| | CON | Ready to Advertise | (b) (5) | | On Schedule |
| | CON | Advertise | (b) (5) | | On Schedule |
| | CON | Contract Award | (b) (5) | | On Schedule |
| | CON | Construction NTP | (b) (5) | | On Schedule |
| | CON | Construction Complete | (b) (5) | | On Schedule |



Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

BW8 FOIA CBP 003173



FY18 Rio Grande Valley Sector RGV-04 Levee Wall System



Scope & Cost

- Construct ~11.2 miles of levee wall system in Hidalgo County

- Estimated Cost:

(b) (6)

(b) (7)(E)



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



Key Milestone Schedule

| RGV-04 Levee Wall (FY18) ~11.2 Miles | | | | | |
|---------------------------------------|------|-----------------------------------------|---------|---------|-------------|
| Rio Grande Valley 4 RGV Sector, TX | Type | Milestone | Planned | Actual | Status |
| | RE | Initial Landowner ID | 1/22/18 | 1/22/18 | Complete |
| | RE | Appraisal/Valuation | (b) (5) | | On Schedule |
| | RE | Possession | (b) (5) | | On Schedule |
| | ENV | Waiver Signed by S1 and Published to FR | (b) (5) | | On Schedule |
| | ENV | Environmental Stewardship Plan Complete | (b) (5) | | On Schedule |
| | CON | Ready to Advertise | (b) (5) | | On Schedule |
| | CON | Advertise | (b) (5) | | On Schedule |
| | CON | Contract Award | (b) (5) | | On Schedule |
| | CON | Construction NTP | (b) (5) | | On Schedule |
| | CON | Construction Complete | (b) (5) | | On Schedule |



Risks/Mitigations

(b) (5)

Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



FY18 Rio Grande Valley Sector RGV-05 Border Wall System

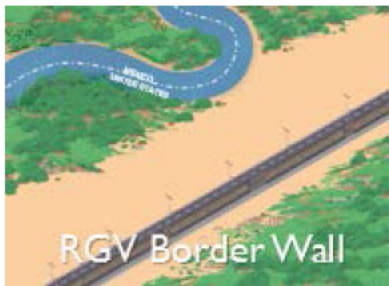


Scope & Cost

- Construct ~2 miles of border wall system in Starr County (on Federal land)

- Estimated Cost:

(b) (5)



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract
- Alignment adjustments are underway

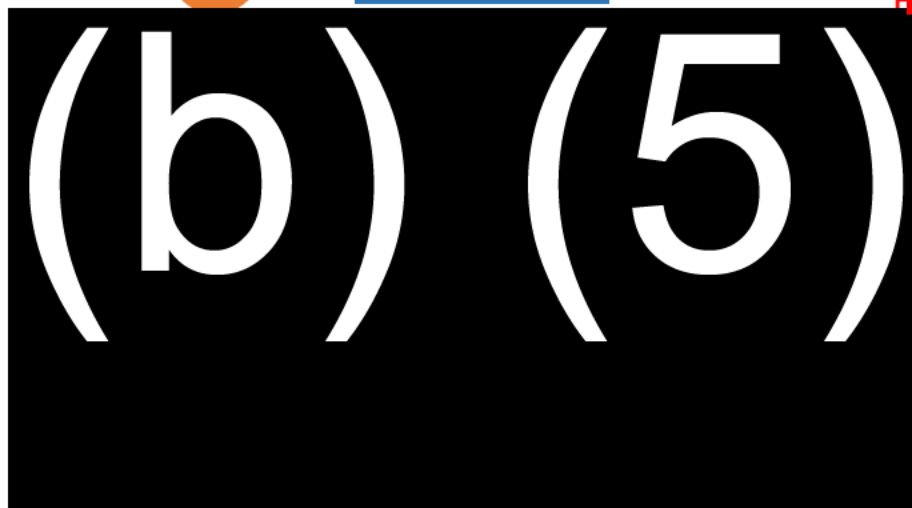


Key Milestone Schedule

| RGV-05 Border Wall System (FY18) ~2 Miles | | | | | |
|-------------------------------------------|------|-----------------------------------------|---------|--------|-------------|
| Rio Grande Valley 5 RGV Sector, TX | Type | Milestone | Planned | Actual | Status |
| | RE | Initial Landowner ID | N/A | USFWS | Complete |
| | RE | Appraisal/Valuation | N/A | USFWS | On Schedule |
| | RE | Possession | N/A | USFWS | On Schedule |
| | ENV | Waiver Signed by S1 and Published to FR | (b) (5) | | On Schedule |
| | ENV | Environmental Stewardship Plan Complete | (b) (5) | | On Schedule |
| | CON | Ready to Advertise | (b) (5) | | On Schedule |
| | CON | Advertise | (b) (5) | | On Schedule |
| | CON | Contract Award | (b) (5) | | On Schedule |
| | CON | Construction NTP | (b) (5) | | On Schedule |
| | CON | Construction Complete | (b) (5) | | On Schedule |



Risks/Mitigations



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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 San Diego Sector Secondary Wall Replacement



Scope & Cost

- Construct ~14 miles of new border wall (replacing 12.4 miles and building 1.6 new miles secondary wall) in the Border Infrastructure System
- Estimated Cost: TBD; pending outcome of prototype assessment & evaluation and design



Status

- A/E task order awarded
- CATEX for geotech expected on 3/2
- Expect to start geotech after CATEX is received



Key Milestone Schedule*

| SDC Secondary (FY18) ~14 Miles | | | | | | |
|--------------------------------------------------|------|-----------------------------------------|----------|---------|--------|--------|
| San Diego Secondary Wall San Diego Sector, CA | Type | Milestone | Baseline | Planned | Actual | Status |
| | ENV | Waiver Signed by S1 and Published to FR | 8/3/18 | (b) (5) | | |
| | ENV | Environmental Stewardship Plan Complete | 12/5/18 | | | |
| | CON | Ready to Advertise | 3/13/18 | | | |
| | CON | Advertise | 4/19/18 | | | |
| | CON | Contract Award | 7/16/18 | | | |
| | CON | Construction NTP | 10/10/18 | | | |
| | CON | Construction Complete | 10/16/20 | | | |



Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

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Legend: = Complete

= On Schedule

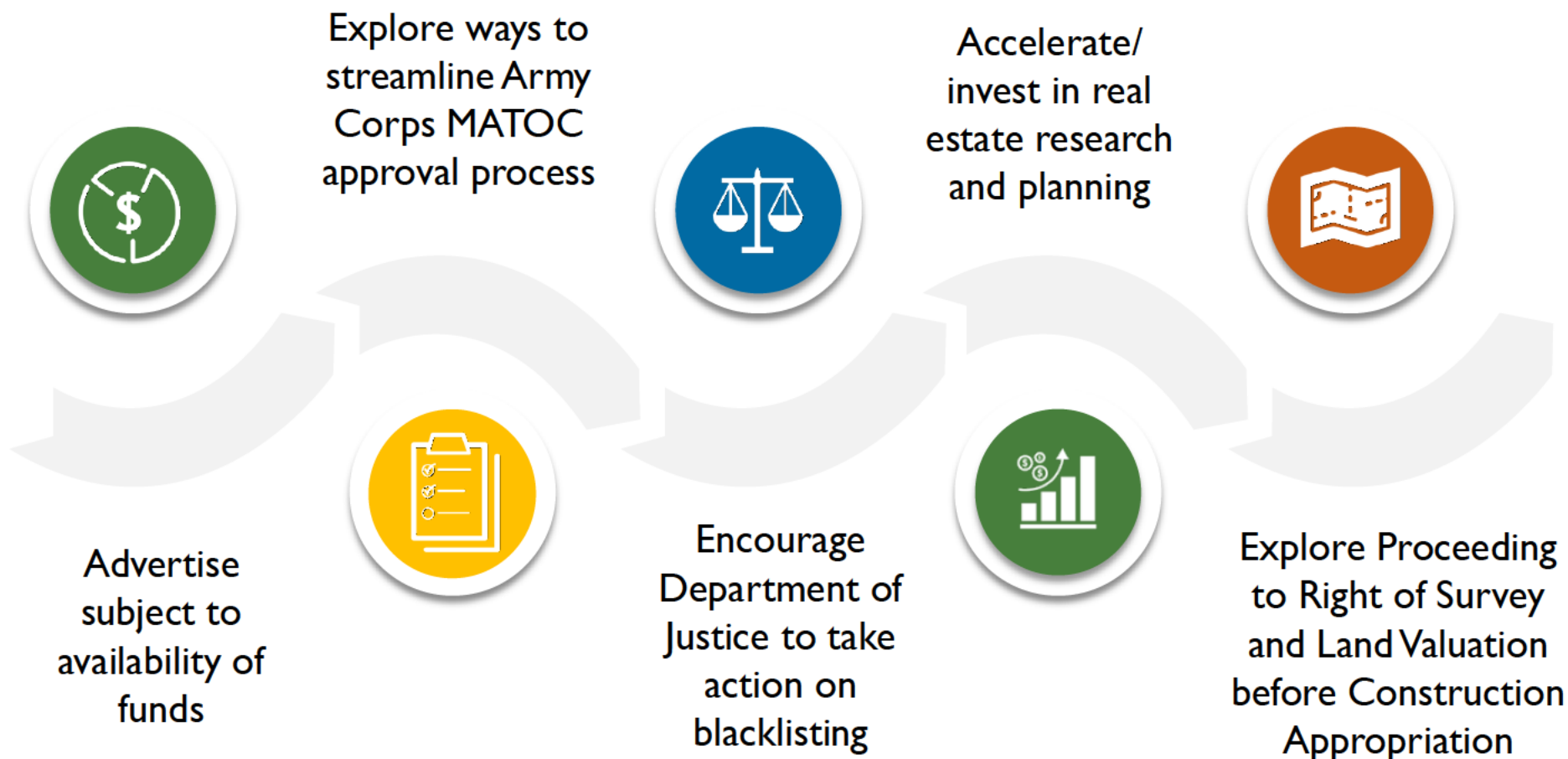
= 1-30 Days Slip

= 30+ Days Slip

= TBD



Opportunities to Accelerate Construction





Program Management Challenges



Funding

New border wall requires enacted appropriations.

Speed of construction is constrained by year-over-year funds availability.

Example: CBP is prepared to advertise FY18 Rio Grande Valley border wall projects at the receipt of funds.



Real Estate

Real estate acquisition is a time-consuming process governed by federal law. Projects require real estate possession to proceed.

Example: Starr County, where USBP requires 32 miles of new border wall system in FY18, is projected to have at least 1,900 land parcels.



Blacklisting

11 states and 15+ municipalities have proposed legislation/resolutions “blacklisting” any prime contractor who performs work on the border wall.

Example: California proposed Bill SB-30 has already impacted CBP’s ability to execute wall replacement projects. The initial RFP yielded no interested vendors.

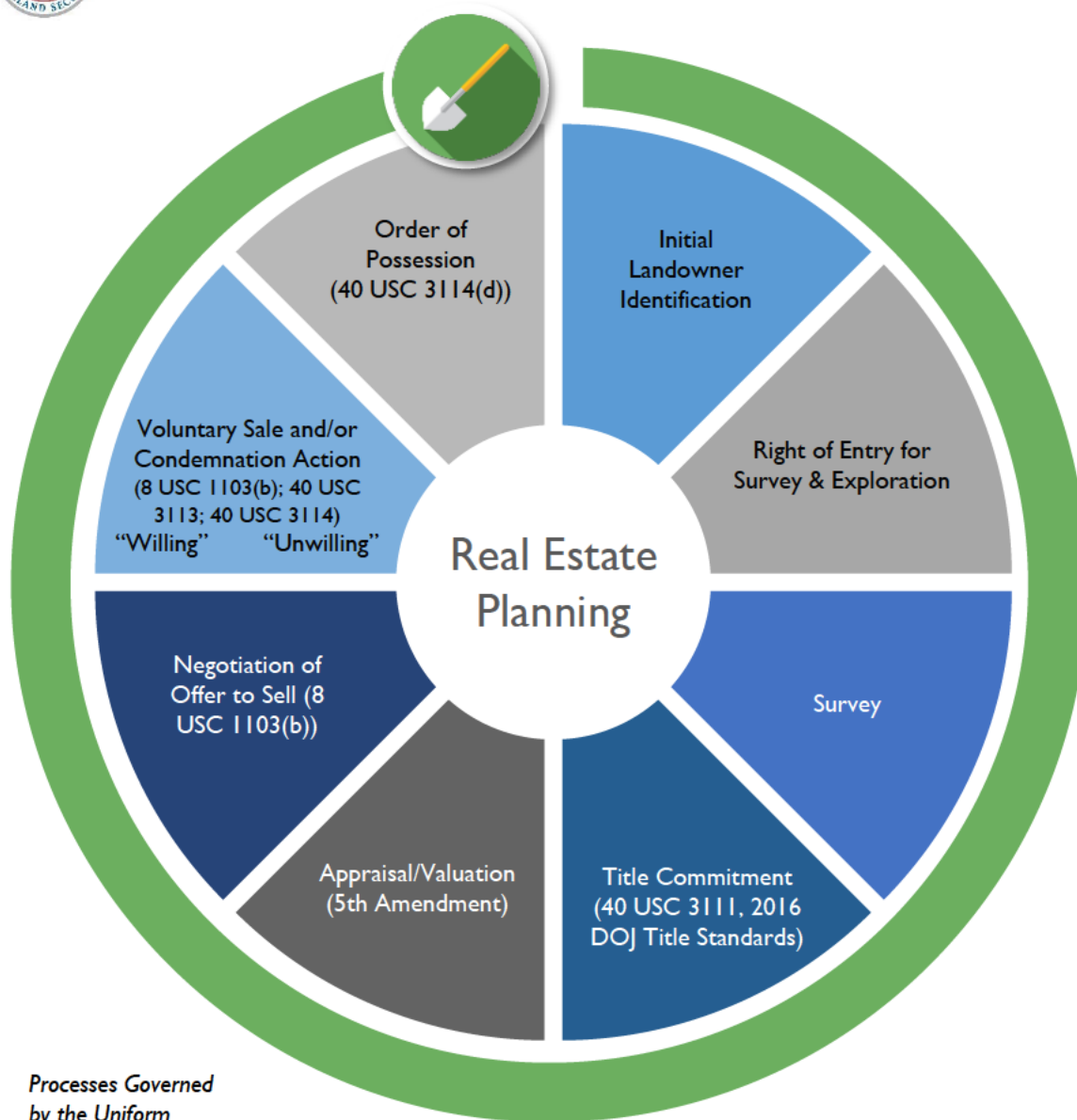


U.S. Customs and
Border Protection

Back Up



| SECTOR | PROJECT | EFFECTIVE DATE |
|-----------|----------------------------------|----------------|
| San Diego | Primary wall replacement (CA) | 8/2/17 |
| El Centro | Primary wall replacement (CA) | 9/12/17 |
| El Paso | Vehicle barrier replacement (NM) | 1/22/18 |
| El Paso | Primary wall replacement (TX) | N/A |
| (b) (5) | | |



Processes Governed
by the Uniform
Relocation Act (Public
Law 91646)

Real Estate Acquisition

Schedule Impacting Factors

Availability of funds (all activities) (31 USC 1341)

Lack of online access to ownership records (landowner ID/title commitment)

Space/volume limitations in manual record search (landowner ID/title commitment)

Lack of ownership records; poorly kept records in TX (landowner ID/title commitment)

Landowner cooperation (Right of Entry/Offer to Sell)

Relocation of homes, businesses and/or utilities (Public Law 91646 – 90 day notice to owner)

Interpretation of consultation requirement (Order of Possession) (IIIRA Section 102(b). 8 USC 1103(b))

Judicial Docket (Order of Possession)

Rights of Entry – Survey & Exploration (survey)

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(b) (5)



Legal Matters Cont'd

(b) (5)



Legal Matters – (b) (5)

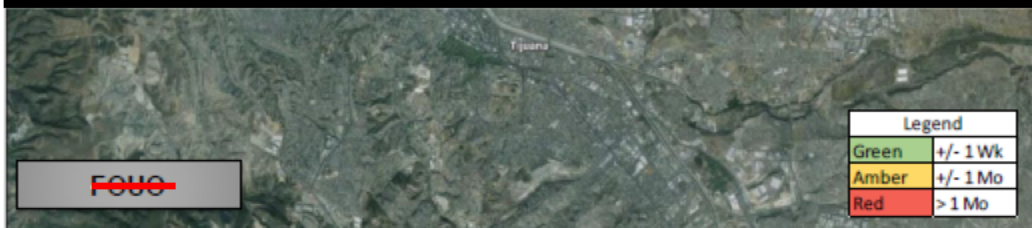
(b) (5)



FY17 SDC PRIMARY (14 MI)

REAL ESTATE METRICS

(b) (7)(E), (b) (5)



- Ports of Entry
- Culverts
- Gates
- Low Water Crossings
- TI Access Roads
- FY17 Replacement Barrier
- Legacy Pedestrian Fence
- Post PF225 Replacement Fence

1/2 in = 115 ft
1/2 in = 115 ft



Michael Baker
INTERNATIONAL
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| Real Estate | | | | | | Procurement | | Construction | | Notes | |
|-------------|-------------|------------|-------------|----------------|---------------------------|-----------------|------------|--------------|--------------------|--------|--------------------------------------------------------------------|
| | Segment | Miles | # of Tracts | ROE-S Obtained | Survey/Appraisal Complete | RE Acq Complete | RTA | Award | Construction Start | | Construction Completion |
| MILESTONES | | | | 26-Jul-17 A | 26-Jul-17 A | 26-Jul-17 A | 11-Oct-17A | May-18 | Jun-18 | Apr-19 | Current Schedule 6-Feb-18 |
| Base | SDC | (b) (7)(E) | N/A | N/A | N/A | N/A | | | | | Extension of Pre-Qual Solicitation |
| MILESTONES | | | | Apr-18 | Jun-18 | Aug-18 | 11-Oct-17A | Aug-18 | Jul-18 | Apr-19 | |
| Option | Train Gates | (b) (7)(E) | | 0 | 0 | 0 | | | | | Seeking RE to exercise option by 8/21/18; CBP may assert ownership |
| Totals | (b) (7)(E) | | | 0 | 0 | 0 | | | | | |

As of:

13-Feb-18

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BW8 FOIA CBP 003185

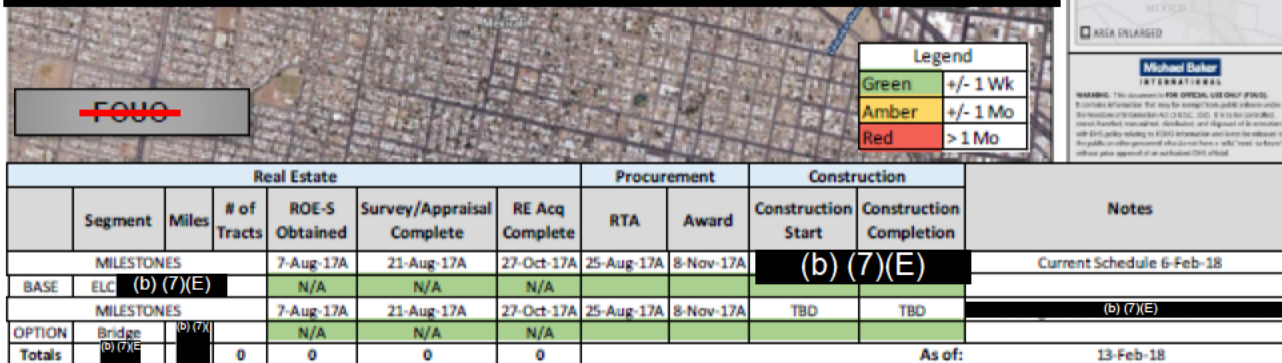




FY17 ELC CAX (2.2 MI)

REAL ESTATE METRICS

(b) (7)(E), (b) (5)



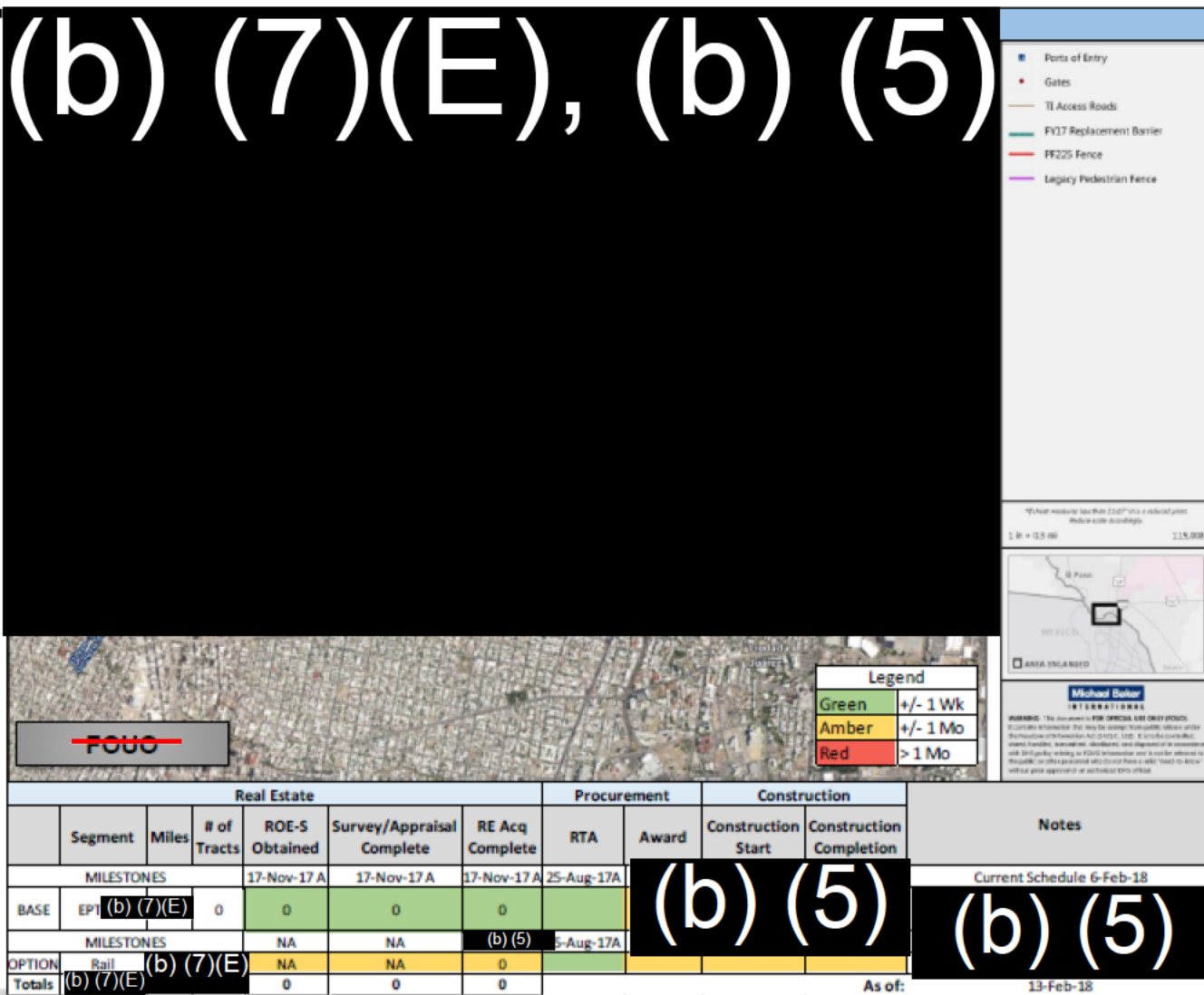
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(b) (7)(E), (b) (5)

REAL ESTATE METRICS



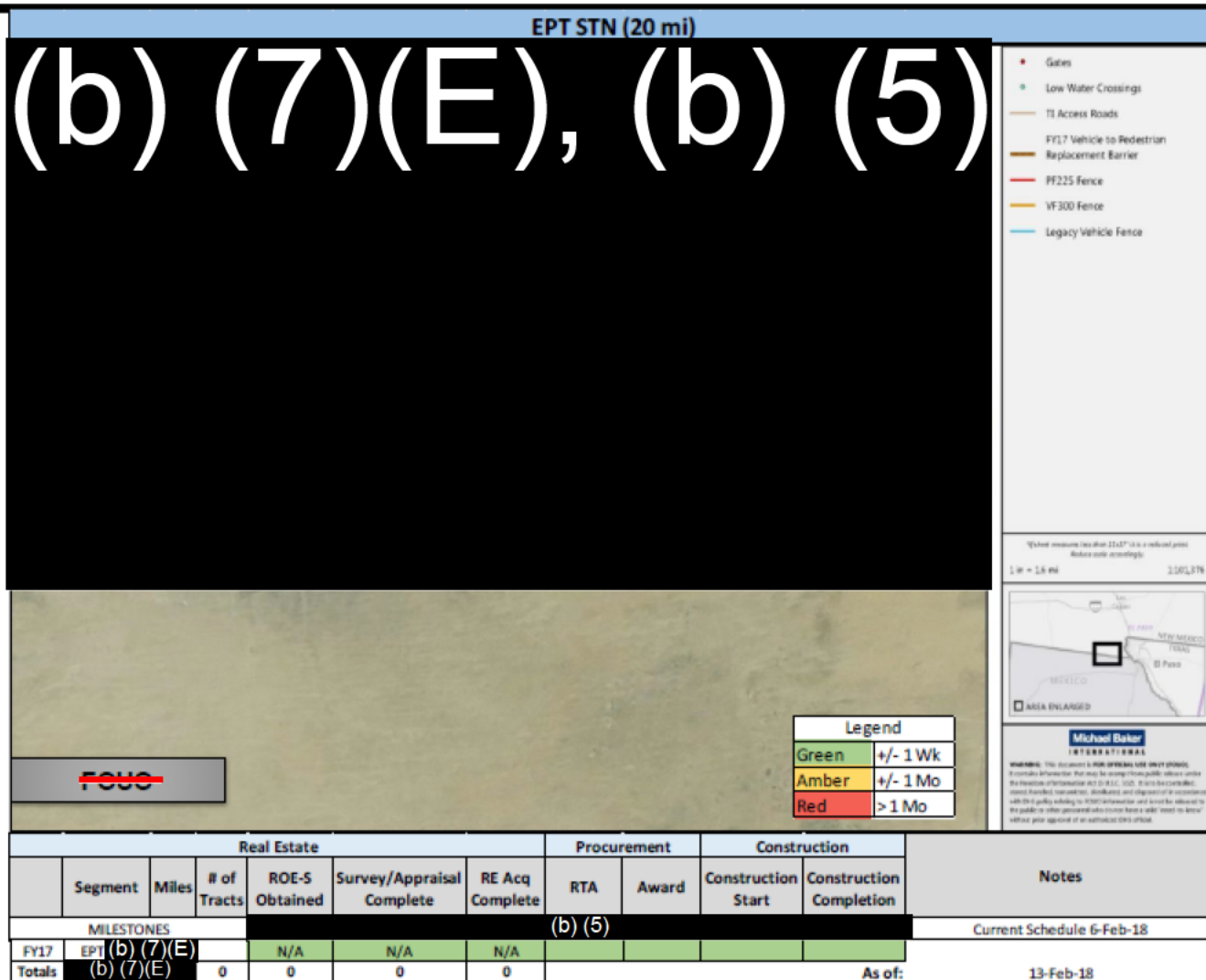
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BW8 FOIA CBP 003187



FY17 EPT STN (20 MI)

REAL ESTATE METRICS



FOR OFFICIAL USE ONLY



FY17 GATES

REAL ESTATE METRICS

(b) (7)(E)

| FY17 Gates (35 Gates) | | | | | | | | | | | |
|-----------------------|---------|-------|-------------|----------------|---------------------------|-----------------|-------------|---------|--------------------|-------------------------|---------------------------|
| (b) (7)(E) | | | | | | | | | | | |
| Real Estate | | | | | | | Procurement | | Construction | | Notes |
| | Segment | Gates | # of Tracts | ROE-S Obtained | Survey/Appraisal Complete | RE Acq Complete | RTA | Award | Construction Start | Construction Completion | |
| MILESTONES | | | | (b) (7)(E) | (b) (5) | 15-Nov-17 A | (b) (5) | (b) (5) | (b) (5) | (b) (5) | Current Schedule 6-Feb-18 |
| Package 1 | A | | 0 | | | | | | | | |
| MILESTONE | | | | | | | | | | | |
| Package 2 | B | | | | | | | | | | |
| MILESTONE | | | | | | | | | | | |
| Package 3 | C | | | 0 | 0 | 0 | | | | | |
| Totals | 4 | | | 0 | 0 | 0 | | | | | As of: 13-Feb-18 |

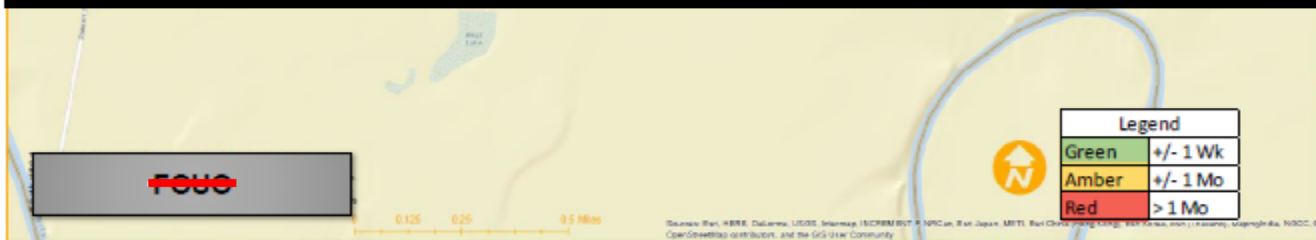




FY18 RGV-01 (2.93 MI) LEVEE WALL

REAL ESTATE METRICS

(b) (7)(E), (b) (5)



| Real Estate | | | | | | | Procurement | | Construction | | Notes |
|-------------------|---------|------------|-------------|----------------|---------------------------|-----------------|-------------|-------|--------------------|-------------------------|---------------------------|
| | Segment | Miles | # of Tracts | ROE-S Obtained | Survey/Appraisal Complete | RE Acq Complete | RTA | Award | Construction Start | Construction Completion | |
| BASE MILESTONES | | | | N/A | N/A | N/A | | | (b) (5) | | Current Schedule 6-Feb-18 |
| Base | A | (b) (7)(E) | | | | | | | | | (b) (5) |
| OPTION MILESTONES | | | | (b) (5) | | | | | (b) (5) | | |
| Option | B | (b) (7)(E) | | | | | | | | | |
| Totals | 2 | (b) (7)(E) | | | | | | | As of: | | 13-Feb-18 |

As of: 13-Feb-18






FY18 RGV-02 (7.8 MI) LEVEE WALL

REAL ESTATE METRICS

(b) (7)(E), (b) (5)



| Real Estate | | | | | | Procurement | | Construction | | Notes |
|-------------|-------|-------------|----------------|---------------------------|-----------------|-------------|-------|--------------------|-------------------------|---------------------------|
| Segment | Miles | # of Tracts | ROE-S Obtained | Survey/Appraisal Complete | RE Acq Complete | RTA | Award | Construction Start | Construction Completion | |
| MILESTONES | | | | | | (b) (5) | | | | Current Schedule 6-Feb-18 |
| Base | A | (b) (7)(E) | 0 | 0 | 0 | | | | | (b) (5) |
| | B | | 0 | 0 | 0 | | | | | |
| | C | | 0 | 0 | 0 | | | | | |
| | D | | 0 | 0 | 0 | | | | | |
| MILESTO | | | | | | (b) (5) | | | | |
| Option | E | | 0 | 0 | 0 | | | | | |
| | F | | 0 | 0 | 0 | | | | | |
| Totals | 6 | | 0 | 0 | 0 | | | | | 13 Feb 18 |




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FY18 RGV-03 (10.8 MI) LEVEE WALL

REAL ESTATE METRICS

| RGV-03 (10.8 mi) | | | | | | | | | | |
|-------------------------------------------------------------------------------------|-------|-------------|----------------|---------------------------|-----------------|-------------|-------|--------------------|-------------------------|---------------------------|
| (b) (7)(E), (b) (5) | | | | | | | | | | |
|  | | | | | | | | | | |
| Real Estate | | | | | | Procurement | | Construction | | Notes |
| Segment | Miles | # of Tracts | ROE-S Obtained | Survey/Appraisal Complete | RE Acq Complete | RTA | Award | Construction Start | Construction Completion | |
| MILESTONES | | | | | | (b) (5) | | | | Current Schedule 6-Feb-18 |
| Base | A | (b) (7)(E) | 0 | 0 | 0 | | | | | (b) (5) |
| | B | | 0 | 0 | 0 | | | | | |
| | C | | 0 | 0 | 0 | | | | | |
| | D | | 0 | 0 | 0 | | | | | |
| | E | | 0 | 0 | 0 | | | | | |
| MILESTONES | | | | | | (b) (5) | | | | |
| Option | F | | 0 | 0 | 0 | | | | | |
| | G | | 0 | 0 | 0 | | | | | |
| | H | | 0 | 0 | 0 | | | | | |
| Totals | B | | 0 | 0 | 0 | | | | | |

| Legend | |
|--------|----------|
| Green | +/- 1 Wk |
| Amber | +/- 1 Mo |
| Red | > 1 Mo |



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FY18 RGV-04 (11.2 MI) LEVEE WALL

REAL ESTATE METRICS

RGV-04 (11.2 mi)

(b) (7)(E), (b) (5)

| Real Estate | | | | | | | | | | | Procurement | | Construction | | Notes |
|-------------|-------|-------------|----------------|---------------------------|-----------------|--------|-------|--------------------|-------------------------|---------------------------|-------------|--|--------------|--|-------|
| Segment | Miles | # of Tracts | ROE-S Obtained | Survey/Appraisal Complete | RE Acq Complete | RTA | Award | Construction Start | Construction Completion | | | | | | |
| MILESTONES | | | (b) (5) | | | | | | | Current Schedule 6-Feb-18 | | | | | |
| Base | A | (b) (7)(E) | 0 | 0 | 0 | | | | | (b) (5) | | | | | |
| | B | | 0 | 0 | 0 | | | | | | | | | | |
| | C | | 0 | 0 | 0 | | | | | | | | | | |
| | D | | 0 | 0 | 0 | | | | | | | | | | |
| MILESTONES | | | (b) (5) | | | | | | | | | | | | |
| Option | E | (b) (7)(E) | 0 | 0 | 0 | | | | | | | | | | |
| | F | | 0 | 0 | 0 | | | | | | | | | | |
| Totals | 6 | | 0 | 0 | 0 | As of: | | | | 13-Feb-18 | | | | | |





FY18 RGV-05 (2.2 MI) BORDER WALL

REAL ESTATE METRICS

(b) (7)(E)

Project Type

Base

Option-1

If sheet measures less than 11x17" it is a reduced print.
Reduce scale accordingly.

1 in = 2,067 feet

Sheet 224 of 212



Michael Baker
INTERNATIONAL

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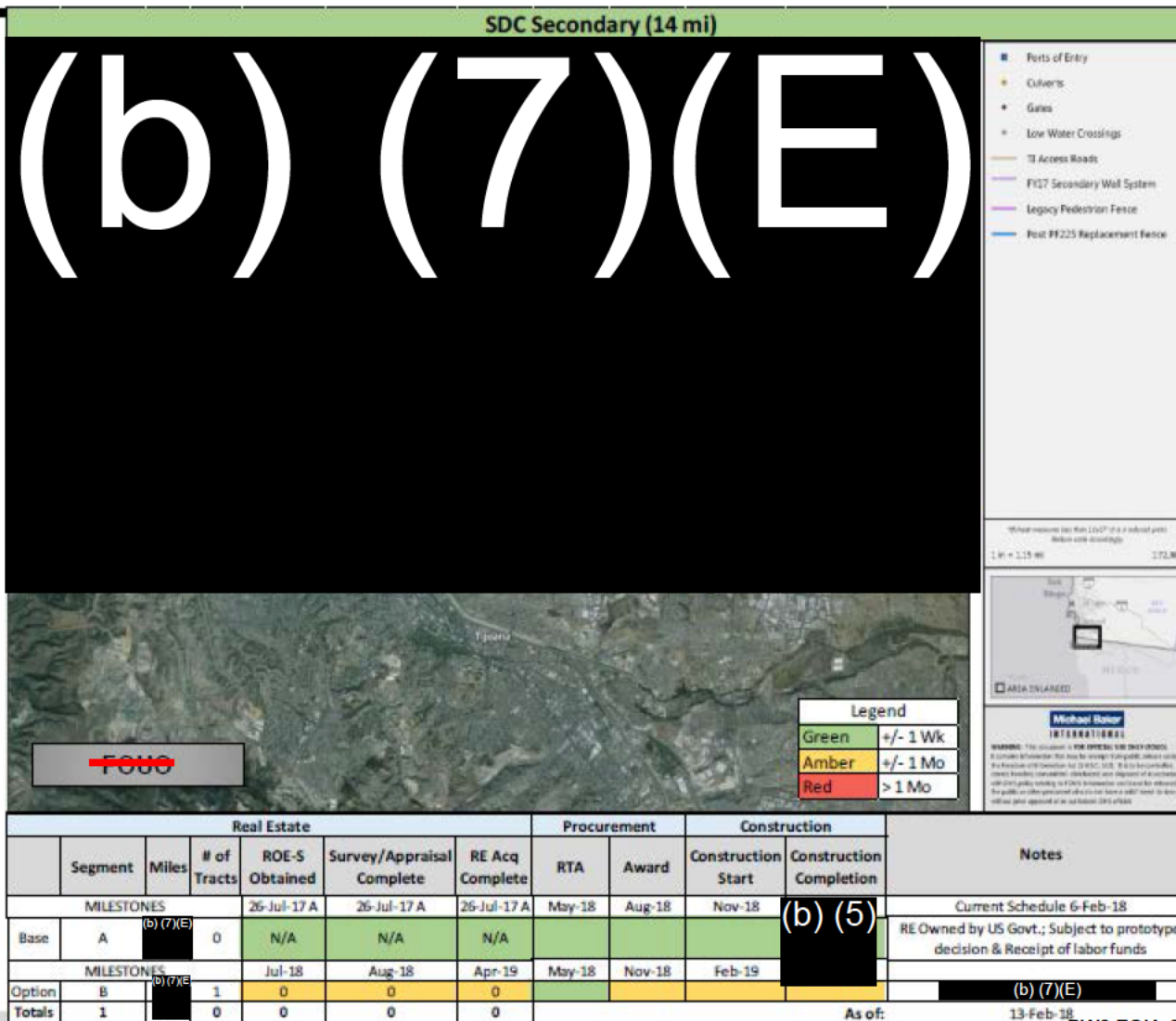
| Real Estate | | | | | | | Procurement | | Construction | | Notes |
|-------------|---------|------------|-------------|----------------|---------------------------|-----------------|-------------|-------|--------------------|-------------------------|---------------------------|
| | Segment | Miles | # of Tracts | ROE-S Obtained | Survey/Appraisal Complete | RE Acq Complete | RTA | Award | Construction Start | Construction Completion | |
| MILESTONES | | | | N/A | N/A | N/A | (b) (5) | | | | Current Schedule 6-Feb-18 |
| Base | A | (b) (7)(E) | 0 | 0 | 0 | | | | | | Federal Property |
| | B | | 0 | 0 | 0 | | | | | | (b) (5) |
| MILESTONES | | | | N/A | N/A | N/A | (b) (5) | | | | |
| Option | C | | 0 | 0 | 0 | | | | | | |
| | D | | 0 | 0 | 0 | | | | | | |
| Totals | 4 | | 0 | 0 | 0 | | | | | As of: | 13-Feb-18 |





FY18 SDC SECONDARY (14 MI)

REAL ESTATE METRICS



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U.S. Customs and
Border Protection



Homeland Security

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters
Date: Wednesday, August 09, 2017 1:40:43 PM

Hi (b) (6), (b) (7)(C) – Please hold...we're working through the third question.

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 09, 2017 1:26 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6); (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters

Good afternoon:

These look good. Are we free to use them now or are any other internal reviews required?

Thank you.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 09, 2017 1:17 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6); (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters

Hi (b) (6), (b) (7)(C) –

Attached is a draft response we vetted through OCC. Please let us know if you have any questions or need additional information.

Thanks,

(b) (6),

From: (b) (6), (b) (7)(C)
Sent: Tuesday, August 08, 2017 2:24 PM
To: (b) (6), (b) (7)(C)

< (b) (6), (b) (7)(C)

Cc: (b) (6)

Subject: FW: Follow up question about border project in San Diego sector from Reuters

Good afternoon:

Sorry to be such a bother. Please look at the inquiry below. I think I need help addressing all the questions other than #4. Is there anything you can offer/share/guidance? I have some ideas but want to be accurate in responding (b) (5). Thanks.

(b) (6), (b) (7)(C)/CBP Public Affairs

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego be the first major construction to improve border infrastructure during the current administration?
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from?
- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move?
- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many companies will ultimately be selected to build prototypes? Is it correct that the prototypes will be used as secondary fencing in San Diego? How long ultimately will that barrier of prototypes be?
- 5) And this is not specifically about San Diego but I was curious about it as well: In Texas I saw that there were 200 notices published in the local newspaper over disputed parcels of land along the border in Texas. Are those all related to parcels of land where the ownership is not clear?

<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 2:19 PM

To: (b) (6) @thomsonreuters.com' (b) (6); Lapan, David (b) (6) @hq.dhs.gov>

Cc: (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6)

Please let me know what type of deadline you are working. I will need to research some of this but here is some information which addresses some of what you are asking about.

CBP is aware that GAO is currently reviewing bid protests by a vendor that was not selected for further consideration under two solicitations for the design and construction of wall prototypes. Such protests are common in Federal contracting processes and no contracts may be awarded until the protests are resolved. By statute, GAO is required to issue a decision on a protest within 100 days of filing. CBP expects GAO's decision on these protests in early October 2017, which would delay construction to late October or early November, which is beyond our original summer 2017 timeline. CBP could resume contract consideration if the protest is resolved sooner. A total of 4-8 prototypes are expected to be built.

CBP is updating the expected timeline of contract award and construction to allow for immediate resumption of the acquisition process based on GAO's decision. CBP will continue to take steps to implement the President's Executive Order on Border Security and Immigration Enforcement Improvements (EO 13767) to ensure operational control of the border.

(b) (6), (b) (7)(C)

CBP Public Affairs

(b) (6) _____@thomsonreuters.com (b) (6)
Sent: Tuesday, August 08, 2017 1:58 PM
To: Lapan, David (b) (6) _____@hq.dhs.gov
Cc: Media Inquiry <MediaInquiry@HQ.DHS.GOV>; (b) (6), (b) (7)(C)

>
Subject: RE: Follow up question about border project in San Diego sector from Reuters

Thanks very much (b) (6) Appreciate the help and I will be looking forward to hearing back from
(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

From: Lapan, David (b) (6) _____@hq.dhs.gov
Sent: Tuesday, August 08, 2017 1:56 PM
To: (b) (6) (Reuters News)
Cc: Media Inquiry; (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6) I know some of the answers to those questions but adding colleagues at CBP to provide detailed responses.

Regards,
Dave

From: (b) (6) @thomsonreuters.com
Sent: Tuesday, August 08, 2017 1:44:47 PM
To: Lapan, David
Cc: Media Inquiry
Subject: Follow up question about border project in San Diego sector from Reuters

Hi there David,
Hope you are doing well.

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego be the first major construction to improve border infrastructure during the current administration?
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from?
- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move?
- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many companies will ultimately be selected to build prototypes? Is it correct that the prototypes will be used as secondary fencing in San Diego? How long ultimately will that barrier of prototypes be?
- 5) And this is not specifically about San Diego but I was curious about it as well: In Texas I saw that there were 200 notices published in the local newspaper over disputed parcels of land along the border in Texas. Are those all related to parcels of land where the ownership is not clear?

<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

Thanks so much for your help with these and I will be looking forward to hearing back from you!
All the best,

(b) (6)

(b) (6)
Reuters News
Reporter
www.reuters.com

3 Times Square, 18th Floor

New York, NY 10036

office: (b) (6)

cell: (b) (6)

email: (b) (6)

(b) (6) /

From: DHS Press Office [<mailto:pressoffice@messages.dhs.gov>]

Sent: Tuesday, August 01, 2017 8:03 AM

To: (b) (6) (Reuters News)

Subject: DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA



Press Office

U.S. Department of Homeland Security

Press Release

August 1, 2017

Contact: DHS Press Office, (202) 282-8010

DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA

WASHINGTON – The Department of Homeland Security has issued a waiver to waive certain laws, regulations and other legal requirements to ensure the expeditious construction of barriers and roads in the vicinity of the international border near San Diego. The waiver will be published in the Federal Register in the coming days.

This waiver is pursuant to authority granted to the Secretary of Homeland Security by Congress and covers a variety of environmental, natural resource, and land management laws.

The Department has exercised the waiver authority in Section 102 of the Illegal Immigration Reform and Immigrant Responsibility Act of 1996 (IIRIRA), as amended, on five previous occasions from 2005 to 2008.

The waiver covers certain border infrastructure projects in the United States Border Patrol's San Diego Sector, one of the busiest sectors in the nation. In fiscal year 2016 alone, the United States Border Patrol apprehended more than 31,000 illegal aliens and seized 9,167 pounds of marijuana and 1,317 pounds of cocaine in the San Diego Sector.

The sector remains an area of high illegal entry for which there is an immediate need to improve current infrastructure and construct additional border barriers and roads. To begin to meet the need for additional border infrastructure in this area, DHS will implement various border infrastructure projects. These projects will focus on an approximately 15-mile segment of the border within the San Diego Sector that starts at the Pacific Ocean and extends eastward, to approximately one mile east of what is known as Border Monument 251.

Congress provided the Secretary of Homeland Security with a number of authorities necessary to carry out DHS's border security mission. One of these authorities is found at section 102 of the IIRIRA.

Section 102(a) of IIRIRA provides that the Secretary of Homeland Security shall take such actions as may be necessary to install additional physical barriers and roads in the vicinity of the United States border to deter illegal crossings in areas of high illegal entry into the United States. In section 102(b) of IIRIRA, Congress has called for the installation of additional fencing, barriers, roads, lighting, cameras, and sensors on the southwest border. Finally, in section 102(c) of IIRIRA, Congress granted to the Secretary of Homeland Security the authority to waive all legal requirements that the Secretary, in his sole discretion, determines necessary to ensure the expeditious construction of the barriers and roads authorized by section 102 of IIRIRA.

The Department is implementing President Trump's Executive Order 13767, Border Security and Immigration Enforcement Improvements, and continues to take steps to immediately plan, design and construct a physical wall along the southern border, using appropriate materials and technology to most effectively achieve complete operational control of the southern border.

While the waiver eliminates DHS's obligation to comply with various laws with respect to covered projects, the Department remains committed to environmental stewardship with respect to these projects. DHS has been coordinating and consulting -- and intends to continue doing so -- with other federal and state resource agencies to ensure impacts to the environment, wildlife, and cultural and historic artifacts are analyzed and minimized, to the extent possible.

###

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Office of Public Affairs 202-282-8010 mediainquiry@hq.dhs.gov



U.S. Department of Homeland Security Washington, DC 20016

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6); (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters
Date: Wednesday, August 09, 2017 1:17:01 PM
Attachments: (b) (5)

Hi (b) (6), (b) (7)(C) –

Attached is a draft response we vetted through OCC. Please let us know if you have any questions or need additional information.

Thanks,

(b) (6),

From: (b) (6), (b) (7)(C)
Sent: Tuesday, August 08, 2017 2:24 PM
To: (b) (6), (b) (7)(C)
(b) (6)
Cc: (b) (6)
Subject: FW: Follow up question about border project in San Diego sector from Reuters

Good afternoon:

Sorry to be such a bother. Please look at the inquiry below. I think I need help addressing all the questions other than #4. Is there anything you can offer/share/guidance? I have some ideas but want to be accurate in responding (b) (5)

(b) (6) Thanks.

(b) (6), (b) (7)(C)/CBP Public Affairs

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<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 2:19 PM

To: (b) (6) @thomsonreuters.com' (b) (6) Lapan, David
(b) (6) @hq.dhs.gov>

Cc: (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6)

Please let me know what type of deadline you are working. I will need to research some of this but here is some information which addresses some of what you are asking about.

CBP is aware that GAO is currently reviewing bid protests by a vendor that was not selected for further consideration under two solicitations for the design and construction of wall prototypes. Such protests are common in Federal contracting processes and no contracts may be awarded until the protests are resolved. By statute, GAO is required to issue a decision on a protest within 100 days of filing. CBP expects GAO's decision on these protests in early October 2017, which would delay construction to late October or early November, which is beyond our original summer 2017 timeline. CBP could resume contract consideration if the protest is resolved sooner. A total of 4-8 prototypes are expected to be built.

CBP is updating the expected timeline of contract award and construction to allow for immediate resumption of the acquisition process based on GAO's decision. CBP will continue to take steps to implement the President's Executive Order on Border Security and Immigration Enforcement Improvements (EO 13767) to ensure operational control of the border.

(b) (6), (b) (7)(C)

CBP Public Affairs

From: (b) (6) @thomsonreuters.com (b) (6)]
Sent: Tuesday, August 08, 2017 1:58 PM
To: Lapan, David (b) (6) @hq.dhs.gov>
Cc: Media Inquiry <MediaInquiry@HQ.DHS.GOV>; (b) (6), (b) (7)(C)
[REDACTED]
Subject: RE: Follow up question about border project in San Diego sector from Reuters

Thanks very much David! Appreciate the help and I will be looking forward to hearing back from (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

From: Lapan, David (b) (6) @hq.dhs.gov]
Sent: Tuesday, August 08, 2017 1:56 PM
To: (b) (6) Reuters News)
Cc: Media Inquiry; (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6) I know some of the answers to those questions but adding colleagues at CBP to provide detailed responses.

Regards,
Dave

From: (b) (6) @thomsonreuters.com
Sent: Tuesday, August 08, 2017 1:44:47 PM
To: Lapan, David
Cc: Media Inquiry
Subject: Follow up question about border project in San Diego sector from Reuters

Hi there David,
Hope you are doing well.

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- 1) Will these projects in San Diego be the first major construction to improve border infrastructure during the current administration?
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<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

Thanks so much for your help with these and I will be looking forward to hearing back from you!

All the best,

(b) (6)

.....

(b) (6)

Reuters News

Reporter

www.reuters.com

3 Times Square, 18th Floor

New York, NY 10036

office: (b) (6)

cell: (b) (6)

email: (b) (6)

(b) (6) /

From: DHS Press Office [<mailto:pressoffice@messages.dhs.gov>]

Sent: Tuesday, August 01, 2017 8:03 AM

To: (b) (6) (Reuters News)

Subject: DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA



Press Office

U.S. Department of Homeland Security

Press Release

August 1, 2017

Contact: DHS Press Office, (202) 282-8010

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U.S. Department of Homeland Security Washington, DC 20016



U.S. Customs and
Border Protection

(b) (5)

(b) (5)

(b) (5)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6); (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters
Date: Wednesday, August 09, 2017 2:04:35 PM
Attachments: (b) (5)

(b) (6), (b) (7)(C) and team –

We revised the response to #3, please see attached.

Thanks,

(b) (6),

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 09, 2017 1:41 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters

Hi (b) (6), (b) (7)(C) – Please hold...we're working through the third question.

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 09, 2017 1:26 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) >
Cc: (b) (6); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters

Good afternoon:

These look good. Are we free to use them now or are any other internal reviews required?

Thank you.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 09, 2017 1:17 PM
To: (b) (6), (b) (7)(C)

Cc: (b) (6) (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

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Thanks,

(b) (6),

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 2:24 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6)

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Sent: Tuesday, August 08, 2017 2:19 PM

To: (b) (6) @thomsonreuters.com'; (b) (6); Lapan, David
(b) (6) @hq.dhs.gov>

Cc: (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

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CBP Public Affairs

From: (b) (6) @thomsonreuters.com [mailto:(b) (6)]

Sent: Tuesday, August 08, 2017 1:58 PM

To: Lapan, David (b) (6) hq.dhs.gov>

Cc: Media Inquiry <MediaInquiry@HQ.DHS.GOV>; (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

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(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

From: Lapan, David (b) (6) hq.dhs.gov

Sent: Tuesday, August 08, 2017 1:56 PM

To: (b) (6) (Reuters News)

Cc: Media Inquiry; (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

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Cc: Media Inquiry

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Thanks so much for your help with these and I will be looking forward to hearing back from you!

All the best,

(b) (6)

.....
(b) (6)

Reuters News

Reporter

www.reuters.com

3 Times Square, 18th Floor

New York, NY 10036

office: (b) (6)

cell: (b) (6)

email: (b) (6)

(b) (6) /

From: DHS Press Office [<mailto:pressoffice@messages.dhs.gov>]

Sent: Tuesday, August 01, 2017 8:03 AM

To: (b) (6) (Reuters News)

Subject: DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA



Press Office

U.S. Department of Homeland Security

Press Release

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#

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U.S. Department of Homeland Security Washington, DC 20016



U.S. Customs and
Border Protection

(b) (5)

(b) (5)

(b) (5)

From: (b) (6), (b) (7)(C) on behalf of [BPAM PMO TASKS](#)
To: (b) (6), (b) (7)(C) [OFAM-TASKINGS](#); (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Border Wall Interagency Taskforce Meeting
Date: Wednesday, February 28, 2018 11:07:10 AM
Attachments: [DHS Wall Taskforce 02282018 v1.pptx](#)

Sorry about that, revised deck is attached!

Thank you,

(b) (6), (b) (7)(C) **Hobza**
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C)
Sent: Wednesday, February 28, 2018 10:54 AM
To: BPAM PMO TASKS (b) (7)(E) OFAM-TASKINGS
(b) (7)(E) (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) >
Subject: RE: Border Wall Interagency Taskforce Meeting

Hi (b) (6), (b) (7)(C)

Can we update the page numbers and resend?

(b) (6), (b) (7)(C)
Chief of Staff
CBP/OFAM
Cell: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C) On Behalf Of BPAM PMO TASKS
Sent: Wednesday, February 28, 2018 10:22 AM
To: OFAM-TASKINGS (b) (7)(E) (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: Border Wall Interagency Taskforce Meeting

Hi OFAM,

Attached is BPAM's submission for this task, approved by (b) (6), (b) (7)(C) —**please note that the Prototype Assessment Outcomes are draft and as a result, are included in the backup slides.** Please let me know if you have any questions.

Thanks,

(b) (6), (b) (7)(C)

Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: OFAM-TASKINGS

Sent: Wednesday, February 28, 2018 9:07 AM

To: (b) (6), (b) (7)(C)

>

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) BPAM PMO TASKS (b) (7)(E); (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) OFAM-TASKINGS (b) (7)(E)

Subject: RE: Border Wall Interagency Taskforce Meeting

I'll email ES to see if a date has been selected and ask about the prototype assessments. The proposed dates are below.

1. Wednesday, March 7, 2018 (2:00-3:00pm)
2. Thursday, March 8, 2018 (1:00-2:00pm)
3. Friday, March 9, 2018 (2:00-3:00pm)

(b) (6), (b) (7)(C)

Senior Task Manager
Agile Group
Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, February 28, 2018 8:53 AM

To: (b) (6), (b) (7)(C); OFAM-TASKINGS (b) (7)(E)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) BPAM PMO TASKS (b) (7)(E) (b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C) – do we know when this meeting is scheduled for? If it's scheduled after March 8, then we should include the Prototype Assessment Outcomes. My guess is that it hasn't been scheduled or just that she wants to see a draft, that we should include something on it.

Thanks!

(b) (6), (b) (7)(C)

Special Projects Analyst

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, February 28, 2018 8:49 AM

To: (b) (6), (b) (7)(C) OFAM-TASKINGS

(b) (7)(E)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) >; BPAM PMO TASKS (b) (7)(E) (b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Taskforce Meeting

One note though – they are asking for the T&A results. Per convo yesterday, we do not want to share this yet in advance of CBP leadership reviewing. Please advise.

(b) (5)

(b) (6), (b) (7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, February 28, 2018 8:33 AM
To: OFAM-TASKINGS (b) (7)(E)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Border Wall Interagency Taskforce Meeting

We have not seen this.
We can just pull from the USM slides I believe.

(b) (6), (b) (7)(C) – could your team work the draft for this?

(b) (6), (b) (7)(C)
Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)

From: OFAM-TASKINGS
Sent: Wednesday, February 28, 2018 8:29 AM
To: (b) (6), (b) (7)(C)
Cc: OFAM-TASKINGS (b) (7)(E)
Subject: FW: Border Wall Interagency Taskforce Meeting

Hi (b) (6), (b) (7)(C) – The below was sent to Karl yesterday. I don't see this on BPAM's list, are you working it?

(b) (6), (b) (7)(C)
Senior Task Manager
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)

From: Enterprise Services Exec Sec
Sent: Wednesday, February 28, 2018 8:27 AM
To: OFAM-TASKINGS (b) (7)(E); (b) (6), (b) (7)(C)
Cc: Enterprise Services Exec Sec (b) (7)(E); (b) (6), (b) (7)(C)
Subject: FW: Border Wall Interagency Taskforce Meeting

Good Morning OFAM,

ExecSec was made aware of the below task from EAC Kolbe yesterday evening. I recognize this is now coming to your team late, however, it's likely your team is already hard at work completing this task. We're tracking for completion by **COB today 2/28**. Please provide a status of this task, as well as if (b) (6), (b) (7)(C) support is needed so we can make sure he is available to provide necessary support.

Thank you,

(b) (6), (b) (7)(C)

From: KOLBE, KATHRYN

Sent: Tuesday, February 27, 2018 8:28 AM

To: (b) (6) <[REDACTED]@hq.dhs.gov>; (b) (6), (b) (7)(C)

[REDACTED] >; CALVO,

KARL H. <(b) (6), (b) (7)(C)>

Cc: (b) (6), (b) (7)(C)

[REDACTED]
[REDACTED] >

Subject: RE: Border Wall Interagency Taskforce Meeting

(b) (6) Thanks for the invitation. I will defer to the Commissioner's schedule and be available as required.

(b) (6), (b) (7)(C) Please coordinate with the front office on scheduling.

Karl, Please provide drafts of the requested presentation by COB tomorrow.

(b) (5)

(b) (6), (b) (7)(C) Please be on stand-by to support this week.

(b) (6), (b) (7)(C) FYI/A

Thanks all...VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: (b) (6)

Sent: Monday, February 26, 2018 3:44 PM

To: (b) (6) <@omb.eop.gov>; (b) (6) <@omb.eop.gov>; KOLBE, KATHRYN

(b) (6), (b) (7)(C)

(b) (6)

Hamilton, Gene (OAG)

(b) (6)

(b) (6)

Cc: (b) (6) <(b) (6)>;

FLANAGAN, PATRICK S <(b) (6), (b) (7)(C)>

Subject: Border Wall Interagency Taskforce Meeting

Good morning,

I hope that this finds you all well. Deputy Secretary Elaine Duke is hosting a Deputy's Level Interagency Meeting on the Border Wall. She has asked that you/your principle attend on behalf of your agency. Please see the current list of attendees:

- DHS:
 1. Deputy Secretary Elaine Duke
 2. Claire Grady, Undersecretary for Management
 3. Kevin McAleenan, Acting Commissioner, U.S. Customs and Border Protection
 4. Kathryn Kolbe, Executive Assistant Commissioner, Enterprise Services, U.S. Customs and Border Protection
- DOD:
 1. Kenneth Rapuano, ASD for Homeland Defense & Global Security
 2. TBD
- ACOE:
 1. LTG Todd T. Semonite, The Chief of Engineers
 2. TBD
- DOJ:
 1. Deputy Attorney General Rod Rosenstein
 2. Gene Hamilton, Senior Advisor to the Attorney General
- EPA:
 1. TBD
 2. TBD
- OMB:
 1. Kathleen Kraninger, Program Associate Director for General Government
 2. Jeffrey Harris, Associate Administrator, Office of Information & Regulatory Affairs
- GSA:
 1. Allison Brigati, Deputy Administrator
 2. TBD

The purpose of the meeting is to establish an Interagency Taskforce on the Border Wall. Please see a draft agenda below:

(b) (5)

In terms of a time frame for this meeting, Ms. Duke is targeting one of the following dates:

1. Wednesday, March 7, 2018 (2:00-3:00pm)
2. Thursday, March 8, 2018 (1:00-2:00pm)
3. Friday, March 9, 2018 (2:00-3:00pm)

Please let me know what date works best for your principle and their plus one. Have an excellent day.

Best,

(b) (6)

(b) (6)

Briefing Book Coordinator and Scheduler

Office of the Deputy Secretary

Department of Homeland Security

O: (b) (6)

C: (b) (6)

Border Wall Interagency Taskforce



U.S. Customs and
Border Protection

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Agenda

- Status and Progress of FY 2017 Wall Programs
- Status and Progress of FY 2018 Wall Programs
- Backup Slides
 - Draft Prototype Assessment Outcomes



FY 2017 Program



Projects at a Glance

FY 2017 | 40 Miles

| | Sector and Description | Scope | Cost | Overall Status |
|---|-------------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------|----------------|
| 1 | San Diego Primary Wall Replacement | Replace ~14 miles of primary wall in San Diego Sector (Imperial Beach & Chula Vista Border Patrol Stations (BPS)) | (b) (5) (est.) | |
| 2 | El Centro Primary Wall Replacement | Replace ~2 miles of primary wall in El Centro Sector (Calexico BPS) | \$20M (award) | |
| 3 | El Paso Primary Wall Replacement | Replace ~4 miles of primary wall in El Paso Sector (El Paso BPS) | (b) (5) (est.) | |
| 4 | El Paso Vehicle Barrier Replacement | Replace ~20 miles of vehicle barrier in El Paso Sector (Santa Teresa BPS) | \$78M (award) | |
| 5 | Rio Grande Valley Gates | Close 35 wall gaps in Rio Grande Valley (RGV) Sector (McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS) | (b) (5) (est.) | |

*Funding includes programmatic costs and planning for FY18 Program.

Legend: = Complete = On Schedule = 1-30 Days Slip = 30+ Days Slip = TBD

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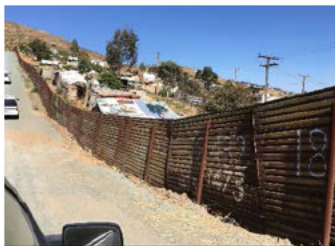


FY17 San Diego Sector Primary Pedestrian Wall Replacement



Scope & Cost

- Replace ~14 miles of 10' landing mat primary wall with 18' steel bollard wall in the Border Infrastructure System
- Estimated Cost: (b) (5)



Key Milestone Schedule

SDC Primary Replacement (FY17) ~14 Miles

| Imperial Beach & Chula Vista BPS San Diego Sector, CA | Type | Milestone | Baseline | Planned | Actual | Status |
|----------------------------------------------------------|------|-----------------------------------------|----------|----------|----------|---------------|
| | ENV | Waiver Signed by S1 and Published to FR | 7/27//17 | 8/2/17 | 8/2/17 | Complete |
| | ENV | Environmental Stewardship Plan Complete | 1/23/18 | (b) (5) | | 30+ Days Slip |
| | CON | Ready to Advertise | 10/11/17 | 10/11/17 | 10/11/17 | Complete |
| | CON | Advertise | 10/19/17 | 10/18/17 | 10/18/17 | Complete |
| | CON | Contract Award | 2/5/18 | (b) (5) | | 30+ Days Slip |
| | CON | Construction NTP | 3/6/18 | | | 30+ Days Slip |
| | CON | Construction Complete | 1/7/19 | | | 30+ Days Slip |



Status

- USACE conducted site visits with two of four pre-qualified bidders on February 1; second visit held February 13
 - Both prime contractors stated their intent to bid
 - Both prime contractors had key subcontractors with them and voiced no concerns with any "blacklisting" legislation
- Proposal due date has been extended to March 5 to allow bidders time to prepare bids



Risks/Mitigations

- (b) (5)
 - Continued collaboration with the Prequalified Sources vendors resulted in two bidders
- (b) (5)

Legend: = Complete = On Schedule = 1-30 Days Slip = 30+ Days Slip = TBD

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FY17 El Centro Sector Primary Pedestrian Wall Replacement



Scope & Cost

- Replace ~2 miles of 10' landing mat primary wall with 30' steel bollard wall west of the Calexico Port of Entry
- Award: \$20M



Status

- 100% design received on 1/24
- Construction NTP 2/15
- Construction team kickoff 2/19
- Began mobilizing equipment, staging panels, and environmental bird surveys 2/20
- 8 wall panels have been installed



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Key Milestone Schedule

ELC Primary Replacement (FY17) ~2 Miles

| Calexico BPS El Centro Sector, CA 30 Feet in Height | Type | Milestone | Baseline | Planned | Actual | Status |
|-----------------------------------------------------------|------|-----------------------------------------|----------|---------|---------|---------------|
| | ENV | Waiver Signed by S1 and Published to FR | 8/31/17 | 9/5/17 | 9/5/17 | Complete |
| | ENV | Environmental Memo for Record | 2/9/18 | 2/9/18 | 2/12/18 | Complete |
| | CON | Ready to Advertise | 8/25/17 | 8/25/17 | 8/25/17 | Complete |
| | CON | Advertise | 8/31/17 | 8/31/17 | 8/31/17 | Complete |
| | CON | Contract Award | 11/7/17 | 11/8/17 | 11/8/17 | Complete |
| | CON | Construction NTP | 2/10/18 | 2/12/18 | 2/15/17 | Complete |
| | CON | Construction Complete | 8/8/18 | (b) (5) | | 30+ Days Slip |



Risks/Mitigations

-

(b) (5)

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY17 El Paso Sector Primary Pedestrian Wall Replacement



Scope & Cost

- Replace ~4 miles of chain link and extruded metal fence with 18' steel bollard wall in downtown El Paso
- Estimated Cost: (b) (5)



Status

- Environmental Categorical Exclusion (CATEX) completed
- GAO received a protest which was resulted in one bidder no longer meeting the criteria for the pool. 1 bidder (that protested) was added, and one additional bidder that was determined to meet the criteria was also added



Key Milestone Schedule

El Paso (EPS) Primary Replacement (FY17) ~4 Miles

| El Paso BPS El Paso Sector, TX | Type | Milestone | Baseline | Planned | Actual | Status |
|-----------------------------------|------|----------------------------------------|----------|----------|----------|---------------|
| | ENV | Categorical Exclusion (CATEX) Complete | 6/23/17 | 6/23/17 | 6/23/17 | Complete |
| | CON | Ready to Advertise | 8/25/17 | 8/25/17 | 8/25/17 | Complete |
| | CON | Advertise | 8/31/17 | 10/27/17 | 10/27/17 | Complete |
| | CON | Contract Award | 11/7/17 | (b) (5) | | 30+ Days Slip |
| | CON | Construction NTP | | | | On Schedule |
| | CON | Construction Complete | 8/8/18 | | | 30+ Days Slip |



Risks/Mitigations

- (b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



FY17 El Paso Sector Vehicle Barrier Replacement



Scope & Cost

- Replace ~20 miles of Normandy and post-on-rail vehicle barrier with (b) (7)(E) steel bollard wall West of the Santa Teresa Port of Entry
- Award: \$78M



Status

- Construction Notice to Proceed 2/15
- First design submittal received on 2/23
- Design document currently under review with comments due back on February 28



Key Milestone Schedule

El Paso (STN) Vehicle Replacement (FY17) ~20 Miles

| Santa Teresa BPS El Paso Sector, NM | Type | Milestone | Baseline | Planned | Actual | Status |
|----------------------------------------|------|-----------------------------------------|----------|---------|---------|---------------|
| | ENV | Waiver Signed by S1 and Published to FR | 8/31/17 | 1/22/18 | 1/22/18 | Complete |
| | ENV | Environmental Stewardship Plan Complete | 2/13/18 | (b) (5) | | 30+ Days Slip |
| | CON | Ready to Advertise | 9/12/17 | 9/12/17 | 9/12/17 | Complete |
| | CON | Advertise | 9/20/17 | 9/21/17 | 9/21/17 | Complete |
| | CON | Contract Award | 12/29/17 | 1/22/18 | 1/22/18 | Complete |
| | CON | Construction NTP | 1/28/18 | 2/15/18 | 2/15/18 | Complete |
| | CON | Construction Complete | 11/21/18 | (b) (5) | | 30+ Days Slip |



Risks/Mitigations

•

(b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



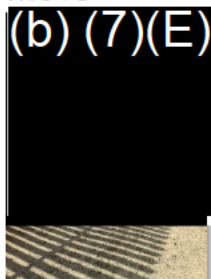
FY17 Rio Grande Valley Sector Wall Gates



Scope & Cost

- Construct 35 new gates in wall gaps located in Cameron and Hidalgo Counties
- Project broken into three packages to move expeditiously based on real estate
 - 5 Gates in Cameron County
 - 11 Gates in Cameron County
 - 19 Gates in Hidalgo County
- Estimated Cost: (b) (5)

(b) (7)(E)



Status

- Real estate planning underway
- Local stakeholder and landowner engagement underway
- A/E statement of work in development



Key Milestone Schedule

| RGV Gates (FY17) 35 Gates | | | | | |
|-------------------------------------------------------------------------------------------|------|-----------------------------------------|---------|--------|-------------|
| McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS Rio Grande Valley Sector, TX | Type | Milestone | Planned | Actual | Status |
| | ENV | Waiver Signed by S1 and Published to FR | (b) (5) | | On Schedule |
| | ENV | Environmental Stewardship Plan Complete | | | On Schedule |
| | CON | Ready to Advertise | | | On Schedule |
| | CON | Advertise | | | On Schedule |
| | CON | Contract Award | | | On Schedule |
| | CON | Construction NTP | | | On Schedule |
| | CON | Construction Complete | | | On Schedule |



Risks/Mitigations

- (b) (5)
- (b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

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FY 2018 Program



Projects at a Glance

FY 2018 | 74 Miles

| | Sector and Description | Scope | Independent Cost Estimate | Overall Status |
|--------------|------------------------------------------------------------|------------------------------------------------------------------------------------|---------------------------------|-------------------|
| 6 | Rio Grande Valley (RGV) Levee Wall System (Hidalgo) | Construct ~28 miles of new levee wall system in RGV Sector (Hidalgo County) | (b) (5) | |
| 6.A | RGV-01 Levee Wall System | ~2.9 miles | | |
| 6.B | RGV-02 Levee Wall System | ~7.9 miles | | |
| 6.C | RGV-03 Levee Wall System | ~5.5 miles | | |
| 6.D | RGV-04 Levee Wall System | ~11.2 miles | | |
| 7 | Rio Grande Valley Border Wall System (Starr) | Construct ~32 miles of new border wall system in RGV Sector (Starr County) | (b) (5) | |
| 7.A | RGV-05 Border Wall System | ~2 miles | | |
| 7.B-E | RGV-06-09 Border Wall System | ~30 miles | | Pending H&H |
| 8 | San Diego Secondary Barrier | Replace ~14 miles of secondary wall in San Diego Sector | TBD | |

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

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FY18 Rio Grande Valley Sector RGV-01 Levee Wall System



Scope & Cost

- Construct ~2.9 miles of levee wall system in Hidalgo County
- Estimated Cost:
(b) (5)

(b) (7)(E)



Status

- Design completed 1/26
- Pre-solicitation notice published on 2/9
- Request for Proposal solicitation on hold - awaiting USACE legal
- CBP contacted landowner prior to planned RFP release



Key Milestone Schedule

| RGV-01 Levee Wall (FY18) ~2.9 Miles | | | | | |
|---------------------------------------|------|--------------------------------------------|---------|---------|-------------|
| Rio Grande Valley 1 RGV Sector, TX | Type | Milestone | Planned | Actual | Status |
| | RE | Initial Landowner ID (~2.6 miles on USFWS) | USFWS | 1/22/18 | Complete |
| | RE | Appraisal/Valuation (for ~0.3 miles) | (b) (5) | | On Schedule |
| | RE | Possession (for ~0.3 miles) | | | On Schedule |
| | ENV | Waiver Signed by S1 and Published to FR | | | On Schedule |
| | ENV | Environmental Stewardship Plan Complete | | | On Schedule |
| | CON | Ready to Advertise | | | On Schedule |
| | CON | Advertise | | | On Schedule |
| | CON | Contract Award | | | On Schedule |
| | CON | Construction NTP | | | On Schedule |
| | CON | Construction Complete | | | On Schedule |



Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule
 - Advertising "Subject to Availability of Funds" (SAF)
- Land acquisition is required to complete this segment
 - CBP will contact landowner prior to RFP release

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 Rio Grande Valley Sector RGV-02 Levee Wall System



Scope & Cost

- Construct ~7.9 miles of levee wall system in Hidalgo County
- Estimated Cost:
(b) (5)

(b) (7)(E)



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



Key Milestone Schedule

| RGV-02 Levee Wall (FY18) ~7.9 Miles | | | | | |
|---------------------------------------|------|-----------------------------------------|---------|--------|-------------|
| Rio Grande Valley 2 RGV Sector, TX | Type | Milestone | Planned | Actual | Status |
| | RE | Initial Landowner ID | 9/1/17 | 9/1/17 | Complete |
| | RE | Appraisal/Valuation | (b) (5) | | On Schedule |
| | RE | Possession | | | On Schedule |
| | ENV | Waiver Signed by S1 and Published to FR | | | On Schedule |
| | ENV | Environmental Stewardship Plan Complete | | | On Schedule |
| | CON | Ready to Advertise | | | On Schedule |
| | CON | Advertise | | | On Schedule |
| | CON | Contract Award | | | On Schedule |
| | CON | Construction NTP | | | On Schedule |
| | CON | Construction Complete | | | On Schedule |



Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 Rio Grande Valley Sector RGV-03 Levee Wall System



Scope & Cost

- Construct ~5.5 miles of levee wall system in Hidalgo County
- Estimated Cost:
(b) (5)

(b) (7)(E)



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



Key Milestone Schedule

| RGV-03 Levee Wall (FY18) ~5.5 Miles | | | | | |
|---------------------------------------|------|-----------------------------------------|---------|---------|-------------|
| Rio Grande Valley 3 RGV Sector, TX | Type | Milestone | Planned | Actual | Status |
| | RE | Initial Landowner ID | 1/22/18 | 1/22/18 | Complete |
| | RE | Appraisal/Valuation | (b) (5) | | On Schedule |
| | RE | Possession | (b) (5) | | On Schedule |
| | ENV | Waiver Signed by S1 and Published to FR | (b) (5) | | On Schedule |
| | ENV | Environmental Stewardship Plan Complete | (b) (5) | | On Schedule |
| | CON | Ready to Advertise | (b) (5) | | On Schedule |
| | CON | Advertise | (b) (5) | | On Schedule |
| | CON | Contract Award | (b) (5) | | On Schedule |
| | CON | Construction NTP | (b) (5) | | On Schedule |
| | CON | Construction Complete | (b) (5) | | On Schedule |



Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

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FY18 Rio Grande Valley Sector RGV-04 Levee Wall System



Scope & Cost

- Construct ~11.2 miles of levee wall system in Hidalgo County

- Estimated Cost:

(b) (5)

(b) (7)(E)



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



Key Milestone Schedule

| RGV-04 Levee Wall (FY18) ~11.2 Miles | | | | | |
|---------------------------------------|------|-----------------------------------------|---------|---------|-------------|
| Rio Grande Valley 4 RGV Sector, TX | Type | Milestone | Planned | Actual | Status |
| | RE | Initial Landowner ID | 1/22/18 | 1/22/18 | Complete |
| | RE | Appraisal/Valuation | (b) (5) | | On Schedule |
| | RE | Possession | (b) (5) | | On Schedule |
| | ENV | Waiver Signed by S1 and Published to FR | (b) (5) | | On Schedule |
| | ENV | Environmental Stewardship Plan Complete | (b) (5) | | On Schedule |
| | CON | Ready to Advertise | (b) (5) | | On Schedule |
| | CON | Advertise | (b) (5) | | On Schedule |
| | CON | Contract Award | (b) (5) | | On Schedule |
| | CON | Construction NTP | (b) (5) | | On Schedule |
| | CON | Construction Complete | (b) (5) | | On Schedule |



Risks/Mitigations

- (b) (5)
- (b) (5)

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FY18 Rio Grande Valley Sector RGV-05 Border Wall System

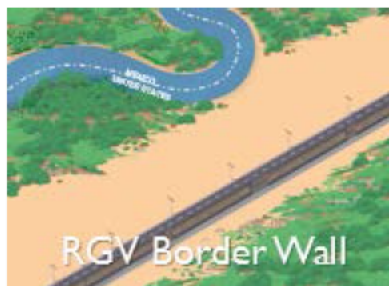


Scope & Cost

- Construct ~2 miles of border wall system in Starr County (on Federal land)

- Estimated Cost:

(b) (5)



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract
- Alignment adjustments are underway



Key Milestone Schedule

| RGV-05 Border Wall System (FY18) ~2 Miles | | | | | |
|-------------------------------------------|------|-----------------------------------------|---------|--------|-------------|
| Rio Grande Valley 5 RGV Sector, TX | Type | Milestone | Planned | Actual | Status |
| | RE | Initial Landowner ID | N/A | USFWS | Complete |
| | RE | Appraisal/Valuation | N/A | USFWS | On Schedule |
| | RE | Possession | N/A | USFWS | On Schedule |
| | ENV | Waiver Signed by S1 and Published to FR | (b) (5) | | On Schedule |
| | ENV | Environmental Stewardship Plan Complete | | | On Schedule |
| | CON | Ready to Advertise | (b) (5) | | On Schedule |
| | CON | Advertise | | | On Schedule |
| | CON | Contract Award | | | On Schedule |
| | CON | Construction NTP | | | On Schedule |
| | CON | Construction Complete | | | On Schedule |



Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule



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FY18 San Diego Sector Secondary Wall Replacement



Scope & Cost

- Construct ~14 miles of new border wall (replacing 12.4 miles and building 1.6 new miles secondary wall) in the Border Infrastructure System
- Estimated Cost: TBD; pending outcome of prototype assessment & evaluation and design



Status

- A/E task order awarded
- CATEX for geotech expected on 3/2
- Expect to start geotech after CATEX is received



Key Milestone Schedule*

| SDC Secondary (FY18) ~14 Miles | | | | | | |
|--------------------------------------------------|------|-----------------------------------------|----------|---------|--------|--------|
| San Diego Secondary Wall San Diego Sector, CA | Type | Milestone | Baseline | Planned | Actual | Status |
| | ENV | Waiver Signed by S1 and Published to FR | 8/3/18 | (b) (5) | | |
| | ENV | Environmental Stewardship Plan Complete | 12/5/18 | | | |
| | CON | Ready to Advertise | 3/13/18 | | | |
| | CON | Advertise | 4/19/18 | | | |
| | CON | Contract Award | 7/16/18 | | | |
| | CON | Construction NTP | 10/10/18 | | | |
| | CON | Construction Complete | 10/16/20 | | | |



Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



Back Up Slides (Prototype)

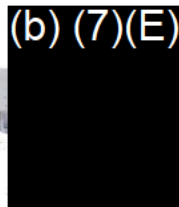


FY17 San Diego Sector Border Wall Prototype



Scope & Cost

- Scope: Construct, test and evaluate four concrete and four “other material” border wall prototypes to identify key attributes for potential wall designs
- Actual Cost: \$5M



Status

- Awarded contracts 8/26 & 9/7
- Construction started 9/26
- Construction completed 10/24
- Testing & Evaluation (T&E) started 11/27 & completed 12/13
- T&E assessment briefed 2/14
- Attribute recommendation 2/28
- T&E report final and signed 2/23
- PM Design specification approval 3/5
- Potential POTUS visit in March (awaiting confirmation)



Key Milestone Schedule

Wall Prototypes (FY17)

| San Diego, CA 4 Concrete/4 Other Materials | Type | Milestone | Actual | Status |
|-----------------------------------------------|------|---------------------------------------|----------|--------|
| | CON | Contract Award - Concrete | 8/26/17 | |
| | CON | Contract Award – Other Materials | 9/7/17 | |
| | CON | Construction Start | 9/26/17 | |
| | CON | Construction Complete | 10/24/17 | |
| | T&E | T&E Start | 11/27/17 | |
| | T&E | T&E Complete | 12/13/17 | |
| | T&E | T&E Report Complete | 2/23/18 | |
| | T&E | PM Design Specification Approval | 3/5/18 | |
| | T&E | CBP IPT Design Specification Approval | 3/8/18 | |



Risks/Mitigations

- Drafted messaging strategy for both public and intergovernmental stakeholders to explain findings and operational application

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

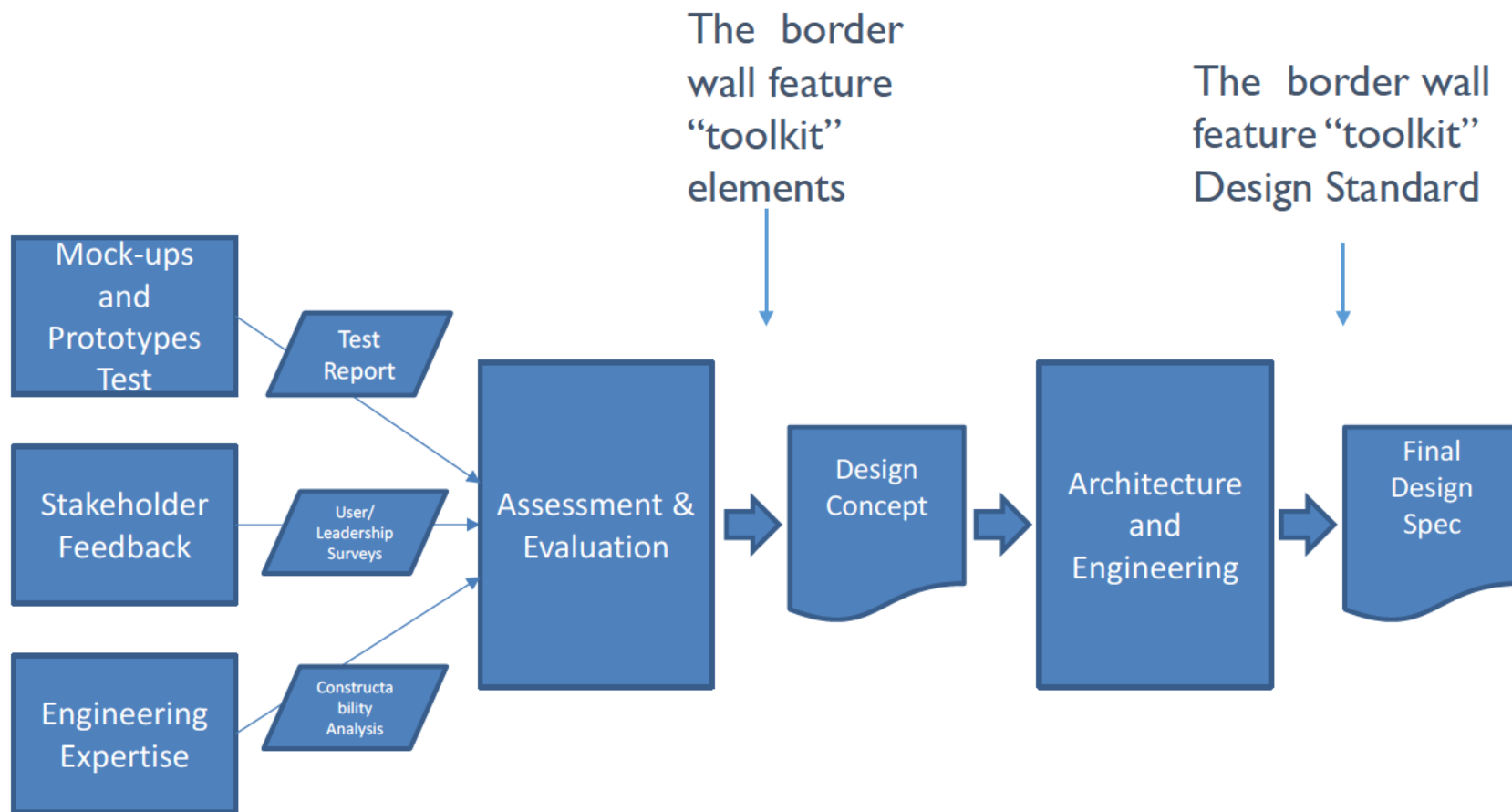


Wall Prototype Assessment & Evaluation Phase

- Objective: Identify a menu of wall features that meet performance needs. Provide sufficient information on the wall features so the design team can develop a “wall feature toolkit”
 - Assessment was based on information from the prototype assessments, engineering analysis, stakeholder feedback, and experience with previous wall construction activities
 - CBP assembled an expert panel to support this phase
 - U.S. Border Patrol senior leaders
 - Office of Facilities and Asset Management program managers
 - CBP Office of Acquisition
 - DHS Science & Technology (S&T)
 - U.S. Army Corps of Engineers
 - During this phase, the panel performed a feature-by-feature evaluation comparing the prototypes and previous wall design against performance criteria based on USBP’s operational needs as well as engineering factors
 - Meeting took place with key stakeholders on February 13 & 14 to discuss preliminary results; on target to present to CBP leadership on March 8 for final approval



Wall Prototype Assessment & Evaluation Phase





U.S. Customs and
Border Protection



Homeland Security

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall
Date: Friday, March 09, 2018 10:13:04 AM
Attachments: [DHS Wall Procurement 4-Square \(03.09.18\) BPAM DRAFT \(b\)\(6\);\(b\)\(7\)\(C\) edits\).docx](#)

(b) (5)

(b) (6), (b) (7)(C)

Senior Attorney
Office of Assistant Chief Counsel, Indianapolis
Customs and Border Protection
ph: (b) (6), (b) (7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel-Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6), (b) (7)(C)
Sent: Friday, March 09, 2018 9:43 AM
To: (b) (6), (b) (7)(C)
>
Cc: (b) (6), (b) (7)(C)
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Importance: High

Hi (b) (6), (b) (7)(C) and (b) (6), (b) (7) –

I spoke with (b) (6), (b) (7) and still don't have much context to what DHS is looking for, the guidance was "high-level" bullets.

Can you please look at attached bullets under Environmental Compliance/Legal Issues/Land Acquisitions? Tried to give it a shot....

Thanks,

(b) (6),

From: (b) (6), (b) (7)(C)

Sent: Friday, March 09, 2018 7:37 AM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) >

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Importance: High

Good morning OCC -

Did you receive this task per (b) (6), (b) (7)(C) note below? I'm starting to fill in the BPAM squares and wanted to see if you anyone from OCC is working the following square - **Environmental Compliance / Legal Issues & Approaches**

-

If not, we can draft and send to you for your review.

Thanks,

(b) (6),

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 08, 2018 6:34 PM

To: (b) (6), (b) (7)(C)

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6), (b) (7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 08, 2018 5:47 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

>; (b) (6) hq.dhs.gov>; (b) (6)
(b) (6) HQ.DHS.GOV>

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hi (b) (6), (b) (7)(C)

Yes, that'll work. Just heard back from (b) (6) Thanks!

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 8, 2018 4:38 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6) hq.dhs.gov>; (b) (6)
(b) (6) HQ.DHS.GOV>

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hi (b) (6), (b) (7)(C)

(b) (5)

Best,

(b) (6), (b) (7)(C)

Attorney (Trade & Finance)
Office of Chief Counsel
U.S. Customs and Border Protection
1300 Pennsylvania Avenue, Suite 4.4-B

Washington, D.C. 20229

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)

Sent: Thursday, March 08, 2018 3:34 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6) >; (b) (6) hq.dhs.gov; (b) (6)

(b) (6) HQ.DHS.GOV>

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hi,

(b) (6) was able to provide vital input to the attached brief to help us out. OFAM please take a look at the areas where she recommends the PMO add more detail, specifically blocks 2 and 4.

(b) (6), (b) (7)(C) sorry for the late notice and not including Counsel in earlier but could you please look at block 3 of the attached, Environmental Compliance/Legal Issues, and add any comments OCC might wish to provide for the USM brief. I don't know if you're still involved with Wall stuff so please let us know if another attorney has been assigned. I see (b) (6) is out today so turning to you.

(b) (6), (b) (7)(C),

Sorry for bringing you in on this late but do you think you can contribute to block 5, Procurement of Border Technology (see attached)? We just need a couple of high level bullets describing any procurements you have that fit the heading.

(b) (6), (b) (7)(C)

Including you in case you can help out with blocks 2 and 4 of the attached. Detailed information is not required, just a high level "at a glance" brief so hoping you can squeeze this into your busy schedule!

I'm hoping we can get an extension of the due date to tomorrow but anything you can provide today would be most helpful. Thanks all

From: (b) (6)

Sent: Thursday, March 8, 2018 3:10 PM

To: (b) (6), (b) (7)(C) (b) (6)

Cc: (b) (6), (b) (7)(C)

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6), (b) (7)(C) —

The email requesting this states due date of COB today, but this is in (b) (6) corner for communication back up. I'll leave this between you all and (b) (6) from here, but please see update attached. I tried to help move this 4-square forward at least a bit using a hardcopy of the February 2018 USM briefing. But OFAM and CBP OCC needs to provide input to ensure accuracy of information as well as validate what is appropriate to communicate. I've made notes accordingly, but they should look at entirety. Perhaps reach out to (b) (6), (b) (7)(C) to support this?

Also, any action on the second 4-square for border technology? As mentioned, PIL has limited visibility into those priorities and hot buttons.

V/r,

(b) (6)

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 8, 2018 2:27 PM

To: (b) (6) hq.dhs.gov; (b) (6) HQ.DHS.GOV>

Cc: (b) (6), (b) (7)(C)

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hi,

(b) (6), (b) (7)(C) told me he thinks we were to respond back today on this? My mistake, I thought it was Monday. I don't think it possible to get something to you today in part because no one on this side has responded to my email. I've reached out via phone and sending another email to ask for an update. I'll get a response to you tomorrow if that's ok?

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 8, 2018 12:44 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C) > (b) (6)

(b) (6), (b) (7)(C)

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hello all,

I'm reaching out to each of you seeking assistance in filling out a "4 Square/Message Square" (something I've never heard of) for use by the USM for a hearing on border Wall. We've been in touch with (b) (6) at the department and she was kind enough to provide guidance as how we

might go about completing the squares. I'm not sure if it has to be 4 squares or if there can be more or less squares but that might become more apparent as we progress. My understanding is the information we provide should be high level key messages using only bullets of about the same length and the exact same format as the examples. I've attached 2 examples that were provided to us, MGMT Bailey HSGAC and MGMT Bailey Cyber Workforce. I've started work on the first block in the attachment, DHS Wall Procurement, since it's specific to the Procurement Directorate and I think I have an idea of what's required. I'll need your assistance for blocks 2-5.

The first block is entitled. "Prototypes (Process/Award/Assessment/Inform Final Design).
Procurement and BPAM can work this block.

The second Block, Border Wall Construction – FY17 and FY18 Projects at a Glance. Best BPAM PMO take this one on.

The third Block, Environmental Compliance/Legal Issues Approaches. BPAM's world.

The fourth block, Program Management and Acquisition (recommendation for this was briefing on the Border Infrastructure Program Management Office, considerations, etc..). BPAM and OA (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

The fifth block, Procurement of Border Technologies. I'm not sure who should take this block but looking for recommendations from you all on this one.

I believe the draft is due back to (b) (6) on Monday, 12 Mar but need to confirm.

(b) (6)

I don't have the Wall Program Update slides used for USM/S2 bi-weekly briefing you mentioned so could you please provide it to us? It's not familiar to me. Also, you'll notice the document I started working may not be formatted right but I'm not adept at working this type slide so I wasn't sure how to correct or increase in size to add data. It's just a first attempt!

Thank you all for your help.

From: (b) (6)

Sent: Thursday, March 8, 2018 10:45 AM

To: (b) (6), (b) (7)(C) >; (b) (6) HQ.DHS.GOV>;

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hi all –

I'm here to support. My thoughts, and (b) (6) can tell me if this is on track, for the 4-square on border wall might be:

Square 1: Prototypes (Process/Award/Assessment/Inform Final Design)

Square 2: Border Wall Construction – FY 17 and FY 18 Projects At A Glance

Square 3: Environmental Compliance / Legal Issues & Approaches

Square 4: Program Management & Acquisition (status of stand-up of new Border Infrastructure Program Management Office, acquisition status and considerations, etc.)

Most of this material can be derived from the Wall Program Update slides used for USM/S2 bi-weekly briefing. I have close to current slides we can draw from if needed.

I'm slightly less looped into procurement of border tech, but we can draw at least in part from the industry event with Border Security Technology Consortium if relevant. (b) (6), (b) (7)(C) worked on that from Mark Borkowski's staff. S&T handles procurements on related efforts. But I realize that is very small element of border technology efforts and so the CBP procurement team would need to be lead on that.

Thanks –

(b) (6)

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 8, 2018 10:00 AM

To: (b) (6) (b) (6) > (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6),

The Wall SME in the Procurement Directorate is a (b) (6), (b) (7)(C). I have asked (b) (6), (b) (7)(C) to talk the lead on this request for information. This request isn't straight forward. (b) (6), (b) (7)(C) may be reaching out to you shortly.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Executive Director, Procurement

Deputy Head of the Contracting Activity

Customs and Border Protection

(b) (6), (b) (7)(C) (Desk)

From: (b) (6)

Sent: Wednesday, March 07, 2018 7:23:57 PM

To: (b) (6), (b) (7)(C); (b) (6)

Cc: (b) (6), (b) (7)(C)

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Good news, CHCO does not want to count Accenture noses under the Accenture contract. Bad news is they want information on Wall and Border technology procurements. Please see below. I will send you and (b) (6) (I hope you are also still my friend too). We will need all three of us to populate the 4 squares. Sample/template coming in a second.

Thanks for the help.

(b) (6)

From: (b) (6)
Sent: Wednesday, March 7, 2018 12:46 PM
To: (b) (6) hq.dhs.gov; (b) (6) HQ.DHS.GOV>
Cc: (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov>; (b) (6) hq.dhs.gov>
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

All,

Per the emails below I am the OCHCO POC that you can work with to complete this task. Using the previously attached Four-Squares (as examples only) I believe CBP will be required to fill in the following two squares:

- DHS's role in Wall Procurement;
- Procurement of Border Tech

We need to populate high level key messages only in these squares using bullets of about the same length and the exact same format as the examples. All I need from you are the high level bullets, I will consolidate your key messages into one four-square to send to MGMT.

Although there is currently no set suspense the hearing is next week and I recommend you complete this action NLT COB tomorrow 8 March 2018.

Please contact me with questions.

Very Respectfully,

(b) (6)

Senior Advisor
Office of the Chief Human Capital Officer (OCHCO)
U.S. Department of Homeland Security Headquarters
Office: (b) (6)
Cell: (b) (6)

(b) (6) [\[REDACTED\]@hq.dhs.gov](mailto: [REDACTED]@hq.dhs.gov)

From: (b) (6)
Sent: Wednesday, March 7, 2018 12:33 PM
To: (b) (6) [\[REDACTED\]@hq.dhs.gov](mailto: [REDACTED]@hq.dhs.gov); (b) (6) [\[REDACTED\]@hq.dhs.gov](mailto: [REDACTED]@hq.dhs.gov); (b) (6) [\[REDACTED\]@hq.dhs.gov](mailto: [REDACTED]@hq.dhs.gov)
Cc: (b) (6) [\[REDACTED\]@hq.dhs.gov](mailto: [REDACTED]@hq.dhs.gov); (b) (6) [\[REDACTED\]@HQ.DHS.GOV](mailto: [REDACTED]@HQ.DHS.GOV)
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Thanks (b) (6)

(b) (6)
Sending to you as promised. Based on traffic from (b) (6) (below), I think that we may have made the connection between OCPO & OCHCO POCs. Also including the attachments that I sent earlier in case they're helpful.

Respectfully & Sincerely,

(b) (6)

Chief of Staff, OCHCO

O: (b) (6), (b) (7)(C)

M: (b) (6), (b) (7)(C)

One Mission – Succeed Together

DHS Leadership Year – Lead From Where You Are (Q2 FY18)

“Leaders relentlessly upgrade their team, using every encounter as an opportunity to evaluate, coach, and build self-confidence.”

- Jack Welch, former Chairman and CEO of General Electric (1981 – 2001) and author of: Winning

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From: (b) (6), (b) (7)(C)
Sent: Wednesday, March 7, 2018 11:41 AM
To: (b) (6) [\[REDACTED\]@hq.dhs.gov](mailto: [REDACTED]@hq.dhs.gov); (b) (6) [\[REDACTED\]@hq.dhs.gov](mailto: [REDACTED]@hq.dhs.gov); (b) (6) [\[REDACTED\]@HQ.DHS.GOV](mailto: [REDACTED]@HQ.DHS.GOV)

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6)

Thanks. (b) (6) is the CPO POC. She is at the same off site as I am at today.
Copying her on this and I'll make sure she gets the attachments you've sent.

Got your voice mail.

Thanks

(b) (6)

From: (b) (6)
Sent: Wednesday, March 07, 2018 10:55:18 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6) :
(b) (6) is our Leg. Guy – (b) (6) is the OCPO acting Chief of Staff. (b) (6) will take OCPO info and put it into the “4-square / Message Square.” Please let us know who the OCPO POC is that (b) (6) should work with.

Confirmed w/ (b) (6) that we need to focus on MGMT’s role in “Staffing at CBP incl the Accenture contract”

(b) (6)

Please work with HCPP & SWPA. (b) (6) guidance is to reach out to CBP to confirm that we have their most current info.

Respectfully & Sincerely,

(b) (6)

Chief of Staff, OCHCO

O: (b) (6)

M: (b) (6)

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“Leaders relentlessly upgrade their team, using every encounter as an opportunity to evaluate, coach, and build self-confidence.”

- Jack Welch, former Chairman and CEO of General Electric (1981 – 2001) and author of: Winning

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From: (b) (6)
Sent: Wednesday, March 7, 2018 8:40 AM
To: (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov>
Cc: (b) (6) hq.dhs.gov>
Subject: RE: Sample "4 Squares" - USM hearing on the border wall

(b) (6)

Attached are 2 recent samples of the "4-squares" used for such things. I'll be in touch later this morning about our shared task: Staffing at CBP incl the Accenture contract

(b) (6)

Heads up. Let's talk after Huddle.

Respectfully & Sincerely,

(b) (6)

Chief of Staff, OCHCO

O: (b) (6)

M: (b) (6)

One Mission – Succeed Together

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- Jack Welch, former Chairman and CEO of General Electric (1981 – 2001) and author of: Winning

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From: (b) (6)
Sent: Wednesday, March 7, 2018 7:14 AM
To: (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov>
Cc: (b) (6) hq.dhs.gov>
Subject: USM hearing on the border wall
Importance: High

Good morning,

In preparation for USM's hearing next week, we need to prepare some message squares on 3 topics. One is shared between CHCO/CPO. Also, CHCO has just recently made these squares and knows the drill, so I hope (b) (6) can share that data with you, (b) (6)

Topics are:

DHS's role in Wall Procurement;

Procurement of Border Tech;

Staffing at CBP incl the Accenture contract

Ideally, we need the 3 squares by Monday 12n.

Thanks,

(b) (6)

(b) (6)
Acting Chief of Staff
Management Directorate
Department of Homeland Security
Desk: (b) (6)
Cell: (b) (6)
(b) (6)

KEY MESSAGES: DHS role in the Wall Procurement

(b) (5)

KEY MESSAGES: DHS role in the Wall Procurement

(b) (5)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: Quick turn - TPs
Date: Wednesday, March 29, 2017 9:50:05 AM

(b) (5)

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Wednesday, March 29, 2017 8:33 AM
To: (b) (6), (b) (7)(C)

Subject: RE: Quick turn - TPs

(b) (6), (b) (7)(C) (b) (5)

(b) (6), (b) (7)(C)

Business Operations
OFAM / BPAM PMO

(b) (6), (b) (7)(C) (o)
(b) (6), (b) (7)(C) (m)

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Tuesday, March 28, 2017 12:40 PM
To: (b) (6), (b) (7)(C)

Subject: FW: Quick turn - TPs

All - There was a request to clear some quick turn TPs from OMB this morning. Below is what went forward for your information/visibility.

-----Original Message-----

From: (b) (6) (b) (6) (b) (6)
Sent: Tuesday, March 28, 2017 11:57 AM

To: (b) (6), (b) (7)(C)
Cc: CALVO, KARL H. (b) (6), (b) (7)(C)

Subject: Re: Quick turn - TPs

Thanks. ETA? (b) (6), (b) (7) just asked me to send my draft forward but I'd rather have your input.

(b) (6)
Office of Management and Budget
(b) (6)

On Mar 28, 2017, at 11:25 AM, (b) (6), (b) (7)(C) wrote:

(b) (6) - We're working this through the chain, we'll get back to you ASAP.

(b) (6), (b) (7)(C)

From: (b) (6) EOP/OMB [[mailto:\(b\) \(6\)@omb.eop.gov](mailto:(b) (6)@omb.eop.gov)]
Sent: Tuesday, March 28, 2017 10:41 AM
To: CALVO, KARL H. (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: Quick turn - TPs

Hi team,

If you are available, could you take a quick look at the talking points below we drafted in response to the CNN story and correct anything I have wrong? Add others if needed.

Also, as always, it is very helpful if you can share any press guidance you have prepared on this issue so we don't reinvent the wheel.

Thank you!

(b) (5)

(b) (5)

(b) (6)

Office of Management and Budget

(b) (6) | (b) (6) omb.eop.gov<[mailto:\(b\) \(6\)](mailto:(b) (6)@omb.eop.gov)>

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall
Date: Friday, March 09, 2018 10:56:11 AM
Attachments: (b) (5)

All-

(b) (5)

Thanks-

Mike

(b) (6), (b) (7)(C)

Senior Attorney
Office of Assistant Chief Counsel, Indianapolis
Customs and Border Protection
ph. (b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)
Sent: Friday, March 09, 2018 10:13 AM
To: (b) (6), (b) (7)(C)
>
Cc: (b) (6), (b) (7)(C)
>
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

All-

(b) (5)

(b) (5)

(b) (6), (b) (7)(C)

Senior Attorney

Office of Assistant Chief Counsel, Indianapolis

Customs and Border Protection

ph. (b) (6), (b) (7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel-Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6), (b) (7)(C)

Sent: Friday, March 09, 2018 9:43 AM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Importance: High

Hi (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) –

(b) (5)

Thanks,

(b) (6),
[REDACTED]

From: (b) (6), (b) (7)(C)

Sent: Friday, March 09, 2018 7:37 AM

To: [REDACTED] (b) (6), (b) (7)(C)

[REDACTED]

[REDACTED]

Cc: [REDACTED] (b) (6), (b) (7)(C)

[REDACTED]

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Importance: High

Good morning OCC -

(b) (5)

Thanks,

(b) (6),
[REDACTED]

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 08, 2018 6:34 PM

To: [REDACTED] (b) (6), (b) (7)(C)

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6), (b) (7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 08, 2018 5:47 PM

To: [REDACTED] (b) (6), (b) (7)(C)

Cc: [REDACTED] (b) (6), (b) (7)(C)

[REDACTED] (b) (6) [@hq.dhs.gov](mailto:hq.dhs.gov); [REDACTED] (b) (6)
[REDACTED] [@HQ.DHS.GOV](mailto:HQ.DHS.GOV)>

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hi [REDACTED] (b) (6), (b) (7)(C)

Yes, that'll work. Just heard back from [REDACTED] (b) (6) Thanks!

From: [REDACTED] (b) (6), (b) (7)(C)

Sent: Thursday, March 8, 2018 4:38 PM

To: [REDACTED] (b) (6), (b) (7)(C)

Cc: [REDACTED] (b) (6), (b) (7)(C)

[REDACTED] (b) (6) hq.dhs.gov; [REDACTED] (b) (6)
[REDACTED] HQ.DHS.GOV>

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

H [REDACTED] (b) (6), (b) (7)(C)

(b) (5)

Best,

[REDACTED] (b) (6), (b) (7)(C)

Attorney (Trade & Finance)

Office of Chief Counsel

U.S. Customs and Border Protection

1300 Pennsylvania Avenue, Suite 4.4-B

Washington, D.C. 20229

[REDACTED] (b) (6), (b) (7)(C) (tel)

[REDACTED] (b) (6), (b) (7)(C) (fax)

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From: (b) (6), (b) (7)(C)

Sent: Thursday, March 08, 2018 3:34 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6) hq.dhs.gov>; (b) (6)

(b) (6) HQ.DHS.GOV>

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hi,

(b) (6) was able to provide vital input to the attached brief to help us out. OFAM please take a look at the areas where she recommends the PMO add more detail, specifically blocks 2 and 4.

(b) (6), (b) (7)(C) sorry for the late notice and not including Counsel in earlier but could you please look at block 3 of the attached, Environmental Compliance/Legal Issues, and add any comments OCC might wish to provide for the USM brief. I don't know if you're still involved with Wall stuff so please let us know if another attorney has been assigned. I see (b) (6), (b) (7)(C) is out today so turning to you.

(b) (6), (b) (7)(C),

Sorry for bringing you in on this late but do you think you can contribute to block 5, Procurement of Border Technology (see attached)? We just need a couple of high level bullets describing any procurements you have that fit the heading.

(b) (6), (b) (7)(C)

Including you in case you can help out with blocks 2 and 4 of the attached. Detailed information is not required, just a high level "at a glance" brief so hoping you can squeeze this into your busy schedule!

I'm hoping we can get an extension of the due date to tomorrow but anything you can provide today would be most helpful. Thanks all

From: (b) (6)

Sent: Thursday, March 8, 2018 3:10 PM

To: (b) (6), (b) (7)(C) >; (b) (6)

(b) (6) HQ.DHS.GOV>

Cc: (b) (6), (b) (7)(C)

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6), (b) (7)(C) —

The email requesting this states due date of COB today, but this is in (b) (6) corner for communication back up. I'll leave this between you all and Ann from here, but please see update

attached. I tried to help move this 4-square forward at least a bit using a hardcopy of the February 2018 USM briefing . But OFAM and CBP OCC needs to provide input to ensure accuracy of information as well as validate what is appropriate to communicate. I've made notes accordingly, but they should look at entirety. Perhaps reach out to (b) (6), (b) (7)(C) to support this?

Also, any action on the second 4-square for border technology? As mentioned, PIL has limited visibility into those priorities and hot buttons.

V/r,

(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Thursday, March 8, 2018 2:27 PM
To: (b) (6) hq.dhs.gov; (b) (6) HQ.DHS.GOV>
Cc: (b) (6), (b) (7)(C)
Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hi,

(b) (6), (b) (7)(C) told me he thinks we were to respond back today on this? My mistake, I thought it was Monday. I don't think it possible to get something to you today in part because no one on this side has responded to my email. I've reached out via phone and sending another email to ask for an update. I'll get a response to you tomorrow if that's ok?

From: (b) (6), (b) (7)(C)
Sent: Thursday, March 8, 2018 12:44 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C); (b) (6) hq.dhs.gov; (b) (6), (b) (7)(C)
Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hello all,

I'm reaching out to each of you seeking assistance in filling out a "4 Square/Message Square" (something I've never heard of) for use by the USM for a hearing on border Wall. We've been in touch with (b) (6) at the department and she was kind enough to provide guidance as how we might go about completing the squares. I'm not sure if it has to be 4 squares or if there can be more or less squares but that might become more apparent as we progress. My understanding is the information we provide should be high level key messages using only bullets of about the same length and the exact same format as the examples. I've attached 2 examples that were provided to us, MGMT Bailey HSGAC and MGMT Bailey Cyber Workforce. I've started work on the first block in the attachment, DHS Wall Procurement, since it's specific to the Procurement Directorate and I think I have an idea of what's required. I'll need your assistance for blocks 2-5.

The first block is entitled. "Prototypes (Process/Award/Assessment/Inform Final Design).

Procurement and BPAM can work this block.

The second Block, Border Wall Construction – FY17 and FY18 Projects at a Glance. Best BPAM PMO take this one on.

The third Block, Environmental Compliance/Legal Issues Approaches. BPAM's world.

The fourth block, Program Management and Acquisition (recommendation for this was briefing on the Border Infrastructure Program Management Office, considerations, etc..). BPAM and OA (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

The fifth block, Procurement of Border Technologies. I'm not sure who should take this block but looking for recommendations from you all on this one.

I believe the draft is due back to (b) (6) on Monday, 12 Mar but need to confirm.

(b) (6)

I don't have the Wall Program Update slides used for USM/S2 bi-weekly briefing you mentioned so could you please provide it to us? It's not familiar to me. Also, you'll notice the document I started working may not be formatted right but I'm not adept at working this type slide so I wasn't sure how to correct or increase in size to add data. It's just a first attempt!

Thank you all for your help.

From: (b) (6)

Sent: Thursday, March 8, 2018 10:45 AM

To: (b) (6), (b) (7)(C) (b) (6) HQ.DHS.GOV;

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hi all –

I'm here to support. My thoughts, and (b) (6) can tell me if this is on track, for the 4-square on border wall might be:

Square 1: Prototypes (Process/Award/Assessment/Inform Final Design)

Square 2: Border Wall Construction – FY 17 and FY 18 Projects At A Glance

Square 3: Environmental Compliance / Legal Issues & Approaches

Square 4: Program Management & Acquisition (status of stand-up of new Border Infrastructure Program Management Office, acquisition status and considerations, etc.)

Most of this material can be derived from the Wall Program Update slides used for USM/S2 bi-weekly briefing. I have close to current slides we can draw from if needed.

I'm slightly less looped into procurement of border tech, but we can draw at least in part from the

industry event with Border Security Technology Consortium if relevant. (b) (6), (b) (7)(C) worked on that from Mark Borkowski's staff. S&T handles procurements on related efforts. But I realize that is very small element of border technology efforts and so the CBP procurement team would need to be lead on that.

Thanks –

(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Thursday, March 8, 2018 10:00 AM
To: (b) (6) hq.dhs.gov; (b) (6) HQ.DHS.GOV; (b) (6), (b) (7)(C)
(b) (6)
Cc: (b) (6), (b) (7)(C)
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6),

The Wall SME in the Procurement Directorate is a (b) (6), (b) (7)(C). I have asked (b) (6), (b) (7)(C) to talk the lead on this request for information. This request isn't straight forward. (b) (6), (b) (7)(C) may be reaching out to you shortly.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
Executive Director, Procurement
Deputy Head of the Contracting Activity
Customs and Border Protection
(b) (6), (b) (7)(C) (Desk)

From: (b) (6)
Sent: Wednesday, March 07, 2018 7:23:57 PM
To: (b) (6), (b) (7)(C); (b) (6)
Cc: (b) (6), (b) (7)(C)
Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Good news, CHCO does not want to count Accenture noses under the Accenture contract. Bad news is they want information on Wall and Border technology procurements. Please see below. I will send you and (b) (6) (I hope you are also still my friend too). We will need all three of us to populate the 4 squares. Sample/template coming in a second.

Thanks for the help.

(b) (6), (b) (7)(C)

From: (b) (6)
Sent: Wednesday, March 7, 2018 12:46 PM
To: (b) (6) hq.dhs.gov; (b) (6) HQ.DHS.GOV>
Cc: (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov>
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

All,

Per the emails below I am the OCHCO POC that you can work with to complete this task. Using the previously attached Four-Squares (as examples only) I believe CBP will be required to fill in the following two squares:

- DHS's role in Wall Procurement;
- Procurement of Border Tech

We need to populate high level key messages only in these squares using bullets of about the same length and the exact same format as the examples. All I need from you are the high level bullets, I will consolidate your key messages into one four-square to send to MGMT.

Although there is currently no set suspense the hearing is next week and I recommend you complete this action NLT COB tomorrow 8 March 2018.

Please contact me with questions.

Very Respectfully,

(b) (6)

Senior Advisor
Office of the Chief Human Capital Officer (OCHCO)
U.S. Department of Homeland Security Headquarters
Office: (b) (6)
Cell: (b) (6)
(b) (6)

From: (b) (6)
Sent: Wednesday, March 7, 2018 12:33 PM
To: (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov; (b) (6)

(b) (6)
Cc: (b) (6) hq.dhs.gov; (b) (6)
(b) (6) HQ.DHS.GOV>

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Thanks (b) (6)

(b) (6)

Sending to you as promised. Based on traffic from (b) (6) (below), I think that we may have made the connection between OCPO & OCHCO POCs. Also including the attachments that I sent earlier in case they're helpful.

Respectfully & Sincerely,

(b) (6)

Chief of Staff, OCHCO

O: (b) (6)

M: (b) (6)

One Mission – Succeed Together

DHS Leadership Year – Lead From Where You Are (Q2 FY18)

"Leaders relentlessly upgrade their team, using every encounter as an opportunity to evaluate, coach, and build self-confidence."

- Jack Welch, former Chairman and CEO of General Electric (1981 – 2001) and author of: Winning

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From: (b) (6), (b) (7)(C)

Sent: Wednesday, March 7, 2018 11:41 AM

To: (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov>

Cc: (b) (6) hq.dhs.gov; (b) (6)

(b) (6) HQ.DHS.GOV>

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6)

Thanks. (b) (6) is the CPO POC. She is at the same off site as I am at today. Copying her on this and I'll make sure she gets the attachments you've sent.

Got your voice mail.

Thanks

(b) (6)

From: (b) (6)
Sent: Wednesday, March 07, 2018 10:55:18 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6)
(b) (6) is our Leg. Guy – (b) (6) is the OCPO acting Chief of Staff. (b) (6) will take OCPO info and put it into the "4-square / Message Square." Please let us know who the OCPO POC is that (b) (6) should work with.

Confirmed w/ (b) (6) that we need to focus on MGMT's role in "Staffing at CBP incl the Accenture contract"

(b) (6)
Please work with HCPP & SWPA. (b) (6) guidance is to reach out to CBP to confirm that we have their most current info.

Respectfully & Sincerely,

(b) (6)

Chief of Staff, OCHCO

O: (b) (6)

M: (b) (6)

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From: (b) (6)
Sent: Wednesday, March 7, 2018 8:40 AM
To: (b) (6) hq.dhs.gov; (b) (6) hq.dhs.gov
Cc: (b) (6) [@hq.dhs.gov](mailto:hq.dhs.gov)

Subject: RE: Sample "4 Squares" - USM hearing on the border wall

(b) (6)

Attached are 2 recent samples of the "4-squares" used for such things. I'll be in touch later this morning about our shared task: Staffing at CBP incl the Accenture contract

(b) (6)

Heads up. Let's talk after Huddle.

Respectfully & Sincerely,

(b) (6)

Chief of Staff, OCHCO

O: (b) (6)

M: (b) (6)

One Mission – Succeed Together

DHS Leadership Year – Lead From Where You Are (Q2 FY18)

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- Jack Welch, former Chairman and CEO of General Electric (1981 – 2001) and author of: Winning

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From: (b) (6)

Sent: Wednesday, March 7, 2018 7:14 AM

To: (b) (6) (b) (6) (b) (6)

Cc: (b) (6)

Subject: USM hearing on the border wall

Importance: High

Good morning,

In preparation for USM's hearing next week, we need to prepare some message squares on 3 topics. One is shared between CHCO/CPO. Also, CHCO has just recently made these squares and knows the drill, so I hope (b) (6) can share that data with you, (b) (6)

Topics are:

DHS's role in Wall Procurement;

Procurement of Border Tech;

Staffing at CBP incl the Accenture contract

Ideally, we need the 3 squares by Monday 12n.

Thanks,

(b) (6)

(b) (6)

Acting Chief of Staff

Management Directorate

Department of Homeland Security

Desk: (b) (6)

Cell: (b) (6)

(b) (6)

KEY MESSAGES: DHS role in the Wall Procurement

(b) (5)

KEY MESSAGES: DHS role in the Wall Procurement

(b) (5)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: Cleared FY17 language for S1 meeting with SD Mayor
Date: Friday, June 09, 2017 8:25:08 AM

(b) (5)

From: (b) (6), (b) (7)(C)
Sent: Friday, June 09, 2017 6:52 AM
To: (b) (6), (b) (7)(C)
Subject: FW: Cleared FY17 language for S1 meeting with SD Mayor
Importance: High

Who is (b) (6)

(b) (6), (b) (7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, June 08, 2017 4:22 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C);
 [REDACTED]
 [REDACTED]
 [REDACTED]
 [REDACTED]
 [REDACTED]
 [REDACTED]
 [REDACTED]
 [REDACTED] <(b) (6).@hq.dhs.gov>; (b) (6), (b) (7)(C)
 [REDACTED] >; (b) (6) @HQ.DHS.GOV>; (b) (6)
 [REDACTED] @hq.dhs.gov>; (b) (6), (b) (7)(C)

Subject: FW: Cleared FY17 language for S1 meeting with SD Mayor

Importance: High

(b) (6), (b) (7)(C) -
Good afternoon. DCPA (b) (6), (b) (7)(C) informed me that you will be San Diego Sector's advocate ref: Operation Unified Resolve to:

(b) (5)

(b) (5)

I think it is imperative that you be looped into the many occurring and on-going conversations ref: construction, media, CBP/DHS/White House messaging, site visits, and legal authority updates.

We have many working groups off-shooting that from my perspective. We need to look back with each other to be transparent with current and new information, and pending /future actions so we can be adaptive to the situation.

This will ensure all stakeholders have an enterprise-wide picture and the most current situational awareness.

Please don't hesitate to reach out to me should you have any questions; welcome aboard.

v/r

(b) (6), (b) (7)(C)

Strategic Planning Division
Operation Unified Resolve

(b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, June 08, 2017 12:48 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Cleared FY17 language for S1 meeting with SD Mayor

Importance: High

You're welcome. Copying (b)(6);(b)(7)(C) for visibility.

Team –

(b)(6);(b)(7)(C) and I discussed content to provide IPL and below is a proposed response to provide them in advance of the S1/San Diego Mayor meeting on 06/14. This was drafted with an understanding of the Mayor's involvement and visibility on the SDC Operation Unified Resolve effort and other CBP projects and needs. We also have the attached fact sheet for additional project information.

Please let me know if you have any additional items to include or changes to the write-ups below as soon as you can.

Thank you for your help.

(b) (6)

CBP Border Security Activities:

(b) (5)

(b) (5)

From: (b) (6), (b) (7)(C).

Sent: Thursday, June 08, 2017 10:35 AM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Cleared FY17 language for S1 meeting with SD Mayor

Thank you for the information (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, June 08, 2017 9:55 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: Cleared FY17 language for S1 meeting with SD Mayor

Gents –

FYSA re: S1 meeting with SD Mayor in DC next week (6/14). Any information we share with IPL re: prototype, we'll be sure to coordinate with Sector.

Please let us know if you have any questions.

Thanks,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, June 07, 2017 11:25 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Cleared FY17 language for S1 meeting with SD Mayor

Thanks for the context and info, (b) (6), (b) (7)(C) I'll hold for any updated information you can provide after tomorrow's meeting.

The SD Mayor will be in DC next Weds (6/14). I believe he'll just be meeting with S1, likely no CBP participants.

Thanks again for your help.

– (b) (6), (b) (7)(C)

From: QUIAMBAO, VIRGINIA S

Sent: Wednesday, June 07, 2017 10:59:22 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Cleared FY17 language for S1 meeting with SD Mayor

Hi (b) (6), (b) (7)(C) –

Thank you for the opportunity to review. (b) (6), (b) (7)(C) is correct re: the current prototype schedule. We will validate prototype schedule with the project team and integrated master schedule effort. The two-pager was a draft and we're currently revising. Also, we have a project review document meeting tomorrow (Thursday) and we'll likely want to double check on the SDC fence replacement dates too. (b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

Is there a target date for the meeting?

Thanks,

(b) (6),
(b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, June 07, 2017 6:08 PM

To: (b) (6), (b) (7)(C)

(b) (5)

Subject: RE: Cleared FY17 language for S1 meeting with SD Mayor

Hi (b) (6), (b) (7)(C)

My 2 cents:

-
-

(b) (5)

Thanks for sharing,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, June 7, 2017 5:48 PM

To: (b) (6), (b) (7)(C)

(b) (5)

Subject: Cleared FY17 language for S1 meeting with SD Mayor

(b) (6), (b) (7)(C),

(b) (5)

- (b) (6), (b) (7)(C)

COS, Intergovernmental Public Liaison (IPL)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: Cleared FY17 language for S1 meeting with SD Mayor
Date: Friday, June 09, 2017 11:43:52 AM
Attachments: Not Responsive

Importance: High

(b) (6), (b) (7)(C) –

Good morning.

Our new BP HQ representative is Assistant Chief (b) (6), (b) (7)(C).

- (b) (6), (b) (7)(C)

I ask that you please include him in all future messages/correspondence.

Wishing us both a slow day! ;-)

(b) (6), (b) (7)(C)

Cell (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Friday, June 09, 2017 8:33 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: Cleared FY17 language for S1 meeting with SD Mayor

Importance: High

ASC (b) (6), (b) (7)(C)

There was apparently some confusion between HQ and SDC yesterday – we were initially told that (b) (6), (b) (7)(C) was going to be our POC for this, but we’ve since been told that you’re our designated champion.

I don’t know how much information you have regarding where and how all of this started, but we’ll be happy to give you a call later today to talk about where we were, where we are, and where we’re trying to be. The Reader’s Digest version goes something like this:

(b) (5)

(b) (5)

There's a lot to take in, and a lot that we've already done. But like so many things we deal with, every two steps forward is met with (at least) one step back. If you're free later today, we'd like to get you on the phone and talk about a little more of this and answer any questions that you might have.

R/

(b) (6), (b) (7)(C)

Supervisory Border Patrol Agent
SDC Strategic Planning

(b) (6), (b) (7)(C)
ph: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, June 08, 2017 1:22 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED] (b) (6) >, (b) (6), (b) (7)(C)
[REDACTED] (b) (6)
[REDACTED] (b) (6), (b) (7)(C)

Subject: FW: Cleared FY17 language for S1 meeting with SD Mayor

Importance: High

(b) (6), (b) (7)(C)

Good afternoon. DCPA (b) (6), (b) (7)(C) informed me that you will be San Diego Sector's advocate ref: Operation Unified Resolve to:

(b) (5)

I think it is imperative that you be looped into the many occurring and on-going conversations ref: construction, media, CBP/DHS/White House messaging, site visits, and legal authority updates.

We have many working groups off-shooting that from my perspective. We need to look back with each other to be transparent with current and new information, and pending /future actions so we can be adaptive to the situation.

This will ensure all stakeholders have an enterprise-wide picture and the most current situational awareness.

Please don't hesitate to reach out to me should you have any questions; welcome aboard.

 v/r

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Strategic Planning Division
Operation Unified Resolve

(b) (6), (b) (7)(C)

Cell (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, June 08, 2017 12:48 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Cleared FY17 language for S1 meeting with SD Mayor

Importance: High

You're welcome. Copying (b) (6) for visibility.

Team –

(b) (6) and I discussed content to provide IPL and below is a proposed response to provide them in advance of the S1/San Diego Mayor meeting on 06/14. This was drafted with an understanding of the Mayor's involvement and visibility on the SDC Operation Unified Resolve effort and other CBP projects and needs. We also have the attached fact sheet for additional project information.

Please let me know if you have any additional items to include or changes to the write-ups below as soon as you can.

Thank you for your help.

(b) (6),
(b) (6),

CBP Border Security Activities:

(b) (5)

(b) (5)

(b) (5)

From: (b) (6), (b) (7)(C)

Sent: Thursday, June 08, 2017 10:35 AM

To: (b) (6), (b) (7)(C)

[REDACTED]

Cc: (b) (6), (b) (7)(C)

Subject: RE: Cleared FY17 language for S1 meeting with SD Mayor

Thank you for the information (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, June 08, 2017 9:55 AM

To: (b) (6), (b) (7)(C)

[REDACTED]

Cc: (b) (6), (b) (7)(C)

[REDACTED]

Subject: FW: Cleared FY17 language for S1 meeting with SD Mayor

Gents –

FYSA re: S1 meeting with SD Mayor in DC next week (6/14). Any information we share with IPL re: prototype, we'll be sure to coordinate with Sector.

Please let us know if you have any questions.

Thanks,

(b) (6),
[REDACTED]

From: (b) (6), (b) (7)(C)

Sent: Wednesday, June 07, 2017 11:25 PM

To: [REDACTED] (b) (6), (b) (7)(C)

[REDACTED] >

Cc: [REDACTED] (b) (6), (b) (7)(C)

Subject: RE: Cleared FY17 language for S1 meeting with SD Mayor

Thanks for the context and info, (b) (6), (b) (7)(C) I'll hold for any updated information you can provide after tomorrow's meeting.

The SD Mayor will be in DC next Weds (6/14). I believe he'll just be meeting with S1, likely no CBP participants.

Thanks again for your help.

-(b) (6), (b) (7)(C)
[REDACTED]

From: [REDACTED] (b) (6), (b) (7)(C)

Sent: Wednesday, June 07, 2017 10:59:22 PM

To: [REDACTED] (b) (6), (b) (7)(C)

Cc: HOWELL, STACY

Subject: RE: Cleared FY17 language for S1 meeting with SD Mayor

Hi (b) (6), (b) (7)(C) –

Thank you for the opportunity to review. (b) (6), (b) (7)(C) is correct re: the current prototype schedule. We will validate prototype schedule with the project team and integrated master schedule effort. The two-pager was a draft and we're currently revising. Also, we have a project review document meeting tomorrow (Thursday) and we'll likely want to double check on the SDC fence replacement dates too. [REDACTED] (b) (5)

[REDACTED] (b) (5)

Is there a target date for the meeting?

Thanks,

(b) (6),
[REDACTED]

From: (b) (6), (b) (7)(C)

Sent: Wednesday, June 07, 2017 6:08 PM

To: (b) (6), (b) (7)(C)

Subject: RE: Cleared FY17 language for S1 meeting with SD Mayor

Hi (b) (6), (b) (7)(C)

My 2 cents:

(b) (5)

Thanks for sharing,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, June 7, 2017 5:48 PM

To: (b) (6), (b) (7)(C)

>

Subject: Cleared FY17 language for S1 meeting with SD Mayor

(b) (6), (b) (7)(C),

(b) (5)

(b) (5)

-(b) (6), (b) (7)(C)

COS, Intergovernmental Public Liaison (IPL)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: San Diego
Date: Tuesday, January 02, 2018 11:58:38 AM

(b) (6), (b) (7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Tuesday, January 02, 2018 11:13 AM
To: (b) (6), (b) (7)(C) FLANAGAN, PATRICK S (b) (6), (b) (7)(C) >;
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: San Diego

Thank you everyone.

Tomorrow she will have some questions about the timing of construction and specifically when new wall will be built. Also some questions on the status of the California bill.

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Monday, January 1, 2018 10:10 PM
To: FLANAGAN, PATRICK S (b) (7)(E)
(b) (6) (b) (6), (b) (7)(C)
Cc: Wolf, Chad (b) (6) (b) (6), (b) (7)(C)
Subject: RE: San Diego

Sorry I just landed.

Construction. Period of performance was 26 SEP to 26 OCT. Last contractor completed demobilization on 24.OCT

Test period was scheduled 26NOV to 22 DEC. Actual co.petio was 13 DEC.

Initial brief of results (quick look) is early- mid January. Final is early February.

Design standard update is scheduled for end of March.

14 Mile replacement of primary is funded from FY17 funds and RFP is on street. Initially no bidders but period has

been extended

Secondary replacement is in FY18 request and currently unfunded.

Thanks

From: FLANAGAN, PATRICK S

Sent: Tuesday, January 02, 2018 2:17:00 AM

To: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

Cc: (b) (6); (b) (6), (b) (7)(C)

Subject: RE: San Diego

Additional information provided below:

- Construction on prototypes began on Sep 26 and concluded Oct 26
- Breeching and scale testing began on Nov 27 and concluded on Dec 23
- Prototypes preliminary test and evaluation brief is anticipated to be completed in January, recommendations developed in February and design attributes selected in March
- No new wall is programmed for San Diego, rather 14 miles of primary wall replacement is funded in FY17 & 14 miles of secondary wall is programmed for replacement in FY18
- The FY17 San Diego wall replacement work was advertised in Oct and scheduled for award in February, but there were no bidders, due primarily to the blacklisting legislation in California & the inability to obtain subcontractors. The bidding period was extended and we are awaiting confirmation from the Army Corps of Engineers if any contractors have decided to bid. If not, we anticipate a significant slip in timelines and have discussed alternative strategies with the Army Corps of Engineers.
- The FY18 San Diego secondary wall replacement work is likely to have the same challenges as the primary work. Although, if funding is provided in January & the blacklisting issues are resolved, we estimate construction could start in Nov 2018.
- The attached slide, depicts the estimated construction start times for each segment, subject to funds availability and resolution of the blacklisting issues.

V/R

Patrick

From: (b) (6), (b) (7)(C)

Sent: Tuesday, January 02, 2018 12:18:41 AM

To: (b) (6), (b) (7)(C); FLANAGAN, PATRICK S

Cc: (b) (6); (b) (6), (b) (7)(C)

Subject: RE: San Diego

(b) (6), (b) (7)(C)

The first set of bullets is accurate.

- construction on prototypes began on Sep 26 and concluded Oct 24
- testing began on Nov 27 and concluded on Dec 13
- evaluation of the testing will continue through Jan 21 (a brief out will be held at CBP HQ the week of January

16th).

In regards to the replacement fencing, a request for bidders was issued. Unfortunately, no bids were received. California State Bill 54 prohibits any contractor who participates or otherwise builds Border Wall from receiving any state construction contracts. We were scheduled to begin fence replacement in March 2018. CBP is researching alternate contract vehicles.

I can't attest to construction outside of San Diego.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, January 01, 2018 11:27:29 PM
To: (b) (6); (b) (6), (b) (7)(C); FLANAGAN, PATRICK S
Cc: (b) (6); (b) (6), (b) (7)(C)
Subject: RE: San Diego

(b) (6), (b) (7)(C)

For the sake of time, I have copied (b) (6), (b) (7)(C) who the Project Manager and SME.

I am on the road driving so I am out of the pocket.

(b) (6), (b) (7)(C)
Division Chief
San Diego Sector
U.S. Border Patrol
(b) (6), (b) (7)(C) office
(b) (6), (b) (7)(C) mobile

From: (b) (6)
Sent: Monday, January 01, 2018 4:13:46 PM
To: (b) (6), (b) (7)(C); FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)
Cc: (b) (6)
Subject: San Diego

Guys -

The Secretary just emailed the COS looking for some updates on the below points in the briefing memo for tomorrow. The briefing memo and the talking points did not align. He just wants to confirm the below before sending an update to her.

- construction on prototypes began on Sep 26 and concluded Oct 24
- testing began on Nov 27 and concluded on Dec 13
- evaluation of the testing will continue through Jan 21

- in San Diego Sector only 14 miles of Replacement wall will be build with FY17 monies. No new wall will be built.

- what is the current acquisition and build timelines for 17 and 18 (in San Diego and border wide). I expect this is in (b) (6), (b) (7)(C) hill briefing slide deck - can you please attach that.

We are in the air but ask if you can just double check and send updates soon.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters
Date: Tuesday, August 08, 2017 8:08:02 PM

1. San Diego replacement project is 14 miles.
2. For point 3. I'd add "construction of replacement fence will be in US on US land"

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 09, 2017 12:30:47 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6), (b) (7)(C) – Please see my proposed edits (in green) are below. (b) (6), (b) (7)(C) can you please confirm my edit to question 5 is accurate (as well as the other edits).

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego the first major construction to improve border infrastructure during the current administration? – (b) (5)
(b) (5)
(b) (5)
(b) (5)
(b) (5)
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from? – (b) (5)
(b) (5)
(b) (5)
(b) (5)
- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move? – (b) (5)
(b) (5)
(b) (5)
- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many companies will ultimately be selected to build prototypes? Is it correct that the prototypes will be used as secondary fencing in San Diego? How long ultimately will that barrier of

prototypes be? – (b) (5)

- 5) And this is not specifically about San Diego but I was curious about it as well: In Texas I saw that there were 200 notices published in the local newspaper over disputed parcels of land along the border in Texas. Are those all related to parcels land where the ownership is not clear? – (b) (5)

<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 4:16 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Importance: High

(b) (6), (b) (7)(C) –

Please see questions from Reuters below regarding SDC projects, waiver, and TX real estate activities (the last one).

Please let me know if you're ok with these responses. I drafted off the top of my head...please fact check!

Thanks,

(b) (6),

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 2:24 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6)

Subject: FW: Follow up question about border project in San Diego sector from Reuters

Good afternoon:

Sorry to be such a bother. Please look at the inquiry below. I think I need help addressing all the questions other than #4. Is there anything you can offer/share/guidance? I have some ideas but want to be accurate in responding (b) (5)

Thanks.

(b)(6);(b)(7)(C)/CBP Public Affairs

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego be the first major construction to improve border infrastructure during the current administration? – (b) (5)
[REDACTED]
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from? – (b) (5)
[REDACTED]
- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move? – (b) (5)
[REDACTED]
- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many companies will ultimately be selected to build prototypes? Is it correct that the prototypes will be used as secondary fencing in San Diego? How long ultimately will that barrier of prototypes be? – (b) (5)
[REDACTED]
- 5) And this is not specifically about San Diego but I was curious about it as well: In Texas I saw that there were 200 notices published in the local newspaper over disputed parcels of land along the border in Texas. Are those all related to parcels of land where the ownership is not clear? – (b) (5)
<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 2:19 PM

To: (b) (6) <[REDACTED]@thomsonreuters.com>; Lapan, David

(b) (6) <[REDACTED]@hq.dhs.gov>

Cc: (b) (6), (b) (7)(C) <[REDACTED]>

Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6)

Please let me know what type of deadline you are working. I will need to research some of this but here is some information which addresses some of what you are asking about.

CBP is aware that GAO is currently reviewing bid protests by a vendor that was not selected for further consideration under two solicitations for the design and construction of wall prototypes. Such protests are common in Federal contracting processes and no contracts may be awarded until the protests are resolved. By statute, GAO is required to issue a decision on a protest within 100 days of filing. CBP expects GAO's decision on these protests in early October 2017, which would delay construction to late October or early November, which is beyond our original summer 2017 timeline. CBP could resume contract consideration if the protest is resolved sooner. A total of 4-8 prototypes are expected to be built.

CBP is updating the expected timeline of contract award and construction to allow for immediate resumption of the acquisition process based on GAO's decision. CBP will continue to take steps to implement the President's Executive Order on Border Security and Immigration Enforcement Improvements (EO 13767) to ensure operational control of the border.

(b) (6), (b) (7)(C)

CBP Public Affairs

From: (b) (6) <[REDACTED]@thomsonreuters.com>

Sent: Tuesday, August 08, 2017 1:58 PM

To: Lapan, David (b) (6) <[REDACTED]@hq.dhs.gov>

Cc: Media Inquiry <[REDACTED]@HQ.DHS.GOV>; (b) (6), (b) (7)(C) <[REDACTED]>

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Thanks very much David! Appreciate the help and I will be looking forward to hearing back from

(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

From: Lapan, David [mailto:(b) (6) <[REDACTED]@hq.dhs.gov>]

Sent: Tuesday, August 08, 2017 1:56 PM

To: (b) (6) (Reuters News)

Cc: Media Inquiry; (b) (6), (b) (7)(C) <[REDACTED]>

Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6) I know some of the answers to those questions but adding colleagues at CBP to provide detailed responses.

Regards,
Dave

From: (b) (6) thomsonreuters.com
Sent: Tuesday, August 08, 2017 1:44:47 PM
To: Lapan, David
Cc: Media Inquiry
Subject: Follow up question about border project in San Diego sector from Reuters

Hi there David,
Hope you are doing well.

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego be the first major construction to improve border infrastructure during the current administration?
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from?
- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move?
- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many companies will ultimately be selected to build prototypes? Is it correct that the prototypes will be used as secondary fencing in San Diego? How long ultimately will that barrier of prototypes be?
- 5) And this is not specifically about San Diego but I was curious about it as well: In Texas I saw that there were 200 notices published in the local newspaper over disputed parcels of land along the border in Texas. Are those all related to parcels of land where the ownership is not clear?

<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

Thanks so much for your help with these and I will be looking forward to hearing back from you!
All the best,

(b) (6)

.....

(b) (6)

Reuters News

Reporter

www.reuters.com

3 Times Square, 18th Floor

New York, NY 10036

office: (b) (6)

cell: (b) (6)

email: (b) (6)

(b) (6) /

From: DHS Press Office [<mailto:pressoffice@messages.dhs.gov>]

Sent: Tuesday, August 01, 2017 8:03 AM

To: (b) (6) (Reuters News)

Subject: DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA



Press Office

U.S. Department of Homeland Security

Press Release

August 1, 2017

Contact: DHS Press Office, (202) 282-8010

DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA

WASHINGTON – The Department of Homeland Security has issued a waiver to waive certain laws, regulations and other legal requirements to ensure the expeditious construction of barriers and roads in the vicinity of the international border near San Diego. The waiver will be published in the Federal Register in the coming days.

This waiver is pursuant to authority granted to the Secretary of Homeland Security by Congress and covers a variety of environmental, natural resource, and land management laws.

The Department has exercised the waiver authority in Section 102 of the Illegal Immigration Reform and Immigrant Responsibility Act of 1996 (IIRIRA), as amended, on five previous occasions from 2005 to 2008.

The waiver covers certain border infrastructure projects in the United States Border Patrol's San Diego Sector, one of the busiest sectors in the nation. In fiscal year 2016 alone, the United States Border Patrol apprehended more than 31,000 illegal aliens and seized 9,167 pounds of marijuana and 1,317 pounds of cocaine in the San Diego Sector.

The sector remains an area of high illegal entry for which there is an immediate need to improve current infrastructure and construct additional border barriers and roads. To begin to meet the need for additional border infrastructure in this area, DHS will implement various border infrastructure projects. These projects will focus on an approximately 15-mile segment of the border within the San Diego Sector that starts at the Pacific Ocean and extends eastward, to approximately one mile east of what is known as Border Monument 251.

Congress provided the Secretary of Homeland Security with a number of authorities necessary to carry out DHS's border security mission. One of these authorities is found at section 102 of the IIRIRA.

Section 102(a) of IIRIRA provides that the Secretary of Homeland Security shall take such actions as may be necessary to install additional physical barriers and roads in the vicinity of the United States border to deter illegal crossings in areas of high illegal entry into the United States. In section 102(b) of IIRIRA, Congress has called for the installation of additional fencing, barriers, roads, lighting, cameras, and sensors on the southwest border. Finally, in section 102(c) of IIRIRA, Congress granted to the Secretary of Homeland Security the authority to waive all legal requirements that the Secretary, in his sole discretion, determines necessary to ensure the expeditious construction of the barriers and roads authorized by section 102 of IIRIRA.

The Department is implementing President Trump's Executive Order 13767, Border Security and Immigration Enforcement Improvements, and continues to take steps to immediately plan, design and construct a physical wall along the southern border, using appropriate materials and technology to most effectively achieve complete operational control of the southern border.

While the waiver eliminates DHS's obligation to comply with various laws with respect to covered projects, the Department remains committed to environmental stewardship with respect to these projects. DHS has been coordinating and consulting -- and intends to continue doing so -- with other federal and state resource agencies to ensure impacts to the environment, wildlife, and cultural and historic artifacts are analyzed and minimized, to the extent possible.

###

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Office of Public Affairs 202-282-8010 mediainquiry@hq.dhs.gov



From:

(b) (6), (b) (7)(C)

To:

(b) (6), (b) (7)(C)

Cc:

(b) (6), (b) (7)(C)

Subject:

RE: Follow up question about border project in San Diego sector from Reuters

Date:

Wednesday, August 09, 2017 10:34:54 AM

All –

(b) (5)

(b) (5)

(b) (6), (b) (7)(C)

Senior Attorney (Trade & Finance)
Office of Chief Counsel
U.S. Customs and Border Protection
1300 Pennsylvania Avenue, NW Room 4.4B
Washington, DC 20229
Tel: (b) (6), (b) (7)(C)
Fax: (b) (6), (b) (7)(C)
Email: (b) (6), (b) (7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

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From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 09, 2017 8:04 AM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Yes! Thank you...I will incorporate a few minor edits from (b) (6), (b) (7)(C) too.

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 9:21 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Is it Ok if I send slightly tweaked language in the morning?

(b) (6), (b) (7)(C)

Senior Attorney (Trade & Finance)
Office of Chief Counsel
U.S. Customs and Border Protection
1300 Pennsylvania Avenue, NW
Room 4.4B
Washington, DC 20229
Tel: (b) (6), (b) (7)(C)
Fax: (b) (6), (b) (7)(C)
Email: (b) (6), (b) (7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY-WORK PRODUCT

From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 09, 2017 12:30:47 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6), (b) (7)(C) – Please see my proposed edits (in green) are below. (b) (6), (b) (7)(C) can you please confirm my edit to question 5 is accurate (as well as the other edits).

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego the first major construction to improve border infrastructure during the current administration? – (b) (5)
(b) (5)
(b) (5)
(b) (5)
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from? – (b) (5)
(b) (5)
(b) (5)
(b) (5)

- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move? —

(b) (5)

- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many companies will ultimately be selected to build prototypes? Is it correct that the prototypes will be used as secondary fencing in San Diego? How long ultimately will that barrier of prototypes be? — (b) (5)

- 5) And this is not specifically about San Diego but I was curious about it as well: In Texas I saw that there were 200 notices published in the local newspaper over disputed parcels of land along the border in Texas. Are those all related to parcels land where the ownership is not clear? — (b) (5)

<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 4:16 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Importance: High

(b) (6), (b) (7)(C), and (b) (6), (b) (7)(C) —

Please see questions from Reuters below regarding SDC projects, waiver, and TX real estate activities (the last one).

Please let me know if you're ok with these responses. I drafted off the top of my head...please fact check!

Thanks,

(b) (6)

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 2:24 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6)

Subject: FW: Follow up question about border project in San Diego sector from Reuters

Good afternoon:

Sorry to be such a bother. Please look at the inquiry below. I think I need held addressing all the questions other than #4. Is there anything you can offer/share/guidance? I have some ideas but want to be accurate in responding (b) (5). Thanks.

(b) (6), (b) (7)(C) CBP Public Affairs

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego the first major construction to improve border infrastructure during the current administration? – (b) (5)
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from? – (b) (5)
- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move? – (b) (5)
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(b) (5)

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<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 2:19 PM

To: (b) (6) @thomsonreuters.com' (b) (6) @thomsonreuters.com>; Lapan, David (b) (6) @hq.dhs.gov>

Cc: (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6)

Please let me know what type of deadline you are working. I will need to research some of this but here is some information which addresses some of what you are asking about.

CBP is aware that GAO is currently reviewing bid protests by a vendor that was not selected for further consideration under two solicitations for the design and construction of wall prototypes. Such protests are common in Federal contracting processes and no contracts may be awarded until the protests are resolved. By statute, GAO is required to issue a decision on a protest within 100 days of filing. CBP expects GAO's decision on these protests in early October 2017, which would delay construction to late October or early November, which is beyond our original summer 2017 timeline. CBP could resume contract consideration if the protest is resolved sooner. A total of 4-8 prototypes are expected to built.

CBP is updating the expected timeline of contract award and construction to allow for immediate resumption of the acquisition process based on GAO's decision. CBP will continue to take steps to implement the President's Executive Order on Border Security and Immigration Enforcement Improvements (EO 13767) to ensure operational control of the border.

(b) (6), (b) (7)(C)

CBP Public Affairs

From: (b) (6) @thomsonreuters.com [mailto:(b) (6) @thomsonreuters.com]

Sent: Tuesday, August 08, 2017 1:58 PM

To: Lapan, David <(b) (6) @hq.dhs.gov>

Cc: Media Inquiry <MediaInquiry@HQ.DHS.GOV>; (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Thanks very much David! Appreciate the help and I will be looking forward to hearing back from

(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

From: Lapan, David [mailto:(b) (6) @hq.dhs.gov]

Sent: Tuesday, August 08, 2017 1:56 PM

To: (b) (6) (Reuters News)

Cc: Media Inquiry; (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6) I know some of the answers to those questions but adding colleagues at CBP to provide detailed responses.

Regards,
Dave

From: (b) (6) @thomsonreuters.com

Sent: Tuesday, August 08, 2017 1:44:47 PM

To: Lapan, David

Cc: Media Inquiry

Subject: Follow up question about border project in San Diego sector from Reuters

Hi there David,
Hope you are doing well.

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego be the first major construction to improve border infrastructure during the current administration?
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from?
- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move?
- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many companies will ultimately be selected to build prototypes? Is it correct that the prototypes will be used as secondary fencing in San Diego? How long ultimately will that barrier of prototypes be?

- 5) And this is not specifically about San Diego but I was curious about it as well: In Texas I saw that there were 200 notices published in the local newspaper over disputed parcels of land along the border in Texas. Are those all related to parcels land where the ownership is not clear?

<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

Thanks so much for your help with these and I will be looking forward to hearing back from you!
All the best,

(b) (6)

.....
(b) (6)

Reuters News

Reporter

www.reuters.com

3 Times Square, 18th Floor

New York, NY 10036

office: (b) (6)

cell: (b) (6)

email: (b) (6)

/

From: DHS Press Office [<mailto:pressoffice@messages.dhs.gov>]

Sent: Tuesday, August 01, 2017 8:03 AM

To: (b) (6) (Reuters News)

Subject: DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA



Press Office

U.S. Department of Homeland Security

Press Release

DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA

WASHINGTON – The Department of Homeland Security has issued a waiver to waive certain laws, regulations and other legal requirements to ensure the expeditious construction of barriers and roads in the vicinity of the international border near San Diego. The waiver will be published in the Federal Register in the coming days.

This waiver is pursuant to authority granted to the Secretary of Homeland Security by Congress and covers a variety of environmental, natural resource, and land management laws.

The Department has exercised the waiver authority in Section 102 of the Illegal Immigration Reform and Immigrant Responsibility Act of 1996 (IIRIRA), as amended, on five previous occasions from 2005 to 2008.

The waiver covers certain border infrastructure projects in the United States Border Patrol's San Diego Sector, one of the busiest sectors in the nation. In fiscal year 2016 alone, the United States Border Patrol apprehended more than 31,000 illegal aliens and seized 9,167 pounds of marijuana and 1,317 pounds of cocaine in the San Diego Sector.

The sector remains an area of high illegal entry for which there is an immediate need to improve current infrastructure and construct additional border barriers and roads. To begin to meet the need for additional border infrastructure in this area, DHS will implement various border infrastructure projects. These projects will focus on an approximately 15-mile segment of the border within the San Diego Sector that starts at the Pacific Ocean and extends eastward, to approximately one mile east of what is known as Border Monument 251.

Congress provided the Secretary of Homeland Security with a number of authorities necessary to carry out DHS's border security mission. One of these authorities is found at section 102 of the IIRIRA.

Section 102(a) of IIRIRA provides that the Secretary of Homeland Security shall take such actions as may be necessary to install additional physical barriers and roads in the vicinity of the United States border to deter illegal crossings in areas of high illegal entry into the United States. In section 102(b) of IIRIRA, Congress has called for the installation of additional fencing, barriers, roads, lighting, cameras, and sensors on the southwest border. Finally, in section 102(c) of IIRIRA, Congress granted to the Secretary of Homeland Security the authority to waive all legal requirements that the Secretary, in his sole discretion, determines necessary to ensure the expeditious construction of the barriers and roads authorized by section 102 of IIRIRA.

The Department is implementing President Trump's Executive Order 13767, Border Security and Immigration Enforcement Improvements, and continues to take steps to immediately plan, design and construct a physical wall along the southern border, using appropriate materials and technology to most effectively achieve complete operational control of the southern border.

While the waiver eliminates DHS's obligation to comply with various laws with respect to covered projects, the Department remains committed to environmental stewardship with respect to these projects. DHS has been coordinating and consulting -- and intends to continue doing so -- with other federal and state resource agencies to ensure impacts to the environment, wildlife, and cultural and historic artifacts are analyzed and minimized, to the extent possible.

#

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Office of Public Affairs 202-282-8010 mediainquiry@hq.dhs.gov



U.S. Department of Homeland Security Washington, DC 20016

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters
Date: Wednesday, August 09, 2017 2:00:23 PM

Thank you.

All – We spoke with (b) (6), (b) (7)(C) and I believe the below captures his preferred approach for responding to #3. Please let me know if this is ok.

- (b) (5)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 09, 2017 1:47 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

One other item of clarification, #3.

(b) (5)

Thanks,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 09, 2017 12:56 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) >
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Yes, looks good to me.

(b) (6), (b) (7)(C)

Senior Attorney (Trade & Finance)
Office of Chief Counsel
U.S. Customs and Border Protection
1300 Pennsylvania Avenue, NW Room 4.4B
Washington, DC 20229
Tel: (b) (6), (b) (7)(C)
Fax: (b) (6), (b) (7)(C)
Email: (b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 09, 2017 12:53 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Hi (b) (6), (b) (7)(C) –

I included the fence replacement projects in El Paso and El Centro below. Is this good to go?

From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 09, 2017 10:35 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

All –

(b) (5)

(b) (5)

(b) (6), (b) (7)(C)

Senior Attorney (Trade & Finance)
Office of Chief Counsel
U.S. Customs and Border Protection
1300 Pennsylvania Avenue, NW Room 4.4B
Washington, DC 20229
Tel: (b) (6), (b) (7)(C)
Fax: (b) (6), (b) (7)(C)
Email: (b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 09, 2017 8:04 AM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Yes! Thank you...I will incorporate a few minor edits from (b) (6), (b) (7)(C) too.

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 9:21 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

>

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Is it Ok if I send slightly tweaked language in the morning?

(b) (6), (b) (7)(C)

Senior Attorney (Trade & Finance)
Office of Chief Counsel
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Washington, DC 20229
Tel: (b) (6), (b) (7)(C)
Fax: (b) (6), (b) (7)(C)
Email: (b) (6), (b) (7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY-WORK PRODUCT

From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 09, 2017 12:30:47 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6), (b) (7)(C) – Please see my proposed edits (in green) are below. (b) (6), (b) (7)(C) can you please confirm my edit to question 5 is accurate (as well as the other edits).

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

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(b) (5)
(b) (5)
(b) (5)
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from? – (b) (5)
(b) (5)

(b) (5)

- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move? –

(b) (5)

- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many companies will ultimately be selected to build prototypes? Is it correct that the prototypes will be used as secondary fencing in San Diego? How long ultimately will that barrier of prototypes be? –

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(b) (5)

<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 4:16 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Importance: High

(b) (6), (b) (7)(C) –

Please see questions from Reuters below regarding SDC projects, waiver, and TX real estate activities (the last one).

Please let me know if you're ok with these responses. I drafted off the top of my head...please fact check!

Thanks,

(b) (6),
[REDACTED]

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 2:24 PM

To: [REDACTED] (b) (6), (b) (7)(C)

[REDACTED] >

Cc: [REDACTED] (b) (6)

Subject: FW: Follow up question about border project in San Diego sector from Reuters

Good afternoon:

Sorry to be such a bother. Please look at the inquiry below. I think I need help addressing all the questions other than #4. Is there anything you can offer/share/guidance? I have some ideas but want to be accurate in responding [REDACTED] (b) (5) [REDACTED]). Thanks.

(b) (6), (b) (7)(C)/CBP Public Affairs

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego be the first major construction to improve border infrastructure during the current administration? – [REDACTED] (b) (5)
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from? – [REDACTED] (b) (5)
[REDACTED]
[REDACTED]
- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move? – [REDACTED] (b) (5)
[REDACTED]
[REDACTED]
- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many companies will ultimately be selected to build prototypes? Is it correct that the prototypes will be used as secondary fencing in San Diego? How long ultimately will that barrier of

prototypes be? –

(b) (5)

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- <http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 2:19 PM

To: (b) (6) @thomsonreuters.com' (b) (6) @thomsonreuters.com>; Lapan, David (b) (6) @hq.dhs.gov>

Cc: (b) (6), (b) (7)(C) >

Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6)

Please let me know what type of deadline you are working. I will need to research some of this but here is some information which addresses some of what you are asking about.

CBP is aware that GAO is currently reviewing bid protests by a vendor that was not selected for further consideration under two solicitations for the design and construction of wall prototypes. Such protests are common in Federal contracting processes and no contracts may be awarded until the protests are resolved. By statute, GAO is required to issue a decision on a protest within 100 days of filing. CBP expects GAO's decision on these protests in early October 2017, which would delay construction to late October or early November, which is beyond our original summer 2017 timeline. CBP could resume contract consideration if the protest is resolved sooner. A total of 4-8 prototypes are expected to built.

CBP is updating the expected timeline of contract award and construction to allow for immediate resumption of the acquisition process based on GAO's decision. CBP will continue to take steps to implement the President's Executive Order on Border Security and Immigration Enforcement Improvements (EO 13767) to ensure operational control of the border.

(b) (6), (b) (7)(C)

CBP Public Affairs

From: (b) (6) @thomsonreuters.com [mailto:(b) (6) @thomsonreuters.com]
Sent: Tuesday, August 08, 2017 1:58 PM
To: Lapan, David (b) (6) @hq.dhs.gov>
Cc: Media Inquiry <MediaInquiry@HQ.DHS.GOV>; (b) (6), (b) (7)(C)
<v>
Subject: RE: Follow up question about border project in San Diego sector from Reuters

Thanks very much David! Appreciate the help and I will be looking forward to hearing back from (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

From: Lapan, David [mailto:(b) (6) @hq.dhs.gov]
Sent: Tuesday, August 08, 2017 1:56 PM
To: (b) (6) (Reuters News)
Cc: Media Inquiry; (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6) I know some of the answers to those questions but adding colleagues at CBP to provide detailed responses.

Regards,
Dave

From: (b) (6) @thomsonreuters.com
Sent: Tuesday, August 08, 2017 1:44:47 PM
To: Lapan, David
Cc: Media Inquiry
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- 1) Will these projects in San Diego be the first major construction to improve border infrastructure during the current administration?
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<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

Thanks so much for your help with these and I will be looking forward to hearing back from you!

All the best,

(b) (6)

.....

(b) (6)

Reuters News

Reporter

www.reuters.com

3 Times Square, 18th Floor

New York, NY 10036

office: (b) (6)

cell: (b) (6)

email: (b) (6)

(b) (6) /

From: DHS Press Office [<mailto:pressoffice@messages.dhs.gov>]

Sent: Tuesday, August 01, 2017 8:03 AM

To: (b) (6) (Reuters News)

Subject: DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA



Press Office

U.S. Department of Homeland Security

Press Release

August 1, 2017

Contact: DHS Press Office, (202) 282-8010

DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA

WASHINGTON – The Department of Homeland Security has issued a waiver to waive certain laws, regulations and other legal requirements to ensure the expeditious construction of barriers and roads in the vicinity of the international border near San Diego. The waiver will be published in the Federal Register in the coming days.

This waiver is pursuant to authority granted to the Secretary of Homeland Security by Congress and covers a variety of environmental, natural resource, and land management laws.

The Department has exercised the waiver authority in Section 102 of the Illegal Immigration Reform and Immigrant Responsibility Act of 1996 (IIRIRA), as amended, on five previous occasions from 2005 to 2008.

The waiver covers certain border infrastructure projects in the United States Border Patrol's San Diego Sector, one of the busiest sectors in the nation. In fiscal year 2016 alone, the United States Border Patrol apprehended more than 31,000 illegal aliens and seized 9,167 pounds of marijuana and 1,317 pounds of cocaine in the San Diego Sector.

The sector remains an area of high illegal entry for which there is an immediate need to improve current infrastructure and construct additional border barriers and roads. To begin to meet the need for additional border infrastructure in this area, DHS will implement various border infrastructure projects. These projects will focus on an approximately 15-mile segment of the border within the San Diego Sector that starts at the Pacific Ocean and extends eastward, to approximately one mile east of what is known as Border Monument 251.

Congress provided the Secretary of Homeland Security with a number of authorities necessary to carry out DHS's border security mission. One of these authorities is found at section 102 of the IIRIRA.

Section 102(a) of IIRIRA provides that the Secretary of Homeland Security shall take such actions as may be necessary to install additional physical barriers and roads in the vicinity of the United States border to deter illegal crossings in areas of high illegal entry into the United States. In section 102(b) of IIRIRA, Congress has called for the installation of additional fencing, barriers, roads, lighting, cameras, and sensors on the southwest border. Finally, in section 102(c) of IIRIRA, Congress granted to the Secretary of Homeland Security the authority to waive all legal requirements that the Secretary, in his sole discretion, determines necessary to ensure the expeditious construction of the barriers and roads authorized by section 102 of IIRIRA.

The Department is implementing President Trump's Executive Order 13767, Border Security and Immigration Enforcement Improvements, and continues to take steps to immediately plan,

design and construct a physical wall along the southern border, using appropriate materials and technology to most effectively achieve complete operational control of the southern border.

While the waiver eliminates DHS's obligation to comply with various laws with respect to covered projects, the Department remains committed to environmental stewardship with respect to these projects. DHS has been coordinating and consulting -- and intends to continue doing so -- with other federal and state resource agencies to ensure impacts to the environment, wildlife, and cultural and historic artifacts are analyzed and minimized, to the extent possible.

#

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Office of Public Affairs 202-282-8010 mediainquiry@hq.dhs.gov



U.S. Department of Homeland Security Washington, DC 20016

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters
Date: Wednesday, August 09, 2017 8:44:09 AM

(b) (5)

(b) (6), (b) (7)(C)
Senior Attorney (Trade & Finance)
Office of Chief Counsel
U.S. Customs and Border Protection
1300 Pennsylvania Avenue, NW Room 4.4B
Washington, DC 20229
Tel: (b) (6), (b) (7)(C)
Fax: (b) (6), (b) (7)(C)
Email: (b) (6), (b) (7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 09, 2017 8:04 AM
To: (b) (6), (b) (7)(C)
>
Cc: (b) (6), (b) (7)(C)
>
Subject: RE: Follow up question about border project in San Diego sector from Reuters

Yes! Thank you...I will incorporate a few minor edits from (b) (6), (b) (7)(C) too.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, August 08, 2017 9:21 PM
To: (b) (6), (b) (7)(C)
>
Cc: (b) (6), (b) (7)(C)
>
Subject: RE: Follow up question about border project in San Diego sector from Reuters

Is it Ok if I send slightly tweaked language in the morning?

(b) (6), (b) (7)(C)

Senior Attorney (Trade & Finance)
Office of Chief Counsel
U.S. Customs and Border Protection
1300 Pennsylvania Avenue, NW
Room 4.4B
Washington, DC 20229
Tel: (b) (6), (b) (7)(C)
Fax: (b) (6), (b) (7)(C)
Email: (b) (6), (b) (7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY-WORK PRODUCT

From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 09, 2017 12:30:47 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6), (b) (7)(C) – Please see my proposed edits (in green) are below. (b) (6), (b) (7)(C) can you please confirm my edit to question 5 is accurate (as well as the other edits).

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego the first major construction to improve border infrastructure during the current administration? – (b) (5)
(b) (5)
(b) (5)
(b) (5)
(b) (5)
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from? – (b) (5)
(b) (5)
(b) (5)
(b) (5)
- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move? – (b) (5)
(b) (5)
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- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many companies will ultimately be selected to build prototypes? Is it correct that the prototypes

will be used as secondary fencing in San Diego? How long ultimately will that barrier of prototypes be? - (b) (5)

- 5) And this is not specifically about San Diego but I was curious about it as well: In Texas I saw that there were 200 notices published in the local newspaper over disputed parcels of land along the border in Texas. Are those all related to parcels land where the ownership is not clear? (b) (5)

<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 4:16 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) >

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Importance: High

(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) —

Please see questions from Reuters below regarding SDC projects, waiver, and TX real estate activities (the last one).

Please let me know if you're ok with these responses. I drafted off the top of my head...please fact check!

Thanks,

(b) (6),
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 2:24 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C) >

Subject: FW: Follow up question about border project in San Diego sector from Reuters

Good afternoon:

Sorry to be such a bother. Please look at the inquiry below. I think I need help addressing all the questions other than #4. Is there anything you can offer/share/guidance? I have some ideas but want to be accurate in responding (b) (5). Thanks.

(b) (6), (b) (7)(C)/CBP Public Affairs

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego be the first major construction to improve border infrastructure during the current administration? – (b) (5)
[REDACTED]
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from? – (b) (5)
[REDACTED]
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[REDACTED]
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<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 2:19 PM

To: (b) (6) @thomsonreuters.com; (b) (6) @thomsonreuters.com>; Lapan, David (b) (6) @hq.dhs.gov>

Cc: (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6)

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(b) (6), (b) (7)(C)

CBP Public Affairs

From: (b) (6) @thomsonreuters.com [mailto:(b) (6) @thomsonreuters.com]

Sent: Tuesday, August 08, 2017 1:58 PM

To: Lapan, David (b) (6) @hq.dhs.gov>

Cc: Media Inquiry <MediaInquiry@HQ.DHS.GOV>; (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Thanks very much David! Appreciate the help and I will be looking forward to hearing back from

(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

From: Lapan, David [mailto:(b) (6)@hq.dhs.gov]
Sent: Tuesday, August 08, 2017 1:56 PM
To: (b) (6) Reuters News)
Cc: Media Inquiry; (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6) I know some of the answers to those questions but adding colleagues at CBP to provide detailed responses.

Regards,
Dave

From: (b) (6)@thomsonreuters.com
Sent: Tuesday, August 08, 2017 1:44:47 PM
To: Lapan, David
Cc: Media Inquiry
Subject: Follow up question about border project in San Diego sector from Reuters

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<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

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All the best,

(b) (6)

(b) (6)

Reuters News

Reporter

www.reuters.com

3 Times Square, 18th Floor

New York, NY 10036

office: (b) (6)

cell: (b) (6)

email: (b) (6)

From: DHS Press Office [<mailto:pressoffice@messages.dhs.gov>]

Sent: Tuesday, August 01, 2017 8:03 AM

To: (b) (6) (Reuters News)

Subject: DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA



Press Office

U.S. Department of Homeland Security

Press Release

August 1, 2017

Contact: DHS Press Office, (202) 282-8010

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###



U.S. Department of Homeland Security Washington, DC 20016

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters
Date: Wednesday, August 09, 2017 8:56:49 AM

Hi (b) (6), (b) (7)(C) – Please see below...

(b) (5)